Comprehensive Annual Financial Report for the Year Ended December 31, 2019 Together with Independent Auditor's Report

> Prepared by Town of North Castle Finance Department

TOWN OF NORTH CASTLE

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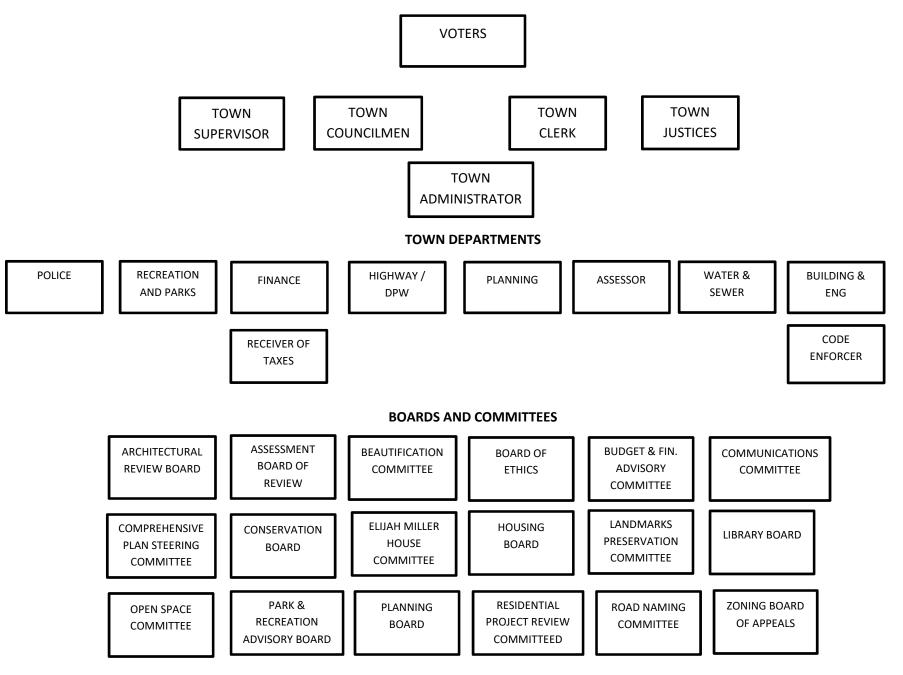
TOWN OF NORTH CASTLE

PRINCIPAL OFFICIALS

<u>Term Ends</u>

Supervisor:	Michael Schiliro	12/31/19
Town Board:	Stephen D'Angelo Josè L. Berra Barry Reiter Barbara DiGiacinto	12/31/19 12/31/19 12/31/21 12/31/21
Town Clerk:	Alison Simon	12/31/19
Town Administrator (Interim):	Kevin Hay	

TOWN OF NORTH CASTLE – ORGANIZATIONAL CHART





KEVIN HAY Town Administrator

May 08, 2020

TOWN OF NORTH CASTLE Town Hall - 15 Bedford Road Armonk, New York 10504 northcastleny.com

Established 1736

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To the Honorable Supervisor and Town Board of the Town of North Castle, New York

The Comprehensive Annual Financial Report ("CAFR") for the Town of North Castle, New York ("Town") for the fiscal year ended December 31, 2019 is herewith submitted. The New York State Comptroller's Office requires the Town to submit an annual report of the financial record and transactions presented in conformity with generally accepted accounting principles ("GAAP"). The Town has elected to have these statements audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. This CAFR is issued pursuant to this requirement and Town Board policy.

This report consists of management's responsibilities concerning the finances of the Town. Consequently, management assumes full responsibility for the completeness and reliability of all information present in this report. To provide a reasonable basis for making these representations, management of the Town has established a comprehensive internal control framework that is designed to both protect the Town's assets from loss, theft or misuse and to compile sufficient, reliable information for the preparation of the Town's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the Town's comprehensive framework of internal controls has been designed to provide reasonable, rather than absolute, assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The Town's financial statements have been audited by Bonadio & Co., LLP, a firm of licensed certified public accountants. The goal of the independent audit is to provide reasonable assurance that the financial statements of the Town for the year ended December 31, 2019 are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements and assessing the accounting principles used and significant estimates made by management. The independent auditor concluded based upon the audit, that there was reasonable basis for rendering unmodified opinions that the Town's basic financial statements, for the year ended December 31, 2019, are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report. The financial statements to accompany the basic financial statements in the form of Management's Discussion and Analysis ("MD&A"). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The Town's MD&A can be found immediately following the report of the independent auditor.

Profile of the Town

The Town was incorporated in 1788 by New York State as a separate political entity vested with independent taxing and debt authority. There are no incorporated villages situated within the Town's borders. The Town has portions of five independently governed school districts, which rely on the taxing

powers granted by New York State to raise revenues for school district purposes. The school districts use the Town's assessment roll as the basis for taxation of property within the Town.

In 2012, the Town hired a Town Administrator, setting up a Town Board-Administrator form of governance. The Town Board is the legislative, appropriating, governing and policy determining body of the Town and consists of four councilpersons, elected at large to serve a four-year term, plus the Supervisor. Councilpersons may serve an unlimited number or terms. It is the responsibility of the Town Board to enact, by resolution, all legislation including ordinances and local laws. Annual budgets for the Town must be approved by the Board; modifications and transfers between budgetary appropriations must also be authorized by the Board on the recommendation of the Supervisor and Town Administrator.

The Town Supervisor is elected for a two-year term of office. The Supervisor is a full member of and the presiding officer of the Town Board. Duties of the Supervisor include that of a Chief Executive and a Chief Financial Officer. The Town Administrator is the Town's Chief Operating Officer and handles the administration of the Town's daily functions, including contract negotiations and departmental management. Additionally, under the supervision of the Town Supervisor, the Town Administrator prepares the annual budget.

The Town provides a wide range of governmental services to its residents. Highway construction and maintenance of roads is a Town function. Recreation is provided and parks are maintained through the Town government. Water, sewer, lighting, fire protection and ambulance services are furnished by various special districts, which have been formed within the Town. Other services performed at the Town level include property assessment, police protection, zoning administration and planning. The Town provides refuse collection services to all properties and pays the cost thereof from the General Fund.

The annual budget serves as the foundation for the Town's financial planning and control. All departments are required to file detailed estimates of revenues (other than real property taxes) and expenditures for the next fiscal year with the Town Administrator and Director of Finance on or before October 20th. Estimates for each fire district situated within the Town must also be filed with the Director of Finance by this date (the Town has no authority to amend the budget submitted by the fire districts). After reviewing these estimates, the Town Administrator prepares a tentative budget which includes his/her recommendations. The tentative budget is filed with the Town Clerk no later than October 30th. Subsequently, the Town Administrator and Director of Finance present the tentative budget to the Town Board at the regular or special hearing, which must be held on or before November 10th. The Town Board reviews the tentative budget and makes such changes as it deems necessary and that are consistent the provision of the law. Following this review process, the tentative budget, including any modifications, as approved by the Town Board becomes the preliminary budget. A public hearing, notice of which must be duly published in the Town's official newspaper, on the preliminary budget is required to be held no later than December 10th. At the hearing, any person may express their opinion concerning the preliminary budget; however, there is no requirement or provision that the preliminary budget or any portion thereof be voted on by members of the public. After the public hearing, the Town Board may further change and revise the preliminary budget. The Town Board, by resolution, adopts the preliminary budget as submitted or amended no later than December 20th at which time the preliminary budget becomes the adopted budget of the Town for the ensuing fiscal year. Budgetary control during the year is the responsibility of the Town Administrator and Supervisor. However, any changes or modification to the annual budget, including the transfer of appropriations among line items, must be approved by resolution of the Town Board. Budget to actual comparisons are provided in this report for each individual fund for which an annual budget has been adopted. For the General, Highway, Public Library and Special District funds, these comparisons are presented as part of the basic financial statements. For other governmental funds with annual budgets, the comparisons are presented in the governmental funds subsection of this report.

Factors Affecting Financial Condition

The information represented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which the Town operates.

Local Economy

The Town is situated in the central portion of Westchester County, which continues to rank amongst the most affluent counties in the United States. The Town encompasses approximately 26 square miles and is primarily suburban residential in nature. However, the Town has a significant commercial base, which includes the world headquarters for International Business Machine ("IBM"), Swiss Re and several other large corporations. The population of the Town according to the 2010 estimated census is 11,841, which represents an increase of 9% since the 2000 official census report.

Completed Projects

The following projects were completed in the year ending 12/31/19:

- Drainage Improvements (various streets)
- Whippoorwill Crossing Culvert
- Reconstruction of 7.04 miles of Town roads
- Betsy Sluder and Duck Pond Dam Repairs
- Wampus Bridge South Replacement

Long-Term Financial Planning

The Town's future projects include the following:

- Utilize road maintenance plan to increase the Town's Pavement Condition Index
- Maintain Town equipment and truck replacement schedule using budgeted monies
- Review of Town owned buildings and land for maximum benefit determination
- Construction of additional parking in business district to encourage growth
- Possible future acquisition of local pool for municipal use
- Renovation/expansion of Town library / North White Plains Community Center
- Park improvements
- Wastewater Efficiency Project
- Additional water sources for town water districts
- Formation of a 5-year Financial Plan

Relevant Financial Policies

In 2010 the Town Board adopted a formal fund balance policy, establishing an unreserved / undesignated fund balance in the General Fund of 10% to 20% of Operating funds expenditures with a 5% minimum level required, unless unforeseen expenditures occur. If the Town's reserves fall below 10%, the policy requires the reserve balance to be restored within three to five years through financial operations. The Town continues to maintain reserves at adequate levels due to management's demonstrated commitment to being structurally balanced. The Town's investment policy and purchasing policy are adopted and reviewed annually. The Town's multi-year capital plan is reviewed and modified annually. Since the enactment of the tax cap, North Castle's annual tax levy increase has not exceeded the cap limits.

Awards and Acknowledgments

The Town has been awarded a Certificate of Achievement for Excellence in Financial Reporting for its CAFR from the Government Finance Officers Associations ("GFOA") for the fiscal year ended December 31, 2018. The Certificate of Achievement is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government financial reports.

In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized CAFR whose contents conform to program standards. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe our current report continues to conform to the Certificate of Achievement program requirements, and we are submitting it to GFOA to determine its eligibility for another certificate.

Preparation of this report could not be accomplished without the efficient and dedicated services of the members of the entire Town Staff, as well as our independent auditor, who assisted in its preparation. Thank you to all who participated in the process.

Respectfully submitted,

Kevin Hay

Town Administrator



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

Town of North Castle New York

For its Comprehensive Annual Financial Report for the Fiscal Year Ended

December 31, 2018

Christophen P. Morrill

Executive Director/CEO

FINANCIAL SECTION

Bonadio & Co., LLP

Certified Public Accountants

INDEPENDENT AUDITOR'S REPORT

May 8, 2020

To the Town Board of the Town of North Castle, New York

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, each major fund and the aggregate remaining fund information of the Town of North Castle, New York (Town), as of and for the year ended December 31, 2019, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

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INDEPENDENT AUDITOR'S REPORT

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund and the aggregate remaining fund information of the Town as of December 31, 2019 and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Change in Accounting Principle

As described in Note 7 to the financial statements, in 2019 the Town adopted new accounting guidance, Governmental Accounting Standards Board Statement No. 84, *Fiduciary Activities*. Our opinions are not modified with respect to this matter.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, schedule of changes in total OPEB liability and related ratios, schedule of proportionate share of net pension liability (assets), and schedule of contributions-pension plans be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town's basic financial statements. The introductory section, comparative fund financial statements and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

INDEPENDENT AUDITOR'S REPORT

The comparative fund financial statements are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the 2019 basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the comparative fund financial statements are fairly stated in all material respects in relation to the basic financial statements as of and for the year ended December 31, 2019 as a whole.

We also have previously audited, in accordance with auditing standards generally accepted in the United States of America, the governmental activities, each major fund, and the aggregate remaining fund information as of and for the year ended December 31, 2018 (none of which are presented herein), and we expressed unmodified opinions on those financial statements. That audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The comparative fund financial statements are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the 2018 financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the comparative fund financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Management's Discussion and Analysis (Unaudited) December 31, 2019

INTRODUCTION

As management of the Town of North Castle, New York (Town), we offer readers of the Town's financial statements this narrative overview and analysis of the financial activities of the Town for the fiscal year ended December 31, 2019. It should be read in conjunction with the basic financial statements, which immediately follow this section, to enhance understanding of the Town's financial performance.

USING THIS ANNUAL REPORT

This annual report consists of a set of financial statements and notes. The Statement of Net Position and the Statement of Activities provide information about the activities of the Town as a whole and present a long-term view of the Town's finances. Fund financial statements begin thereafter. For governmental activities, these statements tell how these services were financed in the short-term, as well as what remains for future spending. Fund financial statements also report the Town's operations in more detail than the government-wide statements by providing information about the Town's most significant funds. The remaining statements provide financial information about activities for which the Town acts solely as a trustee or agent for the benefit of those outside of the government.

FINANCIAL HIGHLIGHTS

Key financial highlights for fiscal year ended 2019 are as follows:

- On the government-wide financial statements, the assets and deferred outflows of resources of the Town fell short of its liabilities and deferred inflows of resources at the close of the most recent fiscal year by \$46,745,082.
- As of the close of the current fiscal year, the Town's governmental funds reported combined ending fund balances of \$19,692,078 representing an increase in fund balance of \$639,093 from the prior year.
- At the end of the current fiscal year, unassigned fund balance for the General Fund was \$12,133,753, which is 64.8% of total General Fund expenditures for 2019; an increase from the previous year of \$1,883,641.
- As more fully disclosed in Note 7 to the financial statements, during the year ended December 31, 2019, the Town
 adopted GASB Statement No. 84, Fiduciary Activities. GASB Statement No. 84 established criteria for identifying fiduciary
 activities of all state and local governments. As a result of this change, certain items previously recorded as deferred
 revenue in the governmental funds were reclassified as custodial fiduciary funds. This change resulted in a restatement of
 beginning governmental fund balance, net position and deferred revenue in the amount of \$2,123,531.

OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to the Town's basic financial statements, which are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to financial statements. This report also contains other supplementary information in addition to the basic financial statements.

Management's Discussion and Analysis (Unaudited) December 31, 2019

GOVERNMENT-WIDE FINANCIAL STATEMENTS

The *government-wide financial statements* are designed to provide readers with a broad overview of the Town's finances, in a manner similar to a private-sector business.

The *statement of net position* presents information on all of the Town's assets and liabilities, with the difference between the two reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator as to whether the financial position of the Town is improving or deteriorating.

The *statement of activities* presents information showing how the Town's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*.

Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (for example, uncollected taxes, earned but unused vacation leave, and other postemployment benefit obligations ("OPEB").

The government-wide financial statements distinguish functions of the Town that are *governmental activities* (those principally supported by taxes and intergovernmental revenues). The governmental activities of the Town include general government support, public safety, health, transportation, economic opportunity and development, culture and recreation, home and community services, and interest.

The government-wide financial statements can be found on the pages immediately following this section as the first two pages of the basic financial statements.

FUND FINANCIAL STATEMENTS

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Town can be divided into two categories: governmental funds and fiduciary funds.

Governmental Funds

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on *near-term inflows and outflows of spendable resources*, as well as balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Management's Discussion and Analysis (Unaudited) December 31, 2019

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The Town maintains six individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statements of revenues, expenditures, and changes in fund balances for the General Fund, Highway Fund, Public Library Fund, Special Districts Fund, and Capital Projects Fund, which are considered to be major funds.

The Town adopts an annual appropriated budget for its General Fund, Highway Fund, Public Library Fund and Special Districts Fund. A budgetary comparison statement has been provided for these funds within the basic financial statements to demonstrate compliance with the respective budgets. The governmental fund financial statements can be found in the basic financial statements section of this report.

Fiduciary Funds

Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statements because the resources of those funds are *not* available to support Town programs. The Town maintains two types of fiduciary funds; Custodial Funds are used to report fiduciary activates that are not required to be reported in pension (and other employee benefit) trust funds, investment funds, or private purpose trust funds. Private Purpose Trust Funds are used to report certain trust arrangements under which principal and income benefit individuals, private organizations, or other governments, but not the Town itself.

The fiduciary fund financial statements can be found in the basic financial statements section of this report.

NOTES TO FINANCIAL STATEMENTS

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to financial statements are located following the basic financial statements section of this report.

OTHER INFORMATION

Additional statements and schedules can be found immediately following the notes to financial statements. These include the comparative statements for the governmental funds and schedules of budget to actual comparisons.

Management's Discussion and Analysis (Unaudited) December 31, 2019

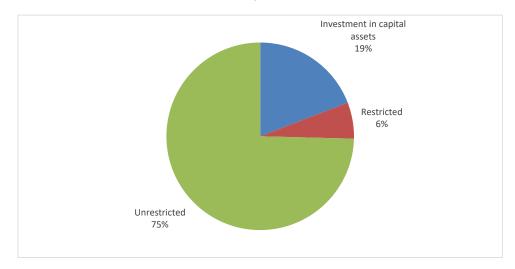
GOVERNMENT-WIDE FINANCIAL ANALYSIS

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. For the Town, assets and deferred outflows of resources fell short of liabilities and deferred inflows of resources by \$46,745,082 at the close of 2019.

NET POSITION

	Fiscal Year 2019	Fiscal Year 2018	Percent Change
Assets:			
Current and other assets	\$ 23,813,772	\$ 57,585,283	-59%
Capital assets, net	40,572,678	38,891,932	4%
Total assets	64,386,450	96,477,215	-33%
Deferred outflows of resources	19,365,341	6,192,196	213%
Total assets and deferred outflows	83,751,791	102,669,411	-18%
Liabilities:			
Current liabilities	5,578,913	39,784,707	-86%
Long-term debt outstanding	123,502,923	105,246,005	17%
Total liabilities	129,081,836	145,030,712	-11%
Deferred inflows of resources	1,415,037	4,841,753	-71%
Net position			
Investment in capital assets	18,231,134	14,987,356	22%
Restricted	5,939,214	4,970,689	19%
Unrestricted	(70,915,430)	(67,161,099)	6%
Total net position	\$ (46,745,082)	\$ (47,203,054)	-1%

Management's Discussion and Analysis (Unaudited) December 31, 2019



Net Position Distribution December 31, 2019

By far, the largest component of the Town's net position is its investment in capital assets (land improvements, building improvements, infrastructure, machinery and equipment and construction-in-progress). The Town uses these capital assets to provide services to its citizens. Consequently, these assets are not available for future spending. Although the Town's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

The restricted net position of \$5,939,214 represents resources that are subject to external restrictions on how they may be used. These restrictions are as follows:

	Fiscal Year 2019			al Year 2018	Percent <u>Change</u>
Workers' compensation benefits	\$	1,692	\$	1,692	0%
Capital projects		1,997,631		512,134	290%
Special districts		3,939,891		4,456,863	-12%
Total	\$	5,939,214	\$	4,970,689	19%

Net position subject to external restrictions on how they may be used is \$24,170,348 with the remaining balance of unrestricted net position, which is a deficit of \$70,915,430 that must be financed from future operations. This deficit does not mean that the Town does not have resources available to meet its obligations in the ensuing year. Rather, it is the result of having long-term commitments of other post-employment benefit of \$97,374,299 and net pension obligations of \$3,626,583 that are greater than currently available resources. Payments for these liabilities will be budgeted in the year that actual payment will be made.

Management's Discussion and Analysis (Unaudited) December 31, 2019

Change	in	Net	Position
enange			

-			Percent
	Fiscal Year 2019	Fiscal Year 2018	Change
Revenue:			
Program revenue:			
Charges for services	\$ 5,000,336	\$ 4,754,883	5%
Operating grants and contributions	2,790	3,599	-22%
Capital grants and contributions	320,680	439,941	-27%
General revenue:			
Real property taxes	21,815,655	21,667,582	1%
Other tax items	1,222,455	1,149,132	6%
Non-property tax items	2,166,563	1,895,807	14%
Miscellaneous local sources	605,256	506,179	20%
Use of money and property	981,841	738,470	33%
Sale of property and compensation for loss	105,975	50,800	109%
State aid	797,510	1,125,327	-29%
Total revenue	33,019,061	32,331,720	2%
Expenses:			
General support	4,769,565	4,231,941	13%
Public safety	11,570,210	10,199,595	13%
Health	388,332	271,077	43%
Transportation	6,917,846	9,014,078	-23%
Economic assistance and opportunity	305,591	248,255	23%
Culture and recreation	5,629,854	4,894,341	15%
Home and community services	4,359,364	4,532,758	-4%
Debt service interest	743,858	791,105	-6%
Total expenses	34,684,620	34,183,150	1%
Change in Net Position	(1,665,559)	(1,851,430)	-10%
Net position - beginning of year as previously			
stated	(47,203,054)	10,287,446	
PRIOR PERIOD ADJUSTMENT	2,123,531	(55,639,070)	
Net position - beginning of year, as restated	(45,079,523)	(45,351,624)	-1%
Net position - end of year	<u>\$ (46,745,082)</u>	\$ (47,203,054)	-1%

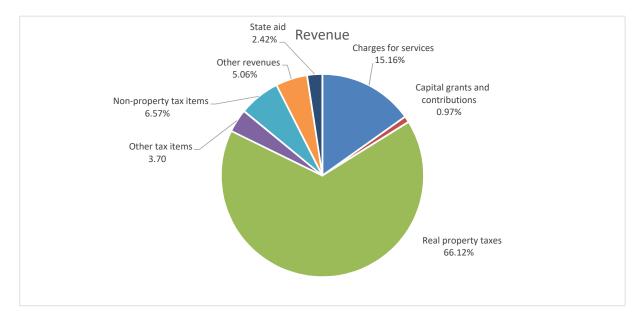
The current year prior period adjustment is explained in Note 7 to the financial statements. The 2018 prior period adjustment, as noted in the 2018 financial statements, relates to the implementation of GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions.

Management's Discussion and Analysis (Unaudited) December 31, 2019

GOVERNMENTAL ACTIVITIES

For the fiscal year ended December 31, 2019, revenues from governmental activities totaled \$33,019,061. Tax and other tax items revenues of \$25,204,673 comprised of real property taxes, other tax items and non-property taxes, represent the largest revenue source (76%). The \$687,341 increase in total governmental activities revenues from the prior year is the result of a combination of the following significant factors:

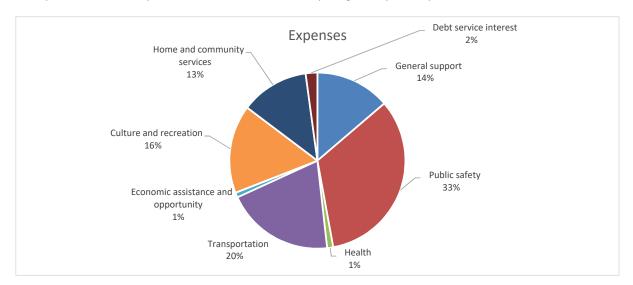
- Charges for services increased by \$245,453 primarily due to an increase in building permit activity.
- Non property tax items increased by \$270,756 due to the increase in Westchester County sales tax.
- Use of money and property increased by \$243,371 due to an increase in interest rates and efficient cash management.
- Sale of property and compensation for loss increased by \$55,175 due to reimbursed insurance claims.
- Real property taxes increased by \$148,073. This was a nominal increase of about 1%.
- State aid decreased by \$327,817. This was due to less state aid received by the Town and a reduction in mortgage tax revenues as compared to 2018.



Management's Discussion and Analysis (Unaudited) December 31, 2019

For the fiscal year ended December 31, 2019, expenses from governmental activities totaled \$34,684,620. The largest components of governmental activities expenses are public safety \$11,570,210 (33%), transportation \$6,917,846 (20%), home and community services \$4,359,364 (13%), culture and recreation \$5,629,854 (16%), and general government support \$4,769,565 (14%). Expenses increased from the prior year by \$501,470, or 1.5%, primarily as a result of a combination of the following significant factors:

- General support increased by \$537,624 and Culture and Recreation increased by \$735,513. The primary driver of these increases were initiation of various capital projects to upgrade Town facilities and to the Library buildings.
- Public safety increased by \$1,370,615 to fund the Highway department for additional paving expenses compared to the budget and for the purchase of a new freightliner.



• Transportation reduced by \$2,096,232 due to reduced road paving activity as compared to 2018.

Financial Analysis of the Town's Funds

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Management's Discussion and Analysis (Unaudited) December 31, 2019

Governmental Funds

The focus of the Town's *governmental funds* is to provide information on near-term inflows, outflows and balances of *spendable resources*. Such information is useful in assessing the Town's financing requirements. In particular, *unassigned fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the Town's governmental funds reported combined ending fund balances of \$19,692,078 an increase of \$639,093. The non-spendable fund balance component is \$498,188, consisting of amounts representing prepaid items. Fund balance of \$5,939,214 is restricted primarily for special district funds and capital projects. The assigned fund balance classification aggregates \$1,120,923, consisting primarily of amounts reserved for the highway and library funds. The remaining fund balance of \$12,133,753 is unassigned and represents the remaining positive fund balance in the General Fund after amounts that have been restricted, committed or assigned for other purposes

The General Fund is the primary operating fund of the Town. At the end of the current fiscal year, unassigned fund balance of the General Fund was \$12,133,753, representing 96% of the total General fund balance of \$12,633,633. This is an increase from the prior year, when the total unassigned fund balance was \$9,616,317. Two useful measures of liquidity are the percentage of unassigned fund balance to total expenditures and total fund balance to total expenditures. As a result of the above discussion, at the end of the current fiscal year, the General Fund showed a 60% unassigned fund balance as compared to total expenditures and other financing uses, up from 52% in the prior year. Total unassigned general fund balance increased \$2,517,436 or 26% due primarily to a change in deferred taxes as a result of implementing GASB No. 84.

The fund balance of the General Fund increased by \$397,984 during the fiscal year ended December 31, 2019. Actual expenditures and other financing uses were \$2,050,536 less than the amount contained in the final budget, representing a savings of 9.21% of the total budget. Actual revenues and other financing sources came in \$1,303,485 higher than the final budget, a positive variance of 6.32%.

The Highway Fund's total fund balance at the end of the current fiscal year was \$948,977, a decrease of \$389,920 for the previous year. This was primarily due to increased paving and the purchase of a new truck. The Library Fund's total fund balance at the end of the current fiscal year was \$171,946, a decrease of projects within both branches of the North Castle Library.

The Special Districts' Fund total fund balance at the end of the current fiscal year was \$3,939,891, a decrease of \$516,972 from the previous year, mainly due to funding for the SCADA capital project. The Capital Projects' Fund reflects a fund balance of \$1,997,631 at the end of the current fiscal year, an increase of \$1,485,497 from the previous year. The increase is primarily due to a number of projects undertaken by the Library and the SCADA project for the sewer and water districts.

Management's Discussion and Analysis (Unaudited) December 31, 2019

There was a positive variance between the original and final revenue budget versus the actual results for the General Fund, with the final budget at \$19,308,856 and the actual results at \$20,612,341, a net positive variance of \$1,303,485.

	Original Budget Final Budget			Actual (Budgetary Basis)	Va	nal Budget riance with Budgetary Actual	
REVENUE:		<u> </u>			i		
Real property taxes and tax returns	\$	15,079,725	Ś	15.079.725	\$ 15,766,856	Ś	687,131
Department income		1,815,831	•	1,815,831	1,882,705		66,874
Licenses and permits		857,000		857,000	909,230		52,230
State aid		827,000		827,000	835,950		8,950
Federal aid		-		-	2,790		2,790
Other revenue		729,300		729,300	1,214,810		485,510
Total revenue		19,308,856		19,308,856	20,612,341		1,303,485
EXPENDITURES:							
General governmental support		4,455,802		4,940,889	4,006,015		934,874
Public safety		9,433,162		9,839,324	9,117,178		722,146
Other expenditures		5,501,196		5,820,327	5,426,811		393,516
Debt service		178,696		178,696	178,696		
Total expenditures		19,568,856		20,779,236	18,728,700		2,050,536
		19,900,090		20,773,200	10,720,700		2,000,000
OTHER FINANCING SOURCES (USES):							
Transfers out		-		(1,485,657)	(1,485,657)		-
CHANGE IN FUND BALANCE		(260,000)		(2,956,037)	397,984	\$	3,354,021
FUND BALANCE - beginning of year, as originally stated		10,112,118		10,112,118	10,112,118		
PRIOR PERIOD ADJUSTMENT		-		-	2,123,531		
FUND BALANCE - beginning of year, restated		10,112,118		10,112,118	12,235,649		
FUND BALANCE - end of year	\$	9,852,118	\$	7,156,081	\$ 12,633,633		

Capital Assets

The Town's investment in capital assets for governmental activities at December 31, 2019, net of \$41,918,519 of accumulated depreciation, was \$40,572,678. This investment in capital assets includes land, land improvements, buildings and improvements, infrastructure, machinery and equipment and construction-in-progress.

More detailed information on capital assets can be found in Note 3. C. Capital Assets in the notes to the financial statements.

Management's Discussion and Analysis (Unaudited) December 31, 2019

Major capital asset activity during the current fiscal year included the following:

Governmental Activities

- Highway equipment
- Various capital projects

Capital Assets (Net of Accumulated Depreciation)

	Fis	Fiscal Year 2019		cal Year 2018	Percent Change
Land	ć	2 572 1 41	ć	2 572 4 44	0%
Land	\$	3,572,141	Ş	3,572,141	0%
Land improvements		4,424,439		2,597,618	70%
Construction in progress		1,833,092		1,100,007	67%
Buildings and improvements		10,131,185		10,504,360	-4%
Machinery and equipment		5,052,482		4,773,651	6%
Infrastructure		15,559,339		16,344,155	-5%
Total capital assets	\$	40,572,678	\$	38,891,932	4%

Long-term Debt

In 2017, Moody's Investors Services reaffirmed the Town's rating of Aaa to the Town. The Aaa rating, which is the highest rating achievable, reflects the Town's substantial, diverse and wealthy tax base that includes Fortune 500 corporate headquarters, a low debt burden and adequate reserve levels. The stable outlook reflects Moody's belief that the Town continues to restore structure balance and its reserves.

At the end of the current fiscal year, the Town had total bonded debt outstanding of \$22,165,000. As required by New York State Law, all bonds issued by the Town are general obligation bonds, backed by the full faith and credit of the Town.

More detailed information on long-term debt can be found in Note 3. F. Long-term Liabilities in the notes to the financial statements.

Known as the "constitutional debt limit", and pursuant to New York State Local Finance Law §104, the Town must limit total outstanding long-term debt to no more than 7% of the five-year average full valuation of real property. At December 31, 2019, the Town has only utilized 1.61% of its constitutional debt limit, and had the authority to issue an additional \$351,474,494 of general obligation long-term debt.

The Town anticipates a modest capital budget for 2020. Essential equipment will be considered to maintain the Town's long range equipment replacement plan and road improvements.

Economic Factors and Next Year's Budget

According to the New York State Department of Labor, the unemployment rate for the Town was 3.90% as of December 31, 2018. This compares favorably with the rate of 4.0% for New York State and is on par with the 3.9% national unemployment rate. As the collective bargaining agreements were in place for 2019, labor costs were predictable for the next fiscal year. The only exception is the collective bargaining agreement for the Police department, which is currently under negotiation. All of these factors were taken into consideration in developing the 2020 budget.

Management's Discussion and Analysis (Unaudited) December 31, 2019

Requests for Information

This financial report is designed to provide a general overview of the Town's finances for all those with an interest in those finances. Questions and comments concerning any of the information provided in this report should be addressed to:

Abbas Sura, Director of Finance Town of North Castle 15 Bedford Road Armonk, New York 10504

Statement of Net Position December 31, 2019

	Governmental <u>Activities</u>
ASSETS	
Cash and cash equivalents	\$ 20,095,527
Receivables:	4 750 244
Taxes, net Accounts	1,759,211 557,427
Water rents	143,095
Due from other governments	760,324
Prepaid items	498,188
Total current assets	23,813,772
Capital Assets:	E 40E 222
Non-depreciable Depreciable, net	5,405,233 35,167,445
Total capital assets	40,572,678
Deferred outflows of resources:	
Deferred outflows of resources - pensions	3,847,073
Deferred outflows of resources - OPEB	15,518,268
Total deferred outflows	19,365,341
Total assets and deferred outflows of resources	83,751,791
LIABILITIES Accounts payable	1,362,038
Retainages payable	13,683
Other liabilities	2,332,409
Accrued interest	277,449
Accrued liabilities	14,334
Current portion of long term debt	1,579,000
Total current liabilities	5,578,913
Non-current liabilities:	
Compensated absences	1,739,497
Total other postemployment benefits	97,374,299
Net pension liability	3,626,583
Bonds payable	20,762,544
Total long-term liabilities	123,502,923
Total liabilities	129,081,836
Deferred inflows of resources:	
Deferred inflows of resources - pensions	1,415,037
Total liabilities and deferred inflows of resources	130,496,873
NET POSITION	
Net investment in capital assets	18,231,134
Restricted for:	
Workers' compensation benefits	1,692
Capital projects	1,997,631
Special districts -	1 000 055
Water Sewer	1,920,055 1,842,411
Sewer Street Lighting	49,492
Fire	100,078
Parking	3,062
Ambulance	24,793
Unrestricted	(70,915,430)
Total net position	\$ (46,745,082)

Statement of Activities

For the year ended December 31, 2019

					Program Revenue					:)
Functions/Programs	Expenses		Charges for Services		Operating Grans and Contributions		Capital Grants and		Revenue and Changes in Net Position	
PRIMARY GOVERNMENT:										
Governmental activities -										
General governmental support	\$	4,769,565	\$	959,843	\$	-	\$	38,440	\$ (3,771,28	82)
Public safety		11,570,210		285,169		-		-	(11,285,04	41)
Health		388,332		-		-		-	(388,33	32)
Transportation		6,917,846		192,134		2,790		259,022	(6,463,90	00)
Economic opportunity and development		305,591		-		-		-	(305,59	91)
Culture and recreation		5,629,854		1,190,273		-		23,218	(4,416,36	63)
Home and community services		4,359,364		2,372,917		-		-	(1,986,44	47)
Interest		743,858		-					(743,85	<u>58</u>)
Total governmental activities	\$	34,684,620	\$	5,000,336	\$	2,790	\$	320,680	(29,360,83	<u>14</u>)
GENERAL REVENUES:										
Real property taxes and other tax items									21,815,65	
Payments in lieu of taxes									669,02	
Interest and penalties on real property taxes									553,43	
Non-property tax distribution from County									2,166,56	
Franchise fees - cable TV									313,74	
Use of money and property									981,84	
Sale of property and compensation for loss									105,97	
State aid									797,53	
Miscellaneous									291,53	10
Total general revenues									27,695,25	55
Change in net position									(1,665,55	<u>59</u>)
Total net position - beginning of year, as previously reported									(47,203,05	54)
Prior period adjustment (Note 7)									2,123,53	31
Net position - beginning of year, as restated									(45,079,52	<u>23</u>)
Net position - end of year									\$ (46,745,08	<u>82</u>)

Balance Sheet - Governmental Funds

December 31, 2019

			Public Library	Special Districts	Capital Projects	
	General Fund	Highway Fund	Fund	Fund	Fund	Total
ASSETS						
Cash and cash equivalents Taxes receivable Other Receivables:	\$ 12,631,968 1,759,211	\$ 1,136,177	\$ 218,980	\$ 3,947,742	\$ 2,160,660 -	\$ 20,095,527 1,759,211
Accounts Water rents	175,806	149,859	-	9,883 143,095	221,879	557,427 143,095
Due from other governments	760,324	-	-	-	-	760,324
Prepaid items	498,188					498,188
Total assets	\$ 15,825,497	\$ 1,286,036	\$ 218,980	\$ 4,100,720	\$ 2,382,539	\$ 23,813,772
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES						
LIABILITIES:						
Accounts payable	\$ 445,891	\$ 337,059	\$ 47,034	\$ 160,829	\$ 371,225	\$ 1,362,038
Accrued liabilities	14,334	-	-	-	-	14,334
Retainages payable	-	-	-	-	13,683	13,683
Other liabilities	2,332,409					2,332,409
Total liabilities	2,792,634	337,059	47,034	160,829	384,908	3,722,464
DEFERRED INFLOWS OF RESOURCES:						
Property tax revenues	399,230					399,230
Total deferred inflows of resources	399,230					399,230
FUND BALANCES:						
Nonspendable	498,188	-	-	-	-	498,188
Restricted	1,692	-	-	3,939,891	1,997,631	5,939,214
Assigned	-	948,977	171,946	-	-	1,120,923
Unassigned	12,133,753					12,133,753
Total fund balances	12,633,633	948,977	171,946	3,939,891	1,997,631	19,692,078
Total liabilities, deferred inflow of						t
resources and fund balances	\$ 15,825,497	\$ 1,286,036	<u>\$ </u>	\$ 4,100,720	\$ 2,382,539	\$ 23,813,772

Reconciliation of the Balance Sheet - Governmental Funds - to the Statement of Net Position December 31, 2019

Total fund balance - governmental funds	\$ 19,692,078
Total net position reported for governmental activities	
in the statement of net position is different because:	
GASB 68 related government-wide activity:	
Deferred outflows of resources	3,847,073
Net pension liability	(3,626,583)
Deferred inflows of resources	(1,415,037)
Capital assets used in governmental activities are not current	
financial resources and, therefore, are not reported in the funds	40,572,678
GASB 75 related government-wide activity:	
Deferred outflows of resources	15,518,268
Other postemployment benefits payable	(97,374,299)
Revenues in the statement of activities that do not provide current	
financial resources are not reported as revenues in the funds:	
Real property taxes	399,230
Long-term liabilities that are not due and payable in the current	
period are not reported in the funds:	
Accrued interest payable	(277,449)
Bonds payable	(22,341,544)
Compensated absences	 (1,739,497)
Total net position of governmental activities	\$ (46,745,082)

Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds

For the Year Ended December 31, 2019

			Public Library	Special	Capital	
	General Fund	Highway Fund	Fund	Districts Fund	Projects Fund	Total
REVENUES:						
Real property taxes	\$ 12,064,092	\$ 6,860,243	\$ 1,641,235	\$ 3,497,435	\$-	\$ 24,063,005
Other tax items	1,222,455	-	-	-	-	1,222,455
Nonproperty tax items	2,480,309	-	-	-	-	2,480,309
Departmental income	1,882,705	-	9,552	1,422,627	-	3,314,884
Intergovernmental charges	-	190,823	-	-	-	190,823
Use of money and property	768,849	-	10,735	202,257	-	981,841
Licenses and permits	909,230	-	-	-	-	909,230
Fines and forfeitures	126,889	-	-	-	-	126,889
Sale of property and compensation for loss	65,304	31,140	1,546	7,985	-	105,975
Interfund revenue	-	1,311	-	-	-	1,311
State aid	835,950	259,022	23,218	-	-	1,118,190
Federal aid	2,790	-	-	-	-	2,790
Miscellaneous	253,768	638	11,522		457,199	723,127
Total revenues	20,612,341	7,343,177	1,697,808	5,130,304	457,199	35,240,829
EXPENDITURES:						
General governmental support	4,006,015	-	-	2,454	-	4,008,469
Public safety	9,117,178	-	-	479,195	-	9,596,373
Health	5,003	-	-	383,329	-	388,332
Transportation	406,595	8,108,803	-	134,325	-	8,649,723
Economic opportunity and development	247,383	-	-	-	-	247,383
Culture and recreation	3,006,464	-	1,748,043	-	-	4,754,507
Home and community services Debt service -	1,761,366	-	-	2,228,558	-	3,989,924
Principal	135,166	485,000	-	894,255	-	1,514,421
Interest	43,530	139,294	-	536,695	-	719,519
Capital outlay	-		-		733,085	733,085
					<u>,</u>	<u>,</u>
Total expenditures	18,728,700	8,733,097	1,748,043	4,658,811	733,085	34,601,736
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	1,883,641	(1,389,920)	(50,235)	471,493	(275,886)	639,093
OTHER FINANCING SOURCES (USES):						
Transfers in	-	1,000,000	-	-	1,761,383	2,761,383
Transfers out	(1,485,657)		(287,261)	(988,465)		(2,761,383)
Total other financing sources and uses	(1,485,657)	1,000,000	(287,261)	(988,465)	1,761,383	
NET CHANGE IN FUND BALANCE	397,984	(389,920)	(337,496)	(516,972)	1,485,497	639,093
FUND BALANCE - beginning of year, as originally stated	10,112,118	1,338,897	509,442	4,456,863	512,134	16,929,454
PRIOR PERIOD ADJUSTMENT (Note 7)	2,123,531					2,123,531
FUND BALANCE - beginning of year, restated	12,235,649	1,338,897	509,442	4,456,863	512,134	19,052,985
FUND BALANCE - end of year	\$ 12,633,633	\$ 948,977	\$ 171,946	\$ 3,939,891	\$ 1,997,631	\$ 19,692,078

Reconciliation of the Statement of Revenue, Expenditures, and Changes In Fund Balances - Governmental Funds to the Statement of Activities For the Year Ended December 31, 2019

Net change in fund balances - governmental funds	\$ 639,093
Amounts reported for governmental activities in the statement of activities are different because:	
Governmental funds report outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlay exceeded depreciation expense in the current period.	
Capital outlay expenditures less disposals	3,735,586
Depreciation expense	(2,054,840)
Pension expense resulting from the GASB 68 related actuary reporting is not recorded as an expenditure in the governmental funds but is recorded in the statement of activities	(612,139)
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.	
Real property taxes	(2,247,350)
Governmental funds report the effect of premiums when debt is first issued, whereas these amounts deferred and amortized in the statement of activities	17,655
Repayment of long-term debt principal is an expenditure in the governmental funds but the repayment reduces long-term liabilities in the statement of net position. Also, governmental funds report the effect of issuance cost, premiums, discounts, and similar items when debt is issued, whereas these amounts are deferred and amortized on the statement of activities	
Principal paid on bonds	1,539,582
Some expenses reported in the statement of activities do not require the use of current financial resources and; therefore, are not reported as expenditures in governmental funds.	
Accrued interest	(41,573)
Compensated absences	(247,096)
Other post employment benefit obligations	 (2,394,477)
Change in net position of governmental activities	\$ (1,665,559)

Statement of Fiduciary Net Position - Fiduciary Funds December 31, 2019

	Custodial Funds	
ASSETS		
Cash	\$	13,222,723
Receivables		
Taxes for other governments		30,154,037
Tax liens for other governments		927,653
Total assets	\$	44,304,413
LIABILITIES		
Accounts payable		-
Due to local governments		44,304,413
Escrows		-
Total liabilities		44,304,413
NET POSITION		
Restricted		
Total net position	\$	

Statement of Changes Fiduciary Net Position - Fiduciary Funds For the Year Ended December 31, 2019

	Custodial Funds	
ADDITIONS		
Property tax collections for other governments Payments in lieu of taxes collected for other governments	\$ 84,800,151 2,741,097	
Total additions	87,541,248	
DEDUCTIONS		
Payments of property taxes to other governments Payments of payments in lieu of taxes to other governments	84,800,151 2,741,097	
Total deductions	87,541,248	
Net change in fiduciary net position	-	
Net position, beginning of year	<u> </u>	
Net position, end of year	<u>\$</u>	

Notes to Financial Statements December 31, 2019

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Town of North Castle, New York (Town) was established in 1788 and operates in accordance with Town Law and the various other applicable laws of the State of New York. The Town Board is the legislative body responsible for overall operation. The Town Supervisor serves as chief executive and chief financial officer. The Town provides the following services to its residents: public safety, health, transportation, economic opportunity and development, culture and recreation, home and community services and general and administrative support.

The accounting policies of the Town conform to generally accepted accounting principles as applicable to governmental units and the Uniform System of Accounts as prescribed by the State of New York. The Governmental Accounting Standards Board ("GASB") is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The following is a summary of the Town's more significant accounting policies:

A. Financial Reporting Entity

The financial reporting entity consists of a) the primary government which is the Town, b) organizations for which the Town is financially accountable and c) other organizations for which the nature and significance of their relationship with the Town are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete as set forth by GASB.

In evaluating how to define the Town, for financial reporting purposes, management has considered all potential component units. The decision to include a potential component unit in the Town's reporting entity was made by applying the criteria set forth by GASB, including legal standing, fiscal burden and financial accountability. Based upon the application of these criteria, there are no other entities which would be included in the financial statements.

B. Government-Wide Financial Statements

The government-wide financial statements (i.e. the Statement of Net Position and the Statement of Activities) report information on all non-fiduciary activities of the Town as a whole. For the most part, the effect of interfund activity has been removed from these statements, except for interfund services provided and used.

The Statement of Net Position presents the financial position of the Town at the end of its fiscal year. The Statement of Activities demonstrates the degree to which direct expenses of a given function or segment, are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include (1) charges to customers or applicants who purchase, use or directly benefit from goods or services, or privileges provided by a given function or segment, (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment and (3) interest earned on grants that is required to be used to support a particular program. Taxes and other items not identified as program revenues are reported as general revenues. The Town does not allocate indirect expenses to functions in the Statement of Activities.

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

Notes to Financial Statements December 31, 2019

C. Fund Financial Statements

The accounts of the Town are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts which comprise its assets, liabilities, fund balances, revenues and expenditures. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance related legal and contractual provisions. The Town maintains the minimum number of funds consistent with legal and managerial requirements. The focus of governmental fund financial statements is on major funds as that term is defined in professional pronouncements. Each major funds are reported by type. Since the governmental fund statements are presented on a different measurement focus and basis of accounting than the government-wide statements' governmental activities column, reconciliation is presented on the pages following, which briefly explains the adjustments necessary to transform the fund based financial statements into the governmental activities column of the government-wide presentation. The Town's resources are reflected in the fund financial statements in two broad fund categories, in accordance with generally accepted accounting principles as follows:

- a. <u>Governmental Funds</u> Governmental Funds are those through which most general government functions are financed. The acquisition, use and balances of expendable financial resources and the related liabilities are accounted for through governmental funds. The following are the Town's major governmental funds:
- General Fund The General Fund constitutes the primary operating fund of the Town and is used to account for and report all financial resources not accounted for and reported in another fund.
- Special Revenue Funds Special revenue funds are established to account for and report the proceeds of specific revenue sources that are restricted, committed or assigned to expenditures for specified purposes other than debt service or capital projects. The major special revenue funds of the Town are as follows:
 - Highway Fund The Highway Fund is used to account for road and bridge maintenance and improvements as defined in the Highway Law of the State of New York. The majority of revenue resources consist of property taxes, intergovernmental charges, state aid and transfers from the general fund.
 - Public Library Fund The Public Library Fund is used to account for the activities of the Town's Public Library. The majority of revenue resources consist of property taxes.
 - Special Districts Fund The Special Districts Fund is provided to account for the operation and maintenance of the Town's water, sewer, street lighting, fire protection, parking and ambulance districts. The majority of revenue resources consist of property taxes, departmental income and rental income.
- Capital Projects Fund The Capital Projects Fund is used to account for and report financial resources that are restricted, committed or assigned to expenditures for capital outlays, including the acquisition or construction of major capital facilities and other capital assets.
- b. <u>Fiduciary Funds</u> (Not included in Government-Wide Financial Statements)- Fiduciary funds are used to account for assets held by the Town in a trustee or custodial capacity. The Town has the following fiduciary fund:
 - Custodial Funds used to report fiduciary activities that are not required to be reported in pension (and other employee benefit) trust funds, investment trust funds, or private-purpose trust funds. The Town records property taxes collected on behalf of other local governments as custodial funds.

D. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as current financial resources (current assets less current liabilities) or economic resources (all assets and liabilities). The basis of accounting indicates the timing of transactions or events for recognition in the financial reports.

Notes to Financial Statements December 31, 2019

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. The Fiduciary Fund has no measurement focus and utilizes the accrual basis of accounting. Revenues are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon' as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting.* Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. Property taxes are considered to be available if collected within sixty days of the fiscal year end. A ninety-day availability period is used for revenue recognition for all other governmental fund revenues. Property taxes associated with the current fiscal period as well as charges for services and intergovernmental revenues are considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. Fees and other similar revenues are not susceptible to accrual because generally they are not measurable until received in cash. If expenditures are the prime factor for determining eligibility, revenues from Federal and State grants are accrued when the expenditure is made. Expenditures generally are recorded when a liability is incurred, as under accrual accounting.

E. Assets, Liabilities and Net Position or Fund Balances

However, debt service expenditures, as well as expenditures related to compensated absences and other post- employment benefit obligations are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term debt and acquisitions under capital leases are reported as other financing sources.

F. Deposits, Investments and Risk Disclosure

• Cash and Cash Equivalents - Cash and investments consist of funds deposited in demand deposit accounts, and amounts with the New York Cooperative Liquid Assets Securities System (NYCLASS).

The Towns' deposit and investment policies are governed by State statutes. The Town has adopted its own written investment policy, which provides for the deposit of funds in FDIC insured commercial banks or trust companies located within the State. The Town is authorized to use demand deposit accounts, time deposit accounts and certificates of deposit. Permissible investments include NYCLASS, obligations of the U.S. Treasury, U.S. Agencies and obligations of New York State or its political subdivisions and accordingly, the Town's policy provides for no credit risk on investments.

Collateral is required for demand deposit accounts, time deposit accounts and certificates of deposit at 100% of all deposits not covered by Federal deposit insurance. The Town has entered into custodial agreements with the various banks which hold their deposits. These agreements authorize the obligations that may be pledged as collateral. Such obligations include, among other instruments, obligations of the United States and its agencies and obligations of the State and its municipal and Town subdivisions.

The Town participates in the New York Cooperative Liquid Assets Securities System (NYCLASS), a multi-municipal cooperative investment pool agreement pursuant to New York State General Municipal Law, whereby it holds a portion of the investments in cooperation with other participants. At December 31, 2019, the Town held \$32,545,921 in investments consisting of various investments in securities issued by the United States and its agencies. NYCLASS is rated 'AAAm' by S&P Global Ratings. The investments are highly liquid, and the amount held represents the amortized cost of the investment pool shares, which are considered to approximate fair value. Due to the highly liquid nature of these investments, they are classified as cash equivalents in the financial statements. Additional information concerning NYCLASS, including the annual report, can be found on its website at www.newyorkclass.org.

Taxes Receivable - Real property taxes attach as an enforceable lien on real property and are levied on January 1st. The Town collects county, town, highway and special districts taxes which are due April 1st and payable without penalty to April 30th. Towns taxes for the period July 1st to June 30th are levied on July 1st and are due on September 1st with the first half payable without penalty until September 30th and the second half payable without penalty until January 31st. The Town guarantees the full payment of the County and Towns warrants and assumes the responsibility for uncollected taxes. The Town also has the responsibility for conducting in-rem foreclosure proceedings.

The Town functions in both a fiduciary and guarantor relationship with the County of Westchester and the various Towns located within the Town with respect to the collection and payment of real property taxes levied by such jurisdictions. County taxes are included in the Town's levy and are payable without penalty for thirty days. The County Charter provides for the Town to collect County and Towns taxes and remit them as collected to the respective municipality. However, the Town must remit to the County sixty percent of the amount levied by May 25th and the balance of forty percent on October 15th. With respect to Town taxes, the Charter provides that the Town satisfy the warrant of each Town by April 5th. Thus, the Town's fiduciary responsibility is from the date of the levy until the due date of the respective tax warrant at which time the Town must satisfy its obligation to the municipalities regardless of the amounts collected. The County taxes have been accounted for in a manner similar to Town taxes. The collection of Towns taxes is deemed a financing transaction until the warrants are satisfied.

- Other Receivables Other receivables include amounts due from other governments and individuals for services provided by the Town. Receivables are recorded and revenues recognized as earned or as specific program expenditures are incurred. Allowances are recorded when appropriate.
- Due From/To Other Funds During the course of its operations, the Town has numerous transactions between funds to finance
 operations, provide services and construct assets. To the extent that certain transactions between funds had not been paid or
 received as of December 31, 2019, balances of interfund amounts receivable or payable have been recorded in the fund
 financial statements.
- Inventory There are no inventory values presented in the balance sheets of the respective funds of the Town. Purchases of
 inventoriable items at various locations are recorded as expenditures at the time of purchase and year-end balances at these
 locations are not material.

- Prepaid Expenses/Items Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as
 prepaid items using the consumption method in both the government-wide and fund financial statements. Prepaid
 expenses/expenditures consist of employee retirement and other costs which have been satisfied prior to the end of the fiscal
 year, but represent items which have been provided for in the subsequent years budget and will benefit such periods. Reported
 amounts in the fund financial statements are equally offset by nonspendable fund balance, in the fund financial statements,
 which indicates that these amounts do not constitute "available spendable resources" even though they are a component of
 current assets.
- Capital Assets Capital assets, which include property, plant, equipment and infrastructure assets (e.g., roads, bridges, sidewalks and similar items) are reported in the governmental activities column in the government-wide financial statements. capital assets are defined by the Town as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed.

In the case of the initial capitalization of general infrastructure assets (i.e., those reported by governmental activities), the Town chose to include all such items regardless of their acquisition date or amount. The Town was able to estimate the historical cost for the initial reporting of these assets through back trending (i.e., estimating the current replacement cost of the infrastructure to be capitalized and used an appropriate price-level index to deflate the cost to the acquisition year or estimated acquisition year).

Major outlays for capital assets and improvements are capitalized as projects are constructed. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives is not capitalized.

Land and construction-in-progress are not depreciated. Property, plant, equipment and infrastructure of the Town are depreciated using the straight line method over the following estimated useful lives.

	Life in Years
Land improvements	20
Buildings and improvements	20-50
Infrastructure	30-50
Machinery and equipment	5-20

The costs associated with the acquisition or construction of capital assets are shown as capital outlay expenditures on the governmental fund financial statements. Capital assets are not shown on the governmental funds balance sheet.

- Unearned/Deferred Revenues Unearned/deferred revenues arise when assets are recognized before revenue recognition criteria has been satisfied. In government-wide financial statements, unearned revenues consist of revenue received in advance and/or revenue from grants received before the eligibility requirements have been met.
- Unearned/Deferred Revenues Unearned/deferred revenues arise when assets are recognized before revenue recognition
 criteria has been satisfied. In government-wide financial statements, unearned revenues consist of revenue received in advance
 and/or revenue from grants received before the eligibility requirements have been met.

Unearned revenues in fund financial statements are those where asset recognition criteria have been met, but for which revenue recognition criteria have not been met. The Town has reported unearned revenues of \$- for real property taxes in the General Fund. Such amounts have been deemed to be measurable but not "available" pursuant to generally accepted accounting principles.

• Long-Term Liabilities - In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the Statement of Net Position. Bonds payable are reported net of the applicable bond premium or

In the fund financial statements, governmental funds recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of the debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as Capital Projects or Debt Service funds expenditures.

- Compensated Absences The various collective bargaining agreements provide for the payment of accumulated vacation and sick leave upon separation from service. The liability for such accumulated leave is reflected in the government-wide Statement of Net Assets as current and long-term liabilities. A liability for these amounts is reported in the governmental funds only if the liability has matured through employee resignation or retirement. The liability for compensated absences includes salary related payments, where applicable.
- Net Position Net position represents the difference between assets and liabilities. Net position is reported as restricted when
 there are limitations imposed on their use either through the enabling legislation adopted by the Town or through external
 restrictions imposed by creditors, grantors, or laws or regulations of other governments. Net position on the Statement of Net
 Position includes, net investment in capital assets, restricted for capital projects, workers' compensation benefits, special
 districts and debt service. The balance is classified as unrestricted.
- Fund Balances Generally, fund balance represents the difference between current assets and current liabilities. In the fund
 financial statements, governmental funds report fund classifications that comprise a hierarchy based primarily on the extent to
 which the Town is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. Under
 this standard the fund balance classifications are as follows:
 - Nonspendable fund balance includes amounts that cannot be spent because they are either not in spendable form (inventories, prepaid amounts, long-term receivables) or they are legally or contractually required to be maintained intact (the corpus of a permanent fund).
 - Restricted fund balance is to be reported when constraints placed on the use of the resources are imposed by grantors, contributors, laws or regulations of other governments or imposed by law through enabling legislation. Enabling legislation includes a legally enforceable requirement that these resources be used only for the specific purposes as provided in the legislation. This fund balance classification will be used to report funds that are restricted for debt service obligations and for other items contained in General Municipal Law.

Restricted fund balance is to be reported when constraints placed on the use of the resources are imposed by grantors, contributors, laws or regulations of other governments or imposed by law through enabling legislation. Enabling legislation includes a legally enforceable requirement that these resources be used only for the specific purposes as provided in the legislation. This fund balance classification will be used to report funds that are restricted for debt service obligations and for other items contained in General Municipal Law.

- Committed fund balance will be reported for amounts that can only be used for specific purposes pursuant to formal
 action of the Town Board prior to year-end. The Town Board is the highest level of decision-making authority for the
 Town. Commitments may be established, modified, or rescinded only through resolutions approved by the Town Board.
- Assigned fund balance, in the General Fund, will represent amounts constrained either by the entity's highest level of
 decision making authority or a person with delegated authority from the governing board to assign amounts for a
 specific intended purpose. An assignment cannot result in a deficit in the unassigned fund balance in the General Fund.
 This classification will include amounts designated for balancing the subsequent year's budget and encumbrances.
 Assigned fund balance in all other governmental funds represents any positive remaining amount after classifying
 nonspendable, restricted or committed fund balance amounts.
- Unassigned fund balance, in the General Fund, represents amounts not classified as nonspendable, restricted, committed or assigned. The General Fund is the only fund that would report a positive amount in unassigned fund balance. For all governmental funds other than the General Fund, unassigned fund balance would necessarily be negative, since the fund's liabilities, together with amounts already classified as nonspendable, restricted and committed would exceed the fund's assets.

When both restricted and unrestricted amounts of fund balance are available for use for expenditures incurred, it is the Town's policy to use restricted amounts first and then unrestricted amounts as they are needed. For unrestricted amounts of fund balance, it is the Town's policy to use fund balance in the following order: committed, assigned and unassigned.

Notes to Financial Statements December 31, 2019

G. Encumbrances

In governmental funds, encumbrance accounting, under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve applicable appropriations, is generally employed as an extension of formal budgetary integration in the General, Highway, Public Library and Special Districts funds. Encumbrances outstanding at year-end are reported as assigned fund balance since they do not constitute expenditures or liabilities.

H. Use of Estimates

The preparation of the financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

I. Deferred Outflows and Inflows of Resources

In addition to assets and liabilities, the Statement of Net Position will sometimes report a separate section for deferred outflows and inflows of resources. These separate financial statement elements, deferred outflows and inflows of resources, represents a consumption of net position that applies to a future period and so will not be recognized as an outflow or inflow of resources (expenses/expenditure/revenues) until then.

J. Order of Fund Balance Spending Policy

The Town's policy is to apply expenditures against nonspendable fund balance, restricted fund balance, committed fund balance, assigned fund balance, and unassigned fund balance at the end of the fiscal year. For all funds, nonspendable fund balances are determined first and then restricted fund balances for specific purposes are determined. Any remaining fund balance amounts for funds other than the general fund are classified as restricted fund balance. In the general fund, committed fund balance is determined next and then assigned. The remaining amounts are reported as unassigned. Assignments of fund balance cannot cause a negative unassigned fund balance.

Notes to Financial Statements December 31, 2019

2. Stewardship Compliance and Accountability

A. Budgetary Data

The Town generally follows the procedures enumerated below in establishing the budgetary data reflected in the financial statements:

- a) Prior to October 20th, the head of each administrative unit shall submit to the budget officer an estimate of revenues and expenditures for such administrative unit for the ensuing year.
- b) The budget officer, upon completion of the review of the estimates, shall prepare a tentative budget and file such budget in the office of the Town Clerk on or before October 30th.
- c) On or before November 10th, the Town Clerk shall present the tentative budget to the Town Board.
- d) The Town Board shall review the tentative budget and may make such changes, alterations and revisions as it shall consider advisable and which are consistent with law. Upon completion of such review, the tentative budget and any modifications, as approved by the Town Board, shall become the preliminary budget.
- e) On or before December 10th, the Town Board shall hold a public hearing on the preliminary budget.
- f) After the public hearing, the Town Board may further change, alter and revise the preliminary budget subject to provisions of the law.
- g) The preliminary budget as submitted or amended shall be adopted by resolution no later than December 20th.
- h) Formal budgetary integration is employed during the year as a management control device for General, Highway, Public Library, Special Districts and Debt Service funds.
- Budgets for General, Highway, Public Library, Special Districts and Debt Service funds are legally adopted annually on a basis consistent with generally accepted accounting principles. The Capital Projects Fund is budgeted on a project basis. An annual budget is not adopted for the Special Purpose Fund.
- j) The Town Board has established legal control of the budget at the function level of expenditures. Transfers between appropriation accounts, at the function level, require approval by the Town Board. Any modification to appropriations resulting from increases in revenue estimates or supplemental reserve appropriations also require a majority vote by the Board.
- k) Appropriations in General, Highway, Public Library, Special Districts and Debt Service funds lapse at the end of the fiscal year, except that outstanding encumbrances are reappropriated in the succeeding year pursuant to the Uniform System of Accounts promulgated by the Office of the State Comptroller.

B. Property Tax Limitation

The Town is not limited as to the maximum amount of real property taxes which may be raised (See Note 5).

Notes to Financial Statements December 31, 2019

3. DETAILED NOTES ON ALL FUNDS

A. Cash and Cash Equivalents and Investments

As of December 31, 2019, all of the Town's cash and cash equivalents and investment balances were either insured or collateralized with securities held by the pledging financial institution's trust department in the Town's name:

	Bank Balance		Carrying Amount	
Cash and cash equivalents, including fiduciary funds Collateralized with securities held by the pledging financial institution's trust	<u>\$</u>	859,498	\$	723,496
department or agent in the Town's name	\$	307,081		
Covered by FDIC insurance		552,417		
Total	\$	859,498		

B. Taxes Receivable

Taxes receivable at December 31, 2019 consisted of the following:

Current year	\$ 758,205
Overdue	 1,001,006
	\$ 1,759,211

C. Capital Assets

Changes in the Town's capital assets are as follows:

	Beginning Balance	Additions	Disposals	Ending Balance
Governmental activities:		 	 	
Capital assets that are not depreciated:				
Land	\$ 3,572,141	\$ -	\$ -	\$ 3,572,141
Construction in progress	 1,100,007	 733,085	 -	 1,833,092
Total non-depreciable cost	 4,672,148	 733,085	 	 5,405,233
Capital assets that are depreciated:				
Land improvements	4,265,165	2,060,662	-	6,325,827
Buildings and improvements	18,823,088	-	-	18,823,088
Machinery and equipment	12,545,775	976,260	(204,262)	13,317,773
Infrastructure	 38,619,316	 -	 -	 38,619,316
Total depreciable historical cost	 74,253,344	 3,036,922	 (204,262)	 77,086,004
Less accumulated depreciation:				
Land improvements	1,667,547	233,841	-	1,901,388
Buildings and improvements	8,318,727	373,176	-	8,691,903
Machinery and equipment	7,772,124	663,008	(169,841)	8,265,291
Infrastructure	 22,275,162	 784,815	 -	 23,059,977
Total accumulated depreciation	 40,033,560	 2,054,840	 (169,841)	 41,918,559
Total cost, net	\$ 38,891,932	\$ 1,715,167	\$ (34,421)	\$ 40,572,678

Depreciation expense was charged to the Town's functions and programs as follows:

General government support	\$ 323,852
Public safety	796,391
Transportation	386,590
Economic Assistance and Opportunity	22,531
Culture and recreation	373,279
Home and community services	 152,197
Total depreciation expense	\$ 2,054,840

Notes to Financial Statements December 31, 2019

D. Pension Plans

Plan Description

The Town participates in the New York State and Local Employees' Retirement System ("ERS") and the New York State and Local Police and Fire Retirement System ("PFRS") ("Systems"). These Systems are cost-sharing multiple-employer defined benefit pension plans. The Systems provide retirement, disability and death benefits to plan members. Obligations of employers and employees to contribute and benefits to employees are governed by the New York State Retirement and Social Security Law. The Systems issue a publicly available financial report that includes financial statements and required supplementary information for the Systems. That report may be obtained by writing to the New York State and Local Employees' Retirement System, 110 State Street, Albany, New York 12224.

Funding Policy

The Systems are non-contributory except for employees who joined the New York State and Local Employees' Retirement System after July 27, 1976, who contribute 3% of their salary for the first ten years of service. For employees who joined after April 1, 2012, employees in NYSERS contribute 3% of their salary until April 1, 2013 and then contribute 3% to 6% of their salary throughout their active membership.

Contributions made to the Systems for the current and two preceding years were as follows:

	 ERS	 PFRS
2019	\$ 993,869	\$ 898,884
2018	\$ 1,041,429	\$ 935,012
2017	\$ 1,089,221	\$ 971,624

The ERS and PFRS contributions were equal to 100% of the actuarially required contribution for each respective fiscal year.

New York State Employee Retirement System

Pension Liabilities, pension Expense, and Deferred Outflows of Resources and Deferred inflows of Resources Related to Pensions

At December 31, 2019, the Town reported a liability of \$1,608,829 for its proportionate share of the net pension liability. The net pension liability was measured as of March 31, 2019, and the total pension liability used to calculate the net pension liability was determined by the actuarial valuation as April 1, 2018. The Town's proportion of the net pension liability was based on a projection of the Town's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined.

At December 31, 2019, the Town's proportion was 0.0227066%, which was a decrease from its proportion measured December 31, 2018 of 0.023652%.

For the year ended December 31, 2019, the Town recognized pension expense of \$1,211,350 related to the NYS Retirement System. These expenses are liquidated through the general fund, highway fund, public library fund and special district fund. At December 31, 2019, the Town reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	0	Deferred utflows of Resources	I	Deferred nflows of Resources
Differences between expected and actual experience Changes of Assumptions	\$	316,812 404,394	\$	107,998 -
Net difference between projected and actual earnings on pension plan investments		-		412,914
Changes in proportion and differences between the Town's contributions and proportionate snare of contributions Contributions subsequent to the measurement date		373,930 745,402		70,610
Total	\$	1,840,538	\$	591,522

\$745,402 reported as deferred outflows of resources related to pensions resulting from the Town's contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended December 31, 2020.

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Plan's Year Ending March 31,	2020	\$ 476,608
	2021	(240,274)
	2022	30,343
	2023	236,937
	2024	-
	Thereafter	 -
		\$ 503,614

Notes to Financial Statements December 31, 2019

Actuarial Assumptions

The total pension liability at March 31, 2019 was determined by using an actuarial valuation as of April 1, 2018, with update procedures used to roll forward the total pension liability to March 31, 2019. The actuarial valuation used the following actuarial assumptions:

Inflation	2.5%
Salary scale	4.2 % in ERS, indexed by service
Investment Rate of Return including	
inflation	7.0% compounded annually, net of investment expenses
Cost of living adjustments	1.3% annually
Decrements	Developed from the Plan's 2015 experience study of the period April 1, 2010 through
	March 31, 2015
Mortality improvement	Society of Actuaries Scale MP-2014

The long-term expected rate of return on pension plan investments was determined using a building-block method in which the best-estimate ranges of expected future real rates of return (expected return, net of investment expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic of real rates of return for each major asset class are summarized as of March 31, 2019 and 2018 in the following table:

	Target	Long-Term expected real rate of
	Allocations in %	return in %
Asset Type		
Domestic Equity	36%	4.55%
International Equity	14%	6.35%
Private Equity	10%	7.50%
Real Estate	10%	5.55%
Absolute Return Strategies	2%	3.75%
Opportunistic Portfolio	3%	5.68%
Real Assets	3%	5.29%
Bonds & Mortgages	17%	1.31%
Cash	1%	-0.25%
Inflation-indexed Bonds	4%	1.25%
	100%	

Discount Rate

The discount rate used to calculate the total pension liability was 7%. The projection of cash flows used to determine the discount rate assumes that contributions from plan members will be made at the current contribution rates and that contributions from employers will be made at statutorily required rates, actuarially. Based upon the assumptions, the Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the Proportionate Share of the Net Pension Liability to the Discount Rate Assumption The following presents the Town's proportionate share of the net pension liability calculated using the discount rate of 7 percent, as well as what the Town's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1 percent lower or 1 percent higher than the current rate:

	Current					
	1% Decrease <u>6.00%</u>		Assumption <u>7.00%</u>		1% Increase <u>8.00%</u>	
Proportionate Share of Net Pension Liability	\$	7,034,058	\$	1,608,829	\$	(2,948,748)

Pension Plan Fiduciary Net Position

The components of the current-year net pension liability of the plan as of March 31, 2019, were as follows:

	Pension Plan's Fiduciary Net				
	Position				
Total pension liability	\$	189,803,429,000			
Net position		(182,718,124,000)			
Net pension liability (asset)	\$	7,085,305,000			
Fiduciary net position as percentage of total pension	96.27%				

New York State and Local Police and Fire Retirement System

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At December 31, 2019, the Town reported a liability of \$2,017,754 for its proportionate share of the net pension liability. The net pension liability was measured as of March 31, 2019, and the total pension liability used to calculate the net pension liability was determined by the actuarial valuation as of April 1, 2018. The Town's proportion of the net pension liability was based on a projection of the Town's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined.

At December 31, 2019, the Town's proportion was 0.1203147%, which was a increase from its proportion measured December 31, 2018 of 0.115707%.

For the year ended December 31, 2019, the Town recognized pension expense of \$1,314,711 related to the NYS Retirement System. These expenses are liquidated through the general fund. At December 31, 2019, the Town reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	0	Deferred utflows of Resources	20.0	rred Inflows sources
Differences between expected and actual experience Change of Assumptions	\$	490,168 733,104	\$	215,428
Net difference between projected and actual earnings on pension plan				404 107
investments Change in proportion and differences between the Town's contributions and		-		404,107
proportionate share of contributions		109,100		203,980
Contributions subsequent to the measurement date		674,163		-
Total	\$	2,006,535	\$	823,515

\$674,163 reported as deferred outflows of resources related to pensions resulting from the Town's contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended December 31, 2020.

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Plan's Year Ending March 31,	2020	\$ 396,368
	2021	(85,370)
	2022	(42,071)
	2023	203,101
	2024	36,829
	Thereafter	 -
		\$ 508,857

Actuarial Assumptions

The total pension liability at March 31, 2019 was determined by using an actuarial valuation as of April 1, 2018, with update procedures used to roll forward the total pension liability to March 31, 2019. The actuarial valuation used the following actuarial assumptions:

Inflation	2.5%
Salary scale	5.0% in PFRS, indexed by service
Investment Rate of Return, including	
inflation	7.0% compounded annually, net of investment expenses
Cost of living adjustments	1.3% annually
Decrements	Developed from the Plan's 2015 experience study of period April 1, 2010 through March
	31, 2015
Mortality improvement	Society of Actuaries Scale MP-2014

The long-term expected rate of return on pension plan investments was determined using a building-block method in which the best-estimate ranges of expected future real rates of return (expected return, net of investment expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic of real rates of return for each major asset class are summarized as of March 31, 2019 in the following table:

	Target	Long-Term Expected Real Rate of
Asset Type	Allocations in %	Return in %
Domestic Equity	36%	4.55%
International Equity	14%	6.35%
Private Equity	10%	7.50%
Real Estate	10%	5.55%
Absolute Return Strategies	2%	3.75%
Opportunistic Portfolio	3%	5.68%
Real Assets	3%	5.29%
Bonds & Mortgages	17%	1.31%
Cash	1%	-0.25%
Inflation-Indexed Bonds	4%	1.25%
	100%	

Discount Rate

The discount rate used to calculate the total pension liability was 7%. The projection of cash flows used to determine the discount rate assumes that contributions from plan members will be made at the current contribution rates and that contributions from employers will be made at statutorily required rates, actuarially. Based upon the assumptions, the Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore the long term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the Proportionate Share of the Net Pension Liability to the Discount Rate Assumption

The following presents the Town's proportionate share of the net pension liability calculated using the discount rate of 7 percent, as well as what the Town's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1 percent lower or 1 percent higher than the current rate:

	Current						
	1%	6.00%	Assumption <u>7.00%</u>			1% Increase <u>8.00%</u>	
Proportionate Share of Net Pension liability	\$	7,291,860	\$	2,017,754	\$	(2,386,737)	

Pension Plan Fiduciary Net Position

The components of the current-year net pension liability of the plan as of March 31, 2019, were as follows:

	Pensic	on Plan's Fiduciary Net	
	Position		
Total pension liability	\$	34,128,100,000	
Net pension		(32,451,037,000)	
Net pension liability	\$	1,677,063,000	
Fiduciary net position as a percentage of total pension liability		95.09%	

E. Short-Term Capital Borrowings

The schedule below details the changes in short-term capital borrowings.

Capital related BANS

	Year of Original Issue	Maturity Date	Rate of Interest	Beginning balance	Issued	Redeemed	Ending Balance
Improvement of facilities	2018	2019	2.52%	\$ 1,105,000	\$-	\$ 1,105,000	\$-

Liabilities for bond anticipation notes are generally accounted for in the Capital Projects Fund. Bond anticipation notes issued for judgments or settled claims are recorded in the fund paying the claim. Principal payments on bond anticipation notes must be made annually. State law requires that bond anticipation notes issued for capital purposes or judgments be converted to long-term obligations generally within five years after the original issue date. However, bond anticipation notes issued for assessable improvement projects may be renewed for periods equivalent to the maximum life of the permanent financing, provided that stipulated annual reductions of principal are made.

F. Long-Term Liabilities

The following table summarizes changes in the Town's long-term indebtedness for the year ended December 31, 2019:

		Beginning Balance	 Issued	 Redeemed	Er	nding Balance		nounts Due h One Year
Government activities: Bonds & notes payable:								
bolius & notes puyuble.								
General Obligation debt:								
Capital construction	\$	23,704,582	\$ -	\$ 1,539,582	\$	22,165,000	\$	1,579,000
Unamortized premium on obligations								
		194,199	 -	 17,655		176,544		-
		23,898,781	 -	 1,557,237		22,341,544		1,579,000
Other liabilities:								
Total other postemployment benefits		79,461,554	20,091,385	2,178,640		97,374,299		-
Net pension liability (A)		1,932,851	1,693,732	-		3,626,583		-
Compensated absences (A)		1,492,401	 247,096	 -		1,739,497		-
Total other liabilities	_	82,886,806	 22,032,213	 2,178,640		102,740,379		-
Total long-term liabilities	\$	106,785,587	\$ 22,032,213	\$ 3,735,877	\$	125,081,923	<u>\$</u>	1,579,000

(A) Additions and deletions to compensated absences and net pension liability are shown net because it is impracticable to determine these amounts separately.

The current portion of compensated absences, if any, is the amount left unpaid at the end of the reporting period that normally would be liquidated with expendable available financial resources.

The liability for compensated absences and total other post-employment benefit obligations are liquidated primarily by the general, highway, public library and special districts funds. The Town's indebtedness for bonds is satisfied by the general, highway and special districts funds.

Notes to Financial Statements

December 31, 2019

Bonds Payable

Bonds payable at December 31, 2019 are comprised of the following individual issues:

Bond Issue	 Original	Issued	Maturity	Interest Rate		Balance
	500.000	2024	2024	2.0754	<u>,</u>	252.000
Firehouse acquisition	\$ 500,000	2004	2024	3.975%	\$	350,000
Firehouse acquisition	600,000	2006	2026	3.973%		420,000
Public improvements	1,145,000	2007	2022	3.625%		610,000
Sewer No. 2 treatment plant upgrade	3,225,000	2007	2037	3.630%		2,855,000
Sewer nitrogen removal - Environmental						
Facilities Corporation	3,817,000	2009	2033	4.270%		3,205,000
Refunding bonds	735,000	2010	2021	2.000%		310,000
Public improvements	435,000	2010	2026	1.250%		320,000
Public improvements	1,855,000	2011	2026	1.50% - 2.65%		1,335,000
Public improvements	9,545,000	2014	2044	1.50%-5.0%		8,910,000
Water Project EFC Project # 18170	535,582	2017	2037	1.067%-3.574%		485,000
Public improvements	4,000,000	2017	2029	2.0% - 5.0%		3,365,000

\$ 22,165,000

Interest

Interest on all debt for the year was composed of:

Interest paid - long-term debt	\$ 691,673
Interest paid - short-term debt	27,846
Add: Interest accrued in the current year	277,449
Less: Interest accrued in prior year	(235,455)
Amortization of bond premium	 (17,655)
Total expense	\$ 743,858

Payments to Maturity

The annual requirements to amortize all bonded debt outstanding as of December 31, 2019 are as follows:

The above general obligation bonds are direct obligations of the Town, for which its full faith and credit are pledged and are payable from taxes levied on all taxable real property within the Town.

	Principal	Interest	Total
Fiscal Year Ending December 31,			
2020	1,579,000	753,638	2,332,638
2021	1,629,000	696,384	2,325,384
2022	1,504,000	638,008	2,142,008
2023	1,314,000	588,702	1,902,702
2024	1,334,000	543,545	1,877,545
2025-2029	5,803,000	2,094,675	7,897,675
2030-2034	3,837,000	1,248,331	5,085,331
2035-2039	2,695,000	582,814	3,277,814
2040-2044	2,470,000	167,025	2,637,025
Total	\$ 22,165,000	\$ 7,313,122	\$ 29,478,122

Notes to Financial Statements December 31, 2019

Compensated Absences

In accordance with the Town's collective bargaining agreements, all employees may accumulate sick leave based upon length of service. Upon retirement, employees are compensated for accumulated sick leave pursuant to contract provisions. Vacation time earned during the year is generally taken in the year earned; however, with permission, certain employees may carryover vacation leave to the following year. Police employees may accumulate compensatory time up to a maximum of 96 hours. The value of compensated absences has been reflected in the government-wide financial statements.

Other Post Employment Benefit Obligations Payable

Plan Description

The Town provides certain health care benefits for retired employees through a single employer defined benefit plan. The plan provides for continuation of retiree group health benefits for certain retirees and their spouses and can be amended by action of the Town subject to applicable collective bargaining and employment agreements. The plan does not issue a stand-alone financial report as there are no legally accumulated assets in a trust for the sole purpose of paying benefits under the plan that meets the criteria of GASB 75, paragraph 4.

Benefits Provided

The various collective bargaining agreements stipulate the employees covered and the percentage of contribution. Contributions by the Town may vary according to length of service. The cost of providing post-employment health care benefits is shared between the Town and the retired employee. Substantially all of the Town's employees may become eligible for those benefits if they reach normal retirement age while working for the Town.

Employees Covered by Benefit Terms

At December 31, 2019, the following employees were covered by the benefit terms:

Inactive employees or beneficiaries currently receiving benefits	111
Active employees	120
Total participants	231

Total OPEB Liability

The Town's total OPEB liability of \$97,374,299 was measured as of December 31, 2019 and was determined by actuarial valuation as of January 1, 2018. The changes in the OPEB liability are as follows:

Balance at December 31, 2018	\$ 79,461,554
Changes for the Year	
Service cost	709,699
Interest	2,754,970
Changes of benefit terms	-
Changes in assumptions or other inputs	16,626,716
Differences between expected and actual experience	-
Benefit payments	 (2,178,640)
Net changes	 17,912,745
Balance at December 31, 2019	\$ 97,374,299

Balance at December 31, 2019

Actuarial Assumptions and Other Inputs

The total OPEB liability in the January 1, 2018 actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Inflation	8.00%
Payroll Growth	3.00%
Discount Rate	2.90%
Healthcare Cost Trend Rates	8.0% for 2020, decreasing 0.5% annually to an ultimate rate of 5.0% by 2026.
Share of Benefit-Related Costs	Medical coverage, including prescription drugs as part of medical plan, are funded on a
	fully insured basis. Furthermore, valuation reflects the reimbursement of Medicare Part
	B premium to retirees and surviving spouses over age 65 that are eligible for the benefit.
	Coverage is available for dental and vision based on class of employees. Part D premium
	reimbursements are not subsidized in retirement and are not included in the valuation.
	Contribution rates are based on employee class and date of retirement.

The discount rate was based on an average of three 20-year bond indices (e.g., Bond Buyer-20 Bond GO, S&P Municipal Bond 20 Year High Grade Rate Index, Fidelity GA AA 20 Years) as of December 31, 2019.

Mortality was based on the RP-2014 Healthy Male and Female Tables based on the Employee and Healthy Annuitant Tables for both pre and post retirement projected with mortality improvements using the most current Society of Actuaries Mortality Improvement Scale MP-2018.

Sensitivity of the Total OPEB Liability to Changes in the Discount Rate

The following presents the OPEB liability of the Town, as well as what the Town's total OPEB liability would be if it were calculated using a discount rate that is one percentage point lower or one percentage point higher than the current discount rate:

	1% Decrease	Current Discount	1% Increase
	<u>(1.9%)</u>	<u>(2.9%)</u>	<u>(3.9%)</u>
Total OPEB Liability	\$ 123,376,61	1	<u>\$ 79,307,649</u>

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Sensitivity of the Total OPEB Liability to Changes in the Healthcare Cost Trend Rates

The following presents the OPEB liability of the Town, as well as what the Town's total OPEB liability would be if were calculated using healthcare cost trend rates that are one percentage point lower or one percentage point higher than the current healthcare cost trend rates:

	Healthcare				
	1% Decrease (<u>7%)</u>	Current Discount (<u>8%)</u>	1% Increase (<u>9%)</u>		
Total OPEB Liability	\$ 77,557,492	\$ 97,374,299	\$ 127,244,194		

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the year ended December 31, 2019, the Town recognized OPEB expense of \$2,394,477. These expenses are liquidated through the general fund, highway fund, public library fund and special district fund. At December 31, 2019, the Town reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

		Deferred	Deferred	
	(Dutflows of	Inflows of	
		Resources	Resources	
Changes of Assumptions	\$	15,518,268	\$	-
Benefit Payments subsequent to the measurement date				-
Total	\$	15,518,268	\$	-

G. Revenues and Expenditures

Interfund Transfers

The interfund transfers reflected below have been reflected as transfers:

		Interfund					
	R	evenue	Ex	penditures			
General fund	\$	-	\$	1,485,657			
Highway fund		1,000,000		-			
Special districts fund		-		988,465			
Public library fund		-		287,261			
Capital fund		1,761,383		-			
Total government activities	\$	2,761,383	\$	2,761,383			

Notes to Financial Statements December 31, 2019

H. Net Position

The components of net position are detailed below:

Net Investment in Capital Assets - the component of net position that reports the difference between capital assets less both the accumulated depreciation and the outstanding balance of debt, excluding unexpended proceeds, that is directly attributable to the acquisition, construction or improvement of those assets.

Restricted for Capital Projects - the component of net position that reports the amounts restricted for capital projects, exclusive of unexpended bond proceeds and unrestricted interest earnings.

Restricted for Workers' Compensation Benefits - the component of net position that has been established to set aside funds to be used for a specific purpose in accordance with Section 6-j of the General Municipal Law of the State of New York.

Restricted for Special Districts - the component of net position that represents funds restricted for water, sewer, street lighting, fire protection, parking and ambulance purposes under New York State Law or by external parties and/or statutes.

Restricted for Debt Service - the component of net position that reports the difference between assets and liabilities with constraints placed on their use by Local Finance Law.

Unrestricted - all other net position that do not meet the definition of "restricted" or "net investment in capital assets".

I. Fund Balances

The components of fund balance are detailed below:

Certain elements of restricted fund balance are described above. Those additional elements which are not reflected in the Statement of Net Position but are reported in the governmental funds balance sheet are described below.

Prepaid Expenditures has been established to account for employee retirement and other payments made in advance. The amount is classified as nonspendable to indicate that funds are not "available" for appropriation or expenditure even though they are a component of current assets.

Purchases on order are assigned and represent the Town's intention to honor the contracts in process at year-end. The subsequent year's appropriations will be amended to provide authority and complete the transactions.

Designations of fund balance are not legally required segregations but represent intended use for a specific purpose. At December 31, 2019, the Town Board has assigned the amounts below to be appropriated from the ensuing year's budget.

Notes to Financial Statements

December 31, 2019

Unassigned fund balance in the General Fund represents amounts not classified as nonspendable, restricted, committed or assigned.

	General	Highway	Public Library	Special Districts	Capital Projects	Total
Nonspendable Prepaid expenditures	<u>\$ 498,188</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$ 498,188</u>
Restricted						
Capital Projects	-	-	-	-	1,997,631	1,997,631
Workers Compensation	1,692	-	-	-	-	1,692
Special Districts				3,939,891		3,939,891
	1,692			3,939,891	1,997,631	5,939,214
Assigned						
Highway	-	948,977	-	-	-	948,977
Public Library	-	-	171,946	-	-	171,946
		948,977	171,946			1,120,923
Unassigned	12,133,753					12,133,753
Total fund balance	\$ 12,633,633	\$ 948,977	\$ 171,946	\$ 3,939,891	\$ 1,997,631	\$ 19,692,078

4. Summary Disclosure of Significant Contingencies

A. Litigation

The Town is a defendant in various actions, all of which are within the limits of the Town's insurance coverage. Counsel for the insurance carrier is defending these claims. Consequently, an unfavorable decision in any of the actions will not have an adverse effect on the Town's financial condition.

The Town is also defendant in numerous tax certiorari proceedings, the results of which generally require tax refunds on the part of the Town. However, the amount of possible refunds cannot be determined at the present time. Any refunds resulting from adverse settlements will be funded in the year in which the payments are made.

B. Risk Management

The Town maintains various conventional liability insurance policies to protect against potential losses. The general liability policy provides coverage of \$3 million. The Town's public officials and law enforcement liability policies provide coverage of \$1 million each. In addition, the umbrella policy provides coverage up to \$10 million. Settled claims resulting from these risks have not exceeded commercial coverage in any of the past three fiscal years.

In addition, the Town purchases conventional insurance for workers' compensation benefits and purchases conventional health insurance from various providers.

C. Commitments and Contingencies

The Town participates in various Federal grant programs. Accordingly, the Town's compliance with applicable grant requirements may be established at a future date. The amount of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the Town anticipates such amounts, if any, to be immaterial.

As of December 31, 2019, the Town recorded encumbrances of \$115,788 in the general fund, \$232,439 in the highway fund, \$5,165 in the library fund, \$142,694 in the special districts fund, and \$131,754 in the capital projects fund.

Notes to Financial Statements December 31, 2019

5. OTHER MATTERS

On June 24, 2011, the NYS Governor signed Chapter 97 of the Laws of 2011 ("Tax Levy Limitation Law"). This applies to all local governments.

The Tax Levy Limitation Law restricts the amount of real property taxes that may be levied by a Town in a particular year, beginning with the 2012 year. It expired on June 16, 2016.

The following is a brief summary of certain relevant provisions of the Tax Levy Limitation Law. The summary is not complete and the full text of the Tax Levy Limitation Law should be read in order to understand the details and implementations thereof.

The Tax Levy Limitation Law imposes a limitation on increases in the real property tax levy, subject to certain exceptions. The Tax Levy Limitation Law permits the Town to increase its overall real property tax levy over the tax levy of the prior year by no more than the "Allowable Levy Growth Factor," which is the lesser of one and two-one hundredths or the sum of one plus the Inflation Factor; provided, however that in no case shall the levy growth factor be less

The "Inflation Factor" is the quotient of: (i) the average of the 20 National Consumer Price Indexes determined by the United States Department of Labor for the twelve-month period ending six months prior to the start of the coming fiscal year minus the average of the National Consumer Price Indexes determined by the United States Department of Labor for the twelve-month period ending six months prior to the start of the prior fiscal year, divided by (ii) the average of the National Consumer Price Indexes determined by the United States Department of Labor for the twelve-month period ending six months prior to the start of the prior fiscal year, divided by (ii) the average of the National Consumer Price Indexes determined by the United States with the result expressed as a decimal to four places.

The Town is required to calculate its tax levy limit for the upcoming year in accordance with the provision above and provide all relevant information to the New York State Comptroller prior to adopting its budget. The Tax Levy Limitation Law sets forth certain exclusions to the real property tax levy limitation of the Town, including exclusions for certain portions of the expenditures for retirement system contributions and tort judgments payable by the Town. The Town Board may adopt a budget that exceeds the tax levy limit for the coming fiscal year, only if the Town Board first enacts, by a vote of at least sixty percent of the total voting power of the Town Board, a local law to override such limit for such coming fiscal year.

6. PROPERTY TAX ABATEMENT

The Town has 3 real property tax abatement agreements entered into by the Westchester County IDA (IDA) under Article 18-A of the real property tax law. These agreements provide for abatement of real property taxes in exchange for a payment in lieu of taxes (PILOT) in compliance with the IDA's Uniform Tax Exemption Policy (the Policy). In accordance with the policy, the IDA grants PILOTs in accordance with various activities for various activities such as new construction, purchasing of an existing facility, or the improvement or expansion of an existing facility. The IDA also has policies for recapture of PILOTs should the applicant not meet certain criteria. All policies are available on the IDA's website.

The following information relates to the PILOT agreements entered into under the agreements for the year ended December 31, 2019:

Start			Taxable						
Date	Agreement	Ass	sessed Value	Tax Rate	 Tax Value	PI	LOT Received	Ta	axes Abated
1/1/98 1/1/12		\$	6,139,500	\$169.5248	\$ 1,040,798	\$	561,720	\$	479,078
1/1/12	Burman	\$	470,000	\$169.5248	\$ 100,020	\$	107,299	\$	(7,279)

Notes to Financial Statements December 31, 2019

7. CUMULATIVE EFFECT OF CHANGE IN ACCOUNTING PRINCIPLE

The Town adopted GASB Statement No. 84, Fiduciary Activities. Statement No. 84 established criteria for identifying fiduciary activities of all state and local governments. The focus of the criteria generally is on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists. An activity meeting the criteria should be reported in a fiduciary fund in the basic financial statements. The statement describes four fiduciary funds that should be reported, if applicable: (1) pension trust funds, (2) investment trust funds, (3) private-purpose trust funds, and (4) custodial funds. Custodial funds generally should report fiduciary activities that are not held in a trust or equivalent arrangement that meets specific criteria. Accordingly, beginning fund balance, beginning net position and deferred revenues on the statement of net position were adjusted as noted in the following table:

	Deferred				
	 Revenue		Fund Balance		Net Position
Balance at December 31, 2018, as previously reported Restatement of beginning balance - Adoption of GASB Statement No. 84:	\$ 2,646,580	\$	10,112,118	\$	(47,203,054)
Increase to liability	 (2,123,531)		2,123,531		2,123,531
Balance at December 31, 2018, as restated	\$ 523,049	\$	12,235,649	\$	(45,079,523)

8. SUBSEQUENT EVENT

The United States is presently in the midst of a national health emergency related to a virus, commonly known as Novel Coronavirus (COVID-19). The overall consequences of COVID – 19 on a national, regional and local level are unknown, but it has the potential to result in a significant economic impact. The impact of this situation on the Town and its future results and financial position is not presently determinable.

REQUIRED SUPPLEMENTARY INFORMATION

Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual - General Fund For the Year Ended December 31, 2019

	Original Budget	Actual	Variance with Final Budget Positive <u>(Negative)</u>	
REVENUES:				
Real property taxes	\$ 11,931,065		\$ 12,064,092	
Other tax items	1,168,660	1,168,660	1,222,455	53,795
Nonproperty tax items	1,980,000	1,980,000	2,480,309	500,309
Departmental income	1,815,831	1,815,831	1,882,705	66,874
Use of money and property	474,800	474,800	768,849	294,049
Licenses and permits	857,000	857,000	909,230	52,230
Fines and forfeitures	125,000	125,000	126,889	1,889
Sale of property and compensation for loss	1,500	1,500	65,304	63,804
State aid	827,000	827,000	835,950	8,950
Federal aid	-	-	2,790	2,790
Miscellaneous	128,000	128,000	253,768	125,768
Total revenue	19,308,856	19,308,856	20,612,341	1,303,485
EXPENDITURES:				
General governmental support	4,455,802	4,940,889	4,006,015	934,874
Public safety	9,433,162	9,839,324	9,117,178	722,146
Health	5,478	5,478	5,003	475
Transportation	396,745	421,530	406,595	14,935
Economic opportunity and development	245,623	254,481	247,383	7,098
Culture and recreation	3,148,515	3,337,951	3,006,464	331,487
Home and community services	1,704,835	1,800,887	1,761,366	39,521
Employee Benefits	-	-	-	-
Debt service - principal	135,166	135,166	135,166	-
Debt service - interest	43,530	43,530	43,530	
Total expenditures	19,568,856	20,779,236	18,728,700	2,050,536
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(260,000)	(1,470,380)	1,883,641	3,354,021
OTHER FINANCING SOURCES (USES):				
Transfers in	-	-	-	-
Transfers out		(1,485,657)	(1,485,657)	
Total other financing sources and uses		(1,485,657)	(1,485,657)	
CHANGE IN FUND BALANCE	(260,000)	(2,956,037)	397,984	3,354,021
FUND BALANCE - beginning of year, as originally stated	10,112,118	10,112,118	10,112,118	-
PRIOR PERIOD ADJUSTMENT			2,123,531	2,123,531
FUND BALANCE - beginning of year, restated	10,112,118	10,112,118	12,235,649	2,123,531
FUND BALANCE - end of year	\$ 9,852,118	\$ 7,156,081	\$ 12,633,633	\$ 5,477,552

Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual - Highway Fund For the Year Ended December 31, 2019

	Highway Fund				
	Original Budget	Final Budget	Actual	Variance with Final Budget Positive <u>(Negative)</u>	
REVENUES:					
Real property taxes	\$ 6,860,243	\$ 6,860,243	\$ 6,860,243	\$-	
Intergovernmental charges	115,000	115,000	190,823	75,823	
Sale of property and compensation for loss	-	-	31,140	31,140	
Interfund revenue	-	-	1,311	1,311	
State aid	200,000	200,000	259,022	59,022	
Federal aid	-	-	-	-	
Miscellaneous			638	638	
Total revenues	7,175,243	7,175,243	7,343,177	167,934	
EXPENDITURES:					
General governmental support	-	-	-	-	
Transportation	6,885,949	8,650,813	8,108,803	542,010	
Debt service - principal	485,000	485,000	485,000	-	
Debt service - interest	139,294	139,294	139,294		
Total expenditures	7,510,243	9,275,107	8,733,097	542,010	
EXCESS (DEFICIENCY) OF REVENUES OVER					
EXPENDITURES	(335,000)	(2,099,864)	(1,389,920)	709,944	
OTHER FINANCING SOURCES (USES):					
Transfers in	-	-	1,000,000	1,000,000	
Proceeds from the issuance of debt	-	-	_,,	_,,	
Premium on obligations	-	-	-	-	
Transfers out					
	·				
Total other financing sources and uses	-	-	1,000,000	1,000,000	
			, ,	,,	
CHANGE IN FUND BALANCE	(335,000)	(2,099,864)	(389,920)	1,709,944	
-	(/- - /	· · · · · · · · · · · · · · · · · · ·	(/- /	,,-	
FUND BALANCE - beginning of year	1,338,897	1,338,897	1,338,897	-	
FUND BALANCE - end of year	\$ 1,003,897	\$ (760,967)	\$ 948,977	\$ 1,709,944	

See notes to the financial statements

Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual - Public Library Fund

For the Year Ended December 31, 2019

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	Variance with Final Budget Positive <u>(Negative)</u>
REVENUES:				
Real property taxes	\$ 1,641,235	\$ 1,641,235	\$ 1,641,235	\$ -
Departmental income	14,000	14,000	9,552	. (4,448)
Use of money and property	15,000	15,000	10,735	(4,265)
Sale of property and compensation for loss	1,500	1,500	1,546	46
State aid	10,000	10,000	23,218	13,218
Miscellaneous	2,000	2,000	11,522	9,522
	1,683,735	1,683,735	1,697,808	14,073
EXPENDITURES:				
Culture and recreation	1,866,734	1,884,830	1,748,043	136,787
Total expenditures	1,866,734	1,884,830	1,748,043	136,787
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(182,999)	(201,095)	(50,235)	150,860
OTHER FINANCING SOURCES (USES): Transfers out		(287,261)	(287,261)	
Total other financing sources and uses		(287,261)	(287,261)	
CHANGE IN FUND BALANCE	(182,999)	(488,356)	(337,496)	150,860
FUND BALANCE - beginning of year	509,442	509,442	509,442	
FUND BALANCE - end of year	\$ 326,443	<u>\$ 21,086</u>	\$ 171,946	\$ 150,860

See notes to the financial statements

Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual - Special District Funds For the Year Ended December 31, 2019

	Special Districts Fund									
	<u>Original Budget</u>	<u>Final Budget</u>	Actual	Variance with Final Budget Positive <u>(Negative)</u>						
REVENUES:										
Real property taxes	\$ 3,497,435	\$ 3,497,435	\$ 3,497,435	ς -						
Departmental income	1,466,903	1,466,903	1,422,627	(44,276)						
Use of money and property	201,431	201,431	202,257	826						
Sale of property and compensation for loss	-	-	7,985	7,985						
Miscellaneous										
	5,165,769	5,165,769	5,130,304	(35,465)						
EXPENDITURES:										
General governmental support	3,400	3,400	2,454	946						
Public safety	479,195	479,195	479,195	-						
Health	396,479	396,479	383,329	13,150						
Transportation	139,626	139,626	134,325	5,301						
Home and community services	3,112,650	3,112,650	2,228,558	884,092						
Debt service - principal	1,118,649	1,118,649	894,255	224,394						
Debt service - interest	536,700	536,700	536,695	5						
	5,786,699	5,786,699	4,658,811	1,127,888						
EXCESS (DEFICIENCY) OF REVENUES OVER										
EXPENDITURES	(620,930)	(620,930)	471,493	1,092,423						
OTHER FINANCING SOURCES (USES): Insurance recoveries Transfers in										
	- (988,465)	- (988,465)	- (988,465)	-						
Transfers out Total other financing sources and uses	(988,465)	(988,465)	(988,465)	-						
CHANGE IN FUND BALANCE	(1,609,395)	(1,609,395)	(516,972)	1,092,423						
FUND BALANCE - beginning of year	4,456,863	4,456,863	4,456,863							
FUND BALANCE - end of year	\$ 2,847,468	\$ 2,847,468	\$ 3,939,891	\$ 1,092,423						

Schedule of Changes in Total OPEB Liability and Related Ratios (Unaudited) For the Year Ended December 31, 2019

	Las	st Ten Fiscal Years *	Las	st Ten Fiscal Years *		
		2019		2018		
Total OPEB Liability						
Service cost	\$	709,699	\$	571,475		
Interest		2,754,970		2,928,941		
Changes of benefit terms		-		-		
Differences between expected and actual experience		-		-		
Changes in assumptions		16,626,716	-			
Benefit payments		(2,178,640)		(2,232,498)		
Total change in total OPEB liability		17,912,745		1,267,918		
OPEB Plan Fiduciary Position		-		-		
Total OPEB liability - beginning		79,461,554		78,193,636		
Total OPEB liability - ending	\$	97,374,299	\$	79,461,554		
Covered payroll	\$	10,166,288	\$	9,788,443		
Total OPEB liability as a percentage of covered-payroll		957.82%		811.79%		
Notes to schedule:						
		2019		2018		
Discount rate		2.90%		3.80%		
Healthcare trend rate:						
Initial rate		8.00%		8.00%		
Decreasing per year		0.50%		0.50%		
Ultimate rate		5.00%		5.00%		
Ultimate rate year		2026		2026		

* This schedule is intended to show information for 10 years. Additional years will be displayed as the information becomes available.

Plan Assets

There are no assets accumulated in a trust that meets the criteria of GASB 75, paragraph 4.

Schedule of Proportionate Share of Net Pension Liability (Asset) (Unaudited)

For the Year Ended December 31, 2019

	Last 10 Fiscal Years*										
New York State Employees' Retirement System Plan		2019		2018		2017		2016		2015	
Proportion of the net pension liability (asset)		0.022707%		0.023652%		0.022835%		0.024640%		0.022636%	
Proportionate share of the net pension liability (asset)	\$	1,608,829	\$	763,339	\$	2,145,584	\$	3,954,784	\$	764,701	
Covered payroll	\$	7,022,401	\$	7,223,542	\$	7,266,448	\$	6,944,581	\$	6,870,015	
Proportionate share of the net pension liability (asset) as a											
percentage of its covered payroll		22.91%		10.57%		29.53%		56.95%		11.13%	
Plan fiduciary net position as a percentage of the total pension											
liability (asset)		96.27%		98.24%		94.70%		90.70%		97.90%	

	Last 10 Fiscal Years*										
New York State Police and Fire Retirement System Plan		2019		2018		2017		2016		2015	
Proportion of the net pension liability (asset)		0.120315%		0.115707%		0.122412%		0.144124%		0.115271%	
Proportionate share of the net pension liability (asset)	\$	2,017,754	\$	1,169,512	\$	2,537,177	\$	4,267,201	\$	317,295	
Covered payroll	\$	4,333,852	\$	4,209,759	\$	4,322,100	\$	4,393,866	\$	4,676,032	
Proportionate share of the net pension liability (asset) as a percentage of its covered payroll Plan fiduciary net position as a percentage of the total pension		46.56%		27.78%		58.70%		97.12%		6.79%	
liability (asset)		95.09%		96.93%		93.50%		90.20%		99.00%	

*This Schedule is intended to show information for 10 years. Additional years will be displayed as the information becomes available.

Schedule of Contributions - Pension Plans (Unaudited) For the Year Ended December 31, 2019

	Last 10 Fiscal Years*						
New York State Employees' Retirement System Plan	2019	2018	2017	2016	2015		
Contractually required contribution Contributions in relation to the contractually required	\$ 993,869	\$ 1,041,429	\$ 1,089,221 \$	5 1,349,325	\$ 1,177,993		
contribution Contribution deficiency (excess)	<u> </u>	<u>1,041,429</u> \$	1,089,221 \$ - \$	1,349,325 -	<u>1,177,993</u> \$ <u>-</u>		
Covered payroll Contributions as a percentage of covered payroll	\$ 7,022,401 14.15%	+ ,,	\$ 7,223,542 \$ 15.08%	5 7,266,448 18.57%	\$ 6,944,581 16.96%		

	Last 10 Fiscal Years*									
New York State Police and Fire Retirement System Plan		2019		2018		2017		2016		2015
Contractually required contribution Contributions in relation to the contractually required	\$	898,884	\$	935,012	\$	971,624	\$	1,319,633	\$	1,016,189
contribution	<u>_</u>	898,884		935,012		971,624	<u>_</u>	1,319,633	<u>_</u>	1,016,189
Contribution deficiency (excess)	<u>></u>		\$		<u>></u>		<u>></u>		\$	
Covered payroll Contributions as a percentage of covered payroll	\$	4,333,852 20.74%	\$	4,209,759 22.21%	\$	4,209,759 23.08%	\$	4,322,100 30.53%	\$	4,393,866 23.13%

*This Schedule is intended to show information for 10 years. Additional years will be displayed as the information becomes available.

SUPPLEMENTARY INFORMATION

Comparative Balance Sheets - General Fund December 31, 2019 and 2018

		<u>2019</u>		<u>2018</u>
ASSETS				
Cash:				
Demand deposits	\$	12,631,368	\$	18,667,429
Petty cash		600		600
Taxes receivable		1,759,211		29,318,385
Other receivables:				
Other		175,806		38,034
Due from other governments		760,324		603,840
Prepaid expenditures		498,188		494,109
Total assets	\$	15,825,497	\$	49,122,397
LIABILITIES				
Accounts payable	\$	445,891	\$	330,910
Due to other funds	·	-		-
Accrued liabilities		14,334		5,795
Retainage Payable		-		-
Other liabilities		2,332,409		
Due to school districts		-		36,026,994
Total liabilities		2,792,634		36,363,699
		2,732,001		00,000,000
DEFERRED INFLOWS OF RESOURCES		399,230		2,646,580
FUND BALANCE				
Non-spendable		498,188		494,109
Restricted		1,692		1,692
Committed		-		-
Assigned		-		-
Unassigned	. <u> </u>	12,133,753		9,616,317
Total fund balance		12,633,633		10,112,118
Total liabilities, deferred inflows of resources and fund	\$	15,825,497	\$	49,122,397
balance	<u>+</u>		<u> </u>	,,,

The accompanying notes are an integral part of these statements

Comparative Schedules of Revenues, Expenditures, and Changes in Fund Balances -Budget and Actual - General Fund For the Years Ended December 31, 2019 and 2018

		2019				2018		
				Variance with Final Budget				Variance with Final Budget
	Original Budget	Final Budget	Actual	Positive (Negative)	Original Budget	Final Budget	Actual	Positive (Negative)
REVENUES:								
Real property taxes	\$ 11,931,065	\$ 11,931,065 \$	12,064,092	\$ 133,027	\$ 12,004,939	\$ 12,004,939 \$	10,829,132	\$ (1,175,807)
Other tax items	1,168,660	1,168,660	1,222,455	53,795	1,257,178	1,257,178	1,149,132	(108,046)
Nonproperty tax items	1,980,000	1,980,000	2,480,309	500,309	1,980,000	1,980,000	2,210,188	230,188
Departmental income	1,815,831	1,815,831	1,882,705	66,874	1,694,345	1,694,345	1,694,107	(238)
Use of money and property	474,800	474,800	768,849	294,049	134,800	134,800	529,034	394,234
Licenses and permits	857,000	857,000	909,230	52,230	672,000	672,000	979,422	307,422
Fines and forfeitures Sale of property and compensation for loss	125,000 1,500	125,000 1,500	126,889 65,304	1,889 63,804	120,000 26,500	120,000 26,500	123,865 23,027	3,865 (3,473)
State aid	827,000	827,000	835,950	8,950	827,000	827,000	1,172,985	345,985
Federal aid			2,790	2,790		827,000	3,599	3,599
Miscellaneous	128,000	128,000	253,768	125,768	128,000	128,000	155,554	27,554
Wiscelaticous	120,000	120,000	200,700	125,700	120,000	120,000	100,001	
	19,308,856	19,308,856	20,612,341	1,303,485	18,844,762	18,844,762	18,870,045	25,283
EXPENDITURES:								
General governmental support	4,455,802	4,940,889	4,006,015	934,874	4,231,659	4,261,888	3,944,384	317,504
Public safety	9,433,162	9,839,324	9,117,178	722,146	9,281,729	9,317,247	9,022,195	295,052
Health	5,478	5,478	5,003	475	5,478	7,669	5,002	2,667
Transportation	396,745	421,530	406,595	14,935	369,654	369,654	623,521	(253,867)
Economic opportunity and development	245,623	254,481	247,383	7,098	245,055	245,055	228,501	16,554
Culture and recreation	3,148,515	3,337,951	3,006,464	331,487	2,972,837	2,972,837	2,995,797	(22,960)
Home and community services	1,704,835	1,800,887	1,761,366	39,521	1,392,906	1,391,309	1,364,288	27,021
Employee benefits	-	-	-	-	-	-	-	-
Debt service - principal	135,166	135,166	135,166	-	280,766	280,766	135,166	145,600
Debt service - interest	43,530	43,530	43,530		63,088	63,088	48,528	14,560
	19,568,856	20,779,236	18,728,700	2,050,536	18,843,172	18,909,513	18,367,382	542,131
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(260,000)	(1,470,380)	1,883,641	3,354,021	1,590	(64,751)	502,663	567,414
OTHER FINANCING SOURCES (USES):								
Insurance recoveries		-	-	-	-	-	-	-
Transfers in	-	-	-	-	-	-	-	-
Transfers out		(1,485,657)	(1,485,657)					
		(1,485,657)	(1,485,657)				-	<u> </u>
CHANGE IN FUND BALANCE	(260,000)	(2,956,037)	397,984	3,354,021	1,590	(64,751)	502,663	567,414
FUND BALANCE - beginning of year, as originally stated	10,112,118	10,112,118	10,112,118		9,609,455	9,609,455	9,609,455	
PRIOR PERIOD ADJUSTMENT (Note 7)			2,123,531	2,123,531				
FUND BALANCE - beginning of year, restated	10,112,118	10,112,118	12,235,649	2,123,531	9,609,455	9,609,455	9,609,455	-
FUND BALANCE - end of year	\$ 9,852,118	\$ 7,156,081 \$	12,633,633	\$ 5,477,552	\$ 9,611,045	\$ 9,544,704 \$	10,112,118	\$ 567,414
TOND DALANCE - CIU OF YEAR	÷ 5,032,110	,10,001 3	12,000,000	- 5,477,552	÷ 5,011,045	÷ 5,544,704 Ş	10,112,110	÷ 307,414

The accompanying notes are an integral part of these statements

Comparative Balance Sheets - Highway Fund December 31, 2019 and 2018

	<u>2019</u>	<u>2018</u>			
ASSETS					
Cash - demand deposits Due from other funds Due from other governments Accounts receivable	\$ 1,136,177 - - 149,859	\$	1,384,313 - - 172,651		
Total assets	\$ 1,286,036	\$	1,556,964		
LIABILITIES					
Accounts payable Retainage payable	\$ 337,059 _	\$	174,851 43,216		
Total liabilities	 337,059		218,067		
FUND BALANCE					
Assigned	 948,977		1,338,897		
Total fund balance	 948,977		1,338,897		
Total liabilities and fund balance	\$ 1,286,036	\$	1,556,964		

The accompanying notes are an integral part of these statements

Comparative Schedules of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual - Highway Fund

For the Years Ended December 31, 2019 and 2018

		2019				2018		
	<u>Original Budget</u>	Final Budget	<u>Actual</u>	Variance with Final Budget Positive <u>(Negative)</u>	Original Budget	<u>Final Budget</u>	<u>Actual</u>	Variance with Final Budget Positive <u>(Negative)</u>
REVENUES:								
Real property taxes Intergovernmental charges Miscellaneous sources	\$ 6,860,243 115,000	\$ 6,860,243 \$ 115,000	6,860,243 190,823 638	\$ - 75,823 638	\$ 6,647,625 115,000	\$ 6,647,625 115,000	\$ 6,647,625 230,133	\$ - 115,133
Sale of property and compensation for loss	-	-	31,140	31,140	20,000	20,000	- 18,928	(1,072)
Interfund revenues	-	-	1,311	1,311	-	-	1,323	1,323
State aid	200,000	200,000	259,022	59,022	200,000	200,000	258,922	58,922
Total revenues	7,175,243	7,175,243	7,343,177	167,934	6,982,625	6,982,625	7,156,931	174,306
EXPENDITURES:								
General governmental support Transportation	- 6,885,949	- 8,650,813	- 8,108,803	- 542,010	- 6,375,080	- 8,255,167	- 7,909,837	- 345,330
Debt service -principal	485,000	485,000	485,000		500,000	500,000	500,000	
Debt service - interest	139,294	139,294	139,294		154,981	154,981	154,981	
Total expenditures	7,510,243	9,275,107	8,733,097	542,010	7,030,061	8,910,148	8,564,818	345,330
EXCESS (DEFICIENCY) OF REVENUES								
OVER EXPENDITURES	(335,000)	(2,099,864)	(1,389,920)	709,944	(47,436)	(1,927,523)	(1,407,887)	519,636
OTHER FINANCING SOURCES (USES):								
Transfers in	-	-	1,000,000	1,000,000	-	-	-	-
Proceeds from the issuance of debt	-	-	-	-	-	-	-	-
Premium on obligations	-		-					
Total other financing sources and uses			1,000,000	1,000,000				
CHANGE IN FUND BALANCE	(335,000)	(2,099,864)	(389,920)	1,709,944	(47,436)	(1,927,523)	(1,407,887)	519,636
FUND BALANCE - beginning of year	1,338,897	1,338,897	1,338,897		2,746,784	2,746,784	2,746,784	
FUND BALANCE - end of year	\$ 1,003,897	<u>\$ (760,967)</u> <u>\$</u>	948,977	\$ 1,709,944	\$ 2,699,348	\$ 819,261	\$ 1,338,897	\$ 519,636

The accompanying notes are an integral part of these statements

Comparative Balance Sheets - Public Library Fund December 31, 2019 and 2018

	2	2018	<u>2017</u>
ASSETS			
Cash: Demand deposits Petty cash	\$	218,565 415	\$ 576,623 415
Total assets	\$	218,980	\$ 577,038
LIABILITIES AND FUND BALANCE			
LIABILITIES			
Accounts payable	<u>\$</u>	47,034	\$ 67,596
FUND BALANCE			
Assigned		171,946	 509,442
Total liabilities and fund balance	\$	218,980	\$ 577,038

The accompanying notes are an integral part of these statements

Comparative Schedules of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual - Public Library Fund

-		2019				2018		
				Variance with Final Budget Positive				Variance with Final Budget Positive
	Original Budget	Final Budget	<u>Actual</u>	(Negative)	Original Budget	Final Budget	Actual	(Negative)
REVENUES:								
Real property taxes	\$ 1,641,235	\$ 1,641,235	\$ 1,641,235	\$ -	\$ 1,629,957	\$ 1,629,957	\$ 1,629,157	\$ (800)
Departmental income	14,000	14,000	9,552	(4,448)	14,000	14,000	13,639	(361)
Use of money and property	15,000	15,000	10,735	(4,265)	12,000	12,000	11,905	(95)
Sale of property and compensation for loss	1,500	1,500	1,546	46	1,500	1,500	8,845	7,345
State aid	10,000	10,000	23,218	13,218	12,000	12,000	133,361	121,361
Miscellaneous	2,000	2,000	11,522	9,522	10,200	10,200	15,243	5,043
	,							
Total revenues	1,683,735	1,683,735	1,697,808	14,073	1,679,657	1,679,657	1,812,150	132,493
EXPENDITURES:								
Culture and recreation	1,866,734	1,884,830	1,748,043	136,787	1,679,657	1,802,722	1,571,286	231,436
culture and recreation	1,000,734	1,004,000	1,740,043	130,707	1,075,057	1,002,722	1,571,200	231,430
Total expenditures	1,866,734	1,884,830	1,748,043	136,787	1,679,657	1,802,722	1,571,286	231,436
•				·			· · · · · · · · · · · · · · · · · · ·	<u>.</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	(182,999)	(201,095)	(50,235)	150,860		(123,065)	240,864	363,929
EXPENDITORES								
OTHER FINANCING SOURCES (USES):								
Transfers out	-	(287,261)	(287,261)	-	-	-	-	-
		(207,201)	(207,201)					
Total other financing sources (uses)		(287,261)	(287,261)					
CHANGE IN FUND BALANCE	(182,999)	(488,356)	(337,496)	150,860	-	(123,065)	240,864	363,929
FUND BALANCE - beginning of year	509,442	509,442	509,442	-	268,578	268,578	268,578	-
FUND BALANCE - end of year	\$ 326,443	\$ 21,086	\$ 171,946	\$ 150,860	\$ 268,578	\$ 145,513	\$ 509,442	\$ 363,929

Comparative Balance Sheet - Special Districts Fund December 31, 2019

(With Comparative Totals for 2018)

		W	ater Districts					Se	wer Districts		
ASSETS	<u>No. 1</u>	<u>No. 2</u>	<u>No. 4</u>	<u>No. 5</u>	<u>No. 6</u>	<u>No. 7</u>	<u>No. 1</u>	<u>No. 2</u>	<u>No. 3</u>	<u>No. 4</u>	Quarry Heights
Cash: Demand deposits Receivables:	\$ 327,898 \$	254,254 \$	865,599 \$	311,470 \$	4,590 \$	111,399 \$	480,329 \$	466,316 \$	469 <i>,</i> 936 \$	113,345	\$ 350,389
Water rents Accounts receivable Due from other funds	68,492 -	33,001	30,663 - 300,000	8,057 -	-	2,882	- 9,883	-	-	-	-
Total assets	 396,390	287,255	1,196,262	319,527	4,590	114,281	490,212	466,316	469,936	113,345	350,389
LIABILITIES											
Accounts payable Accrued liabilities	84,334	4,586	8,710	531	-	89	2,300	42,879	1,282	92	1,234
Retainage Payable Due to other funds	 300,000	-	-		-						-
Total liabilities	 384,334	4,586	8,710	531	<u> </u>	89	2,300	42,879	1,282	92	1,234
DEFERRED INFLOWS OF RESOURCES	 <u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>		<u> </u>	<u> </u>	<u> </u>	
FUND BALANCE											
Assigned	 12,056	282,669	1,187,552	318,996	4,590	114,192	487,912	423,437	468,654	113,253	349,155
Total liabilities and fund balances (deficits)	\$ 396,390 \$	287,255 \$	1,196,262 \$	319,527 \$	<u>4,590</u> <u>\$</u>	114,281 \$	490,212 \$	466,316 \$	469,936 \$	113,345	\$ 350,389

The accompanying notes are an integral part of these statements

Comparative Balance Sheet - Special District Funds

December 31, 2019 (Continued)

(With Comparative Totals for 2018)

		e	 				Protection									
		Street Light ried Forward	No. 1	-	No 2	No 2	District No. 1	Park	king District No. 1		Ambulanc p. 1	ce Dis	No. 2	Tot	als	2018
ASSETS		ried Forward	<u>NO. 1</u>		<u>No. 2</u>	<u>No. 3</u>	<u>NO. 1</u>		<u>NO. 1</u>	<u>IN</u>	<u>0. 1</u>		<u>NO. 2</u>	<u>2019</u>		2018
Cash:																
Demand deposits	\$	3,755,525	\$ 43,038	\$	8,963	\$ 12,283	\$ 100,078	\$	3,062	\$	24,107	\$	686	\$ 3,947,742	\$	4,589,886
Receivables:																
Water rents		143,095	-		-	-	-		-		-		-	143,095		121,864
Accounts receivable		9,883	-		-	-	-		-		-		-	9,883		-
Due from other funds		300,000	 -		-	 -	 -		-		-		-	 300,000		-
Total assets		4,208,503	 43,038		8,963	 12,283	 100,078		3,062		24,107		686	 4,400,720		4,711,750
LIABILITIES																
Accounts payable		146,037	5,929		8,639	224	-		-		-		-	160,829		254,887
Accrued liabilities		-	-		-	-	-		-		-		-	-		-
Retainage payable		-	-		-	-	-		-		-		-	-		-
Due to other funds		300,000	 -		-	 -	 -				-		-	 300,000		-
Total liabilities		446,037	 5,929		8,639	 224	 				_			 460,829		254,887
DEFERRED INFLOWS OF RESOURCES			 			 -	 							 -		
FUND BALANCE																
Assigned		3,762,466	 37,109		324	 12,059	 100,078		3,062		24,107		686	 3,939,891		4,456,863
Total liabilities and fund balances (deficits)	<u>\$</u>	4,208,503	\$ 43,038	\$	8,963	\$ 12,283	\$ 100,078	\$	3,062	\$	24,107	\$	686	\$ 4,400,720	\$	4,711,750

The accompanying notes are an integral part of these statements

Comparative Schedules of Revenues, Expenditures and Changes in Fund Balances – Budget and Actual- Special Districts Fund

For the Years Ended December 31, 2019 and 2018

(With Comparative Totals for 2018)

			Water Districts				Sewer Districts					
	<u>No. 1</u>	<u>No. 2</u>	<u>No. 4</u>	<u>No. 5</u>	<u>No. 6</u>	<u>No. 7</u>	<u>No. 1</u>	<u>No. 2</u>	<u>No. 3</u>	<u>No. 4</u>	Quarry Heights	
REVENUES:												
Real property taxes	\$ 159,721	. ,	. ,	. ,	\$-	\$ 34,062			\$ 82,561 \$	24,214	\$ 23,523	
Departmental income	578,333	339,812	394,561	90,458	-	19,163	25	275	-		-	
Use of money and property	5,981	3,991	5,587	410	-	318	-	185,970	-	-	-	
Sale of property and compensation	6,797	1,188										
for loss	0,797	1,188	-	-	-	-	-	-	-	-	-	
Federal aid	-	-	-	-	-	-	-	-	-	-	-	
Miscellaneous			<u> </u>	-					<u> </u>	-		
Total revenues	750,832	1,058,653	406,600	127,649		53,543	94,024	1,562,394	82,561	24,214	23,523	
EXPENDITURES:												
General governmental support	1,813	-	-	-	-	-	167	-	-	43	-	
Public safety	-	-	-	-	-	-	-	-	-	-	-	
Health	-	-	-	-	-	-	-	-	-	-	-	
Transportation	-	-	-	-	-	-	-	-	-	-	-	
Home and community services	577,340	236,804	261,629	65,195	-	10,638	92,560	902,503	35,253	27,976	18,660	
Debt service - principal	109,973		5,754	32,798	-	30,369	-	343,834	, _	-	-	
Debt service - interest	24,051		699	3,987	-	3,691	-	162,131	-	-	-	
		·										
Total expenditures	713,177	950,467	268,082	101,980		44,698	92,727	1,408,468	35,253	28,019	18,660	
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	37,655	108,186	138,518	25,669		8,845	1,297	153,926	47,308	(3,805)	4,863	
OTHER FINANCING SOURCES (USES): Insurance recoveries		-	-	-	-	-	-	-	-	-	-	
Bans redeemed from appropriations	-	-	-	-	-	-	-	-	-	-	-	
Transfers in	-	- (00.774)	-	-	-	-	-	-	-	-	-	
Transfers out	(155,025) (90,774)	(276,605)	-				(251,894)	(157,001)	(57,166)		
Total other financing sources and uses	(155,025) (90,774)	(276,605)					(251,894)	(157,001)	(57,166)		
CHANGE IN FUND BALANCE	(117,370) 17,412	(138,087)	25,669	-	8,845	1,297	(97,968)	(109,693)	(60,971)	4,863	
FUND BALANCE - beginning of year	129,426	265,257	1,325,639	293,327	4,590	105,347	486,615	521,405	578,347	174,224	344,292	
FUND BALANCE - end of year	\$ 12,056	\$ 282,669	\$ 1,187,552	\$ 318,996	\$ 4,590	\$ 114,192	\$ 487,912	\$ 423,437	<u>\$ 468,654</u> <u>\$</u>	113,253	\$ 349,155	

The accompanying notes are an integral part of these schedules

Comparative Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual- Special Districts Funds For the Years Ended December 31, 2019 and 2018

(With Comparative Totals for 2018)

	-	l	ighting Districts		-		Ambulanc	e Districts	Totals	5
	Carried Forward	<u>No. 1</u>	<u>No. 2</u>	<u>No. 3</u>	Fire Protection District <u>No. 1</u>	Parking District <u>No. 2</u>	<u>No. 1</u>	<u>No. 2</u>	<u>2019</u>	<u>2018</u>
REVENUES:	¢ 2551.424	÷ 50.020	ć 77.400	ć 2.070	ć 470.10F	ć	¢ 02.000	ć <u>224</u> 707	¢ 2.407.425 ¢	2 202 572
Real property taxes	\$ 2,551,124	\$ 59,929	\$ 77,420	\$ 2,970	\$ 479,195	ş -	\$ 92,000	\$ 234,797	\$ 3,497,435 \$	3,282,572
Departmental income	1,422,627	-	-	-	-	-	-	-	1,422,627	1,449,339
Use of money and property	202,257	-	-	-	-	-	-	-	202,257	197,531
Sale of property and compensation for loss	7,985	-	-	-	-	-	-	-	7,985	-
Miscellaneous		-								21,001
Total revenues										
	4,183,993	59,929	77,420	2,970	479,195		92,000	234,797	5,130,304	4,950,443
EXPENDITURES:										
General governmental support	2,023	103	-	-	169	-	142	17	2,454	3,632
Public safety	-	-		-	479,195	-	-	-	479,195	479,195
Health	-	-		-	-	-	144,349	238,980	383,329	266,075
Transportation	-	55,320	77,127	1,878	-	-	-	-	134,325	141,793
Home and community services	2,228,558	-	-	-	-	-	-	-	2,228,558	2,917,040
Debt service - principal	894,255	-	-	-	-	-	-	-	894,255	903,835
Debt service - interest	536,695	-	-	-	-	-	-	-	536,695	539,874
	<u> </u>								<u> </u>	<u> </u>
Total expenditures	3,661,531	55,423	77,127	1,878	479,364		144,491	238,997	4,658,811	5,251,444
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	522,462	4,506	293	1,092	(169)		(52,491)	(4,200)	471,493	(301,001)
OTHER FINANCING SOURCES (USES): Insurance recoveries	-	-		_	_				-	
Transfers in		_	_	_	_		_	_	_	_
Transfers out	(988,465)	_	-	-	-	_	-	-	(988,465)	-
	(566,465)	<u> </u>							(500,405)	
Total other financing sources and uses	(988,465)								(988,465)	
CHANGE IN FUND BALANCE	(466,003)	4,506	293	1,092	(169)	-	(52,491)	(4,200)	(516,972)	(301,001)
FUND BALANCE - beginning of year	4,228,469	32,603	31	10,967	100,247	3,062	76,598	4,886	4,456,863	4,757,864
FUND BALANCE - end of year	\$ 3,762,466	\$ 37,109	\$ 324	\$ 12,059	\$ 100,078	\$ 3,062	\$ 24,107	\$ 686	\$ 3,939,891 \$	4,456,863

The accompanying notes are an integral part of these schedules

Comparative Balance Sheets - Capital Projects Fund December 31, 2019 and 2018

ASSETS

Cash - demand deposits Restricted Investments Accounts Receivable Due from other funds	\$ 2,160,660 - 221,879 -	\$	1,617,134 - - -
Total assets	\$ 2,382,539	\$	1,617,134
LIABILITIES AND FUND BALANCE			
LIABILITIES			
Accounts payable Retainages payable Bond anticipation notes payable	\$ 371,225 13,683 -	\$	- - 1,105,000
Total liabilities	 384,908		1,105,000
FUND BALANCE			
Restricted	 1,997,631		512,134
Total fund balance	 1,997,631		512,134
Total liabilities and fund balance	\$ 2,382,539	<u>\$</u>	1,617,134

Comparative Schedules of Revenues, Expenditures, and Changes in Fund Balances -Capital Projects Fund For the Years Ended December 31, 2019 and 2018

	<u>2019</u>	<u>2018</u>
REVENUES: State aid Miscellaneous	\$ 457,199	\$ 263,056
State aid	<u> </u>	<u> </u>
Total revenues	457,199	263,056
EXPENDITURES:		
General governmental support	-	-
Capital outlay	733,085	117,998
Total expenditures	733,085	117,998
EXCESS (DEFICIENCY) OF REVENUES		
OVER EXPENDITURES	(275,886)	145,058
OTHER FINANCING SOURCES (USES): Bans redeemed from appropriations	_	_
Proceeds from bond issuance	-	-
Premium on obligations	-	-
Transfers in	1,761,383	-
Transfers out		
Total other financing sources and uses	1,761,383	
CHANGE IN FUND BALANCE	1,485,497	145,058
FUND BALANCE - beginning of year	512,134	367,076
FUND BALANCE - end of year	\$ 1,997,631	\$ 512,134

Project-Length Schedule - Capital Projects Fund Inception of Project through December 31, 2019 For the Years Ended December 31, 2019 and 2018

	Project	Budget	Amendments	Budget	Funding		xpenditures			Revenues		Fund Balance	BANS
Project Name	Number	01/01/19	2019	12/31/19	Source	Prior Year	2019	Total	Prior Year	2019	Total	12/31/19	O/S
Parks Improvement	100 (H)	\$ 459,305	\$-\$	459,305	Various	\$ 447,155 \$	- \$	447,155	\$721,729\$	- \$	721,729 \$	\$ 274,574 \$	-
Wampum Brook Pathway	106 (H)	240,015	-	240,015	T&A/Fed	31,300	-	31,300	83,375	-	83,375	52,075	-
Sewer & Water Building - New	122 (H)	655,003	-	655,003	Interfund Trans	-	-	-	225,003	-	225,003	225,003	-
LT2 UV Disinfection Facility	H1	1,500,000	-	1,500,000	BOND	1,380,345	-	1,380,345	1,380,345	-	1,380,345	-	-
Gazebo	HG	285,669	-	285,669	Insurance	291,255	-	291,255	251,737	-	251,737	(39,518)	-
SCADA	H6	988,465	-	988,465	Sewer & Water Districts	-	346,229	346,229	-	988,465	988,465	642,236	-
NWP Community Center Expansion	H7	308,445	-	308,445	Fund Balance & Grants	-	112,255	112,255	-	308,445	308,445	196,190	-
Bridge Renovation @ Wampus Park	H8	275,000	-	275,000	Fund Balance	-	255,249	255,249	-	275,000	275,000	19,751	-
Children's Room Expansion (Armonk)	H09	183,000	-	183,000	Fund Balance & Grants	-	16,152	16,152	-	183,000	183,000	166,848	-
Armonk Library Restroom	H10	64,726	-	64,726	Fund Balance & Grants	-	-	-	-	64,726	64,726	64,726	-
Armonk Library Roof Replacement	H11	84,000	-	84,000	Fund Balance & Grants	-	-	-	-	84,000	84,000	84,000	-
NWP Community Center Automatic Doors	H12	23,968	-	23,968	Fund Balance & Grants	-	-	-	-	23,968	23,968	23,968	-
Armonk Library Elevators	H13	290,978	<u> </u>	290,978	Fund Bal., Grants & Donations		3,200	3,200		290,978	290,978	287,778	
TOTAL		\$ 5,358,574	<u>\$ -</u> <u>\$</u>	5,358,574		<u>\$ 2,150,055</u> <u>\$</u>	733,085 \$	2,883,140	\$ 2,662,189 \$	2,218,582 \$	4,880,771	\$ 1,997,631 \$	

The accompanying notes are an integral part of these schedules

STATISTICAL SECTION (UNAUDITED)

This part of the Town's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required complementary information says about the government's overall financial health.

Financial Trends

These schedules contain trend information to help the reader understand how the government's financial performance and well-being changed over time.

Revenue Capacity

These schedules contain information to help the reader assess the government's most significant local revenue source, utility system receipts.

Additional data is presented on property tax revenue, the most significant general fund revenue source and a traditional revenue source of interest to readers of this report.

Debt Capacity

These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.

Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.

Operating Information

These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs.

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

Net Position by Component

Last Eight Fiscal Years

	<u>2012</u>	<u>2013</u>	<u>2014</u>		<u>2015</u>		<u>2016</u>		<u>2017</u>		<u>2018</u>	<u>2019</u>
PRIMARY GOVERNMENT: Invested in capital assets Restricted Unrestricted	\$ 17,780,215 4,834,354 (2,261,648)	\$ 19,232,497 4,921,231 (1,686,158)	\$ 12,049,991 10,793,424 (3,870,614)	\$	14,247,485 4,631,502 (5,866,745)	\$	15,367,333 4,816,040 (9,867,343)	\$	13,779,772 5,126,632 (8,618,958)	\$	14,987,356 4,970,689 (67,161,099)	\$ 18,231,134 5,939,214 (70,915,430)
Total primary government net position	\$ 20,352,921	\$ 22,467,570	\$ 18,972,801	<u>\$</u>	13,012,242	<u>\$</u>	10,316,030	<u>\$</u>	10,287,446	<u>\$</u>	(47,203,054) (*)	\$ (46,745,082)

(*) The significant change in net position beginning in 2018 is the result of implementing GASB 75. The prior year was not restated on this schedule.

Change in Net Position

	2012	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Governmental Activities								
EXPENSES:								
General government support	\$ 3,563,786	\$ 4,171,299	\$ 4,491,082 \$	4,621,722 \$	4,473,649	\$ 4,427,237	\$ 4,231,941 \$	4,769,565
Public safety	8,982,600	9,148,519	9,468,143	11,170,848	10,857,915	10,104,712	10,199,595	11,570,210
Health	281,807	306,612	273,690	274,296	269,585	345,485	271,077	388,332
Transportation	4,476,680	5,694,950	5,749,561	7,928,052	8,691,886	10,574,161	9,014,078	6,917,846
Economic opportunity and development	195,911	210,864	237,086	300,679	254,387	258,113	248,255	305,591
Culture and recreation	4,753,269	4,628,823	4,746,241	5,747,153	5,664,608	5,133,034	4,894,341	5,629,854
Home and community services	4,199,220	4,103,472	7,664,127	7,402,203	5,174,154	4,029,260	4,532,758	4,359,364
Interest	517,320	312,665	477,255	725,766	732,123	685,618	791,105	743,858
Total primary government expense	26,970,593	28,577,204	33,107,185	38,170,719	36,118,307	35,557,620	34,183,150	34,684,620
PROGRAM REVENUES:								
Charges for services -								
General government support	14,131	10,557	777,683	37,095	395,456	405,442	346,099	959,843
Public safety	300,772	228,705	176,440	172,938	107,731	99,607	202,433	285,169
Transportation	217,986	115,896	146,296	483,577	125,586	172,176	494,512	192,134
Culture and recreation	1,118,769	1,279,329	1,068,987	1,337,710	1,344,830	1,346,505	1,246,529	1,190,273
Home and community services	2,203,773	2,271,611	1,698,987	2,575,406	2,638,729	2,232,886	2,465,310	2,372,917
Operating grants and contributions	444,581	114,525	61,836	2,405	3,488	2,441	3,599	2,790
Capital grants and contributions		752,582	338,359	352,932	966,473	835,160	439,941	320,680
Total primary government program revenues	4,300,012	4,773,205	4,268,588	4,962,063	5,582,293	5,094,217	5,198,423	5,323,806
Total primary government net expense	(22,670,581)	(23,803,999)	(28,838,597)	(33,208,656)	(30,536,014)	(30,463,403)	(28,984,727)	(29,360,814
GENERAL REVENUES:								
Taxes -								
Real property taxes	20,318,166	21,010,015	20,789,170	21,777,992	22,614,818	24,435,159	21,667,582	21,815,655
Other tax items	1,486,744	1,463,862	1,376,678	1,613,511	1,774,281	1,670,613	1,149,132	1,222,455
Non-property taxes	1,562,191	1,665,649	1,724,158	1,707,607	1,728,947	1,806,640	1,895,807	2,166,563
Unrestricted use of money and property	59,935	75,040	98,710	337,977	303,665	403,151	738,470	981,841
Unrestricted sale of property and compensation for loss	-	-	-	-	-	-	-	-
Unrestricted State aid	754,243	897,204	863,425	775,351	901,713	1,137,995	1,125,327	797,510
Gain on sale of real property	608,440	367,069	99,890	235,584	125,387	419,108	50,800	105,975
Donated assets	-	-	-	-	-	-	-	
Miscellaneous	726,038	359,145	391,593	660,214	390,991	562,153	506,179	605,256
Insurance recoveries	65,905	80,664			-	-		
Total primary government	25,581,662	25,918,648	25,343,624	27,108,236	27,839,802	30,434,819	27,133,297	27,695,255
CHANGE IN NET POSITION TOTAL PRIMARY GOVERNMENT	\$ 2,911,081	\$ 2,114,649	<u>\$ (3,494,973)</u> <u>\$</u>	(6,100,420) \$	(2,696,212)	5 (28,584)	\$ (1,851,430) \$	(1,665,559

Fund Balances of Governmental Funds

Last Ten Fiscal Years

	2010	<u>0</u>	<u>2011(a)</u>	<u>2012</u>	2013	2014	2015	<u>2016</u>	2017	<u>2018</u>	<u>2019</u>
GENERAL FUND:											
Nonspendable	\$	- :	\$ 135,633	\$ 488,548	3 \$ 602,92	7 \$ 551,545	\$ 587,230	\$ 514,353	\$ 515,212	\$ 494,109	\$ 498,188
Restricted		-	1,692	1,692	1,69	2 1,692	1,692	1,692	1,692	1,692	1,692
Committed		-	9,700	9,700	9,70	0 109,234	-	-	-	-	-
Assigned		-	103,493	110,448	3 46,66	5.	9,700	9,700	-	-	-
Unassigned		-	2,994,260	4,689,179	6,975,44	0 8,037,532	5,294,618	6,358,897	9,092,551	9,616,317	12,133,753
Reserved	24	17,560	-		-			-	-	-	-
Unreserved	2,09	91,073	-				<u> </u>				
Total general fund	2,33	88,633	3,244,778	5,299,567	7,636,42	4 8,700,003	5,893,240	6,884,642	9,609,455	10,112,118	12,633,633
ALL OTHER GOVERNMENTAL FUNDS:											-
Restricted		-	3,219,292	548,487	3,65	1 10,791,732	4,599,302	4,814,348	4,757,864	4,456,863	3,939,891
Assigned		-	4,218,321	5,408,176	6,814,27	4 1,490,537	2,265,423	1,501,600	3,015,362	1,848,339	1,120,923
Reserved	1,61	15,236	-		-			-	-	-	-
Unreserved, reported in special revenue											
funds	4,75	52,202	-		-			-	-	-	-
Capital projects fund	46	57,212	-		<u> </u>	- 6,004,324	30,508	(799,731)	367,076	512,134	1,997,631
Total all other governmental funds	6,83	84,650	7,437,613	5,956,663	6,817,92	5 18,286,593	6,895,233	5,516,217	8,140,302	6,817,336	7,058,445
Total governmental funds	\$ 9,17	73,283	\$ 10,682,391	\$ 11,256,230) \$ 14,454,34	9 \$ 26,986,596	\$ 12,788,473	\$ 12,400,859	\$ 17,749,757	\$ 16,929,454	\$ 19,692,078

(a) The Town implemented the provisions of Governmental Accounting Standards Board Statement No. 54, "Fund Balance Reporting and Governmental Fund Type Definitions", for the fiscal year ended December 31, 2011.

Changes in Fund Balances of Governmental Funds

Last Ten Fiscal Years

	<u>2010</u>	<u>2011</u>	2012	<u>2013</u>	<u>2014</u>	2015	<u>2016</u>	<u>2017</u>	<u>2018</u>	2019
REVENUES:										
Real property taxes	\$ 19,814,989		\$ 19,397,786					\$ 23,825,335		
Other tax items	1,414,904	1,304,046	1,486,744	1,463,862	1,376,678	1,613,511	1,774,281	1,670,613	1,149,132	1,222,455
Non-property taxes	1,648,859	1,779,878	1,754,584	1,991,126	2,010,854	2,011,724	2,037,387	2,126,623	2,210,188	2,480,309
Departmental income	2,789,504	2,775,509	2,823,632	2,961,704	2,930,663	3,206,772	3,204,735	3,182,722	3,157,085	3,314,884
Intergovernmental changes	195,849	126,000	148,964	115,896	116,296	435,659	124,867	170,661	230,133	190,823
Use of money and property	368,525	401,666	591,190	399,807	349,611	337,977	303,665	403,151	738,470	981,841
Licenses and permits	411,450	533,168	709,348	646,808	556,968	781,959	1,129,946	796,868	979,422	909,230
Fines and forfeitures	207,824	204,197	149,737	180,997	104,334	125,364	151,439	104,852	123,865	126,889
Sale of property and compensation for loss	42,136	35,988	100,935	42,302	99,890	235,584	125,387	419,108	50,800	105,975
Interfund revenues	3,381	4,051	1,581	1,193	2,480	2,639	719	1,515	1,323	1,311
State aid	1,059,846	1,090,886	968,931	1,200,318	1,129,129	1,128,283	1,844,698	1,973,155	1,565,268	1,118,190
Federal aid	163,031	9,156	229,893	563,493	41,242	65,281	3,488	2,441	3,599	2,790
Miscellaneous	285,333	89,912	404,755	33,668	104,897	347,429	106,664	242,170	454,854	723,127
Total revenues	28,405,631	28,234,492	28,768,080	30,776,032	30,097,555	30,883,611	33,767,835	34,919,214	33,052,625	35,240,829
EXPENDITURES:										
Current -										
General governmental support	3,412,651	4,325,763	3,473,734	3,828,575	4,203,539	4,067,939	3,972,534	4,046,111	3,948,016	4,008,469
Public safety	8,492,596	8,491,391	8,115,036	8,475,654	8,534,775	10,341,420	9,410,390	9,167,481	9,501,390	9,596,373
Health	261,169	258,321	281,807	305,763	272,675	273,617	269,585	345,485	271,077	388,332
Transportation	4,710,690	4,949,428	4,318,345	5,198,899	6,710,277	7,128,012	8,646,612	10,119,203	8,675,151	8,649,723
Economic opportunity and development	96,002	107,883	173,295	188,759	211,331	276,934	221,760	231,596	228,501	247,383
Culture and recreation	4,079,107	4,090,155	4,124,512	4,022,416	4,103,840	4,830,758	4,879,928	4,692,318	4,567,083	4,754,507
Home and community services	3,816,148	4,027,513	3,540,955	3,467,269	3,566,183	3,334,834	3,539,442	3,839,031	4,281,328	3,989,924
Employee benefits (1)		.,027,010	948		-					#REF!
Debt service -			540							miler :
Principal	713,563	758,000	774,000	1,049,000	1,094,511	1,115,000	1,128,998	1,606,000	1,539,001	1,514,421
Interest	536,464	450,819	501,057	318,289	432,292	726,227	706,706	693,349	743,383	719,519
Refunding bond issuance costs	51,039	430,819	501,057	510,205	432,292	/20,22/	700,700	095,549	743,363	/19,515
Capital Outlay	1,527,501	1,874,383	1,792,959	874,362	4,564,000	6,992,494	1,379,494	34,178	117,998	733,085
Total expenditures	27,696,930	29,333,656	27,096,648	27,728,986	33,693,423	39,087,235	34,155,449	34,774,752	33,872,928	#REF!
rotarexpenditures	27,050,550		27,050,040							miler :
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	708,701	(1,099,164)	1,671,432	3,047,046	(3,595,868)	(8,203,624)	(387,614)	144,462	(820,303)	#REF!
	/08,701	(1,055,104)	1,071,432	3,047,040	(3,353,808)	(8,203,024)	(387,014)	144,402	(820,303)	#REF!
OTHER FINANCING SOURCES (USES):										
Sale of real property	49,699	-	-	-	-	-	-	-	-	
BANs redeemed from appropriations	-	-	-	-	253,900	-	-	457,000	-	#REF!
Bonds issued	645,000	2,500,000	-	-	9,950,000	-	-	4,535,582	-	#REF!
Insurance recoveries	-	108,272	65,905	80,664	-	-	-	-	-	
Refunding bonds issued	1,740,000	-	-	-	-	-	-	-	-	
Issuance premium	161,390	-	-	-	-	-	-	211,854	-	#REF!
Payment to refunded bond escrow agent	(1,850,351)	-	-	-	-		-	,		
Insurance recoveries	(_,===,===,	-	-	-	-	125	-	-	-	
Transfers in	2,232,747	1,998,287	2,179,194	2,258,574	759,673	2,053,316	2,677,941	12,999	-	2,761,383
Transfers out	(2,232,747)	(1,998,287)	(2,179,194)	(2,258,574)	(759,673)	(2,053,316)	(2,677,941)	(12,999)		(2,761,383
Total other financing sources and uses	745,738	2,608,272	65,905	80,664	10,203,900	125		5,204,436	<u> </u>	#REF!
CHANGE IN FUND BALANCE	<u>\$ 1,454,439</u>	\$ 1,509,108	<u>\$ 1,737,337</u>	\$ 3,127,710	\$ 6,608,032	\$ (8,203,499)	<u>\$ (</u> 387,614)	<u>\$ 5,348,898</u>	\$ (820,303)	#REF!
DEBT SERVICE AS A PERCENTAGE OF NONCAPITAL										

(1) Beginning in fiscal year 2007, the cost of employee benefits was distributed within the applicable department.

Assessed Value and Estimated Actual Value of Taxable Property Last Ten Fiscal Years

<u>Year</u>	I	Residential <u>Property</u>	С	Commercial <u>Property</u>	<u>Industr</u>	rial Property	Spe	ecial Franchise <u>(1)</u>	otal Taxable <u>sessed Value</u>	State Special Equalization Rate <u>(2)</u>		stimate Actual Taxable Value	 ffective Tax late (3)
2010	\$	90,909,470	\$	23,255,625	\$	315,500	\$	1,417,165	\$ 115,897,760	2.13	%	\$ 5,441,209,390	\$ 147.36
2011	\$	90,551,423	\$	23,067,840	\$	312,200	\$	1,434,191	\$ 115,365,654	2.30	%	\$ 5,015,898,000	\$ 150.03
2012	\$	90,141,695	\$	22,990,000	\$	312,200	\$	1,589,186	\$ 115,033,081	2.24	%	\$ 5,135,405,402	\$ 152.19
2013	\$	89,697,730	\$	23,051,440	\$	308,900	\$	1,513,633	\$ 114,571,703	2.36	%	\$ 4,854,733,178	\$ 156.33
2014	\$	90,580,408	\$	22,856,250	\$	301,500	\$	1,535,940	\$ 115,274,098	2.37	%	\$ 4,863,885,992	\$ 158.30
2015	\$	90,817,768	\$	22,613,550	\$	299,500	\$	1,914,566	\$ 115,645,384	2.25	%	\$ 5,139,794,844	\$ 162.21
2016	\$	91,790,047	\$	22,704,400	\$	299,500	\$	1,752,278	\$ 116,546,225	2.34	%	\$ 4,980,607,906	\$ 162.59
2017	\$	92,162,992	\$	22,582,440	\$	299,500	\$	1,904,243	\$ 116,949,175	2.19	%	\$ 5,340,144,977	\$ 165.11
2018	\$	92,353,742	\$	21,671,790	\$	299,500	\$	1,785,993	\$ 116,111,025	2.26	%	\$ 5,137,655,973	\$ 168.03
2019	\$	92,883,335	\$	21,426,495	\$	299,500	\$	1,810,730	\$ 116,420,060	2.30	%	\$ 5,061,741,739	\$ 169.52

(1) Assessed valuation of transmission lines of Consolidated Edison and Verizon

(2) Provided by the New York State Office of Real Property Services

(3) The Town has a complex rate structure that would make such a calculation extremely difficult, since its revenue base cannot be sufficiently segregated for each applicable rate. The Town substituted an effective tax rate instead.

Note: Estimated actual taxable value is calculated by dividing taxable assessed value by the state special equalization rate. Tax rates are per \$1,000 of assessed value.

Source: Town of North Castle Assessor

Direct and Overlapping Property Tax Rates, Per \$1,000 of Assessed Valuation Last Ten Fiscal Years

					Westches	ter C	County			
Year	ective <u>Tax</u> e (1)	<u>Operating</u>			<u>Sewer Distr</u>	icts	(Range)	<u>School Distr</u>	icts	(Range)
2010	\$ 147.36	\$	157.86	\$	21.80	\$	26.83	\$ 492.53	\$	793.89
2011	\$ 150.03	\$	158.12	\$	21.85	\$	27.68	\$ 492.53	\$	766.54
2012	\$ 152.19	\$	124.01	\$	23.02	\$	46.39	\$ 497.30	\$	826.26
2013	\$ 156.33	\$	160.25	\$	21.38	\$	26.98	\$ 541.57	\$	810.05
2014	\$ 158.30	\$	155.86	\$	24.03	\$	24.83	\$ 543.30	\$	871.68
2015	\$ 162.21	\$	148.60	\$	23.39	\$	28.80	\$ 548.42	\$	873.34
2016	\$ 162.59	\$	149.26	\$	23.89	\$	26.13	\$ 539.20	\$	864.80
2017	\$ 165.11	\$	139.95	\$	23.48	\$	24.64	\$ 532.36	\$	855.61
2018	\$ 168.32	\$	144.62	\$	23.06	\$	32.20	\$ 580.80	\$	894.95
2019	\$ 169.52	\$	140.39	\$	21.54	\$	25.33	\$ 571.54	\$	890.30

Source: Town of North Castle Assessor

(1) The Town has a complex rate structure that would make such a calculation extremely difficult, since its revenue base cannot be sufficiently disaggregated for each applicable rate. The Town substituted an effective rate instead.

Principal Taxpayers

Current Year and 10 Years Ago

	<u>20</u>	<u>19</u>			
<u>Rank</u>	<u>Taxpayer</u>	Type of Business	Ta	xable Assessed <u>Valuation</u>	Percent of Taxable Assessed <u>Valuation</u>
1	New York City	Watershed	\$	8,560,240	7.09%
2	Con Edison	Utility		1,831,005	1.52%
3	Westchester County	Airport		1,795,800	1.49%
4	Swiss Re America	Commercial		1,787,920	1.48%
5	Airport Campus I LLC	Commercial		1,146,000	0.95%
6	IBM	Commercial		1,087,300	0.90%
7	Citigroup, Inc.	Commercial		888,800	0.74%
8	Armonk Avenue Properties	Commercial		446,000	0.37%
9	Fifth Avenue Properties	Residential		390,600	0.32%
10	99 Business Park Drive	Commercial		315,000	0.26%
	Total		\$	18,248,665	<u>15.12</u> %

<u>2009</u>

<u>Rank</u>	Taxpayer	Type of Business	Ta	xable Assessed <u>Valuation</u>	Percent of Taxable Assessed <u>Valuation</u>
1	New York City Bureau	Watershed	\$	8,169,300	6.87%
2	Westchester County	Airport		1,837,200	1.55%
3	MBIA	Commercial		1,521,644	1.28%
4	Con Edison	Utility		1,438,229	1.21%
5	IBM	Commercial		1,393,600	1.17%
6	North White Plains Shopping Center	Commercial		672,600	0.57%
7	Lashins	Commercial		550,800	0.46%
8	NYNEX/Verizon	Utility		441,919	0.37%
9	North Castle Leisure Enterprise, Inc.	Commercial		372,900	0.31%
10	Armonk Fairview, LLC	Commercial		268,600	0.23%
	Total		\$	16,666,792	14.02%

Source: Town of North Castle's Assessor's Office Notes:

(1) The Percent of Taxable Assessed Valuation is the taxable assessed valuation over the total taxable assessed valuation (from Assessed value last 10 tab)

Property Tax Levies and Collections Last Ten Fiscal Years

			Collected v	vithin the Fiscal Ye	ar o	of tł	ne Levy	Total Collection to Date					
Year	Taxes	Levied for <u>the Fiscal</u> year (1)	<u>Amount</u>	Percentage of <u>Levy</u>			Collections in bsequent <u>Years</u>		<u>Amount</u>	Percentage of <u>Levy</u>			
2010	\$	41,197,468	\$ 40,710,885	98.82	%	\$	149,002	\$	40,859,887	99.18 %			
2011	\$	40,914,602	\$ 40,454,316	98.88	%	\$	58,225	\$	40,512,541	99.02 %			
2012	\$	41,569,942	\$ 40,569,942	97.59	%	\$	340,487	\$	40,910,429	98.41 %			
2013	\$	41,991,452	\$ 41,638,972	99.16	%	\$	178,445	\$	41,817,417	99.59 %			
2014	\$	41,664,490	\$ 41,199,500	98.88	%	\$	244,014	\$	41,443,514	99.47 %			
2015	\$	41,745,818	\$ 41,428,437	99.24	%	\$	201,940	\$	41,630,377	99.72 %			
2016	\$	42,198,812	\$ 41,897,524	99.29	%	\$	186,746	\$	42,084,270	99.73 %			
2017	\$	41,503,591	\$ 41,291,628	99.49	%	\$	55,364	\$	41,346,992	99.62 %			
2018	\$	43,524,164	\$ 42,913,095	98.60	%	\$	43,041	\$	42,956,136	98.69 %			
2019	\$	43,496,119	\$ 42,737,914	98.26	%	\$	311,452	\$	43,049,366	98.97 %			

Source: Town of North Castle Department of Finance

(1) Includes amounts for General, Highway, Library, Special Districts, and the County of Westchester

Ratios of Outstanding Debt By Type Last Ten Fiscal Years

<u>Fiscal Year</u>	Obli	General gation <u>Bonds</u> (2)	Less: Amoun Available in De Service <u>Func</u>	ebt	Net	: Long-Term <u>Debt</u>	Percentage of Actual Taxable Value of <u>Property</u>	Percentage of Personal Income <u>(1)</u>		<u>Per Capit</u>	ta (1)
2010	\$	15,065,000	\$ 9	66	\$	15,064,034	13.00%	1.72	%	\$	1,389
2011	\$	16,807,000	\$ 3,6	51	\$	16,803,349	14.57%	1.78	%	\$	1,419
2012	\$	14,984,000	\$ 3,6	51	\$	14,980,349	13.02%	1.52	%	\$	1,265
2013	\$	15,099,000	\$ 3,6	51	\$	15,095,349	13.18%	1.51	%	\$	1,275
2014	\$	24,095,000	\$ 3,6	51	\$	24,091,349	20.90%	2.32	%	\$	2,035
2015	\$	22,986,000	\$ 3,6	51	\$	22,982,349	19.87%	2.08	%	\$	1,941
2016	\$	21,857,000	\$	-	\$	21,857,000	18.75%	1.91	%	\$	1,846
2017	\$	25,455,436	\$	-	\$	25,455,436	21.59%	info no	ot av	vailable	
2018	\$	23,898,781	\$	-	\$	23,898,781	20.42%	info no	ot av	vailable	
2019	\$	22,165,000	\$	-	\$	22,165,000	19.04%	info no	ot av	vailable	

(1) Population and personal income data can be found in the schedule of demographic and economic statistics.

(2) Includes unamortized premiums.

Note: Details regarding the Town's outstanding debt can be found in the notes to the financial statements.

Direct and Overlapping Governmental Activities Debt December 31, 2019

<u>Government Unit</u>	Net Long-Term Debt <u>Outstanding</u>	Percentage of Applicable to <u>North Castle (1)</u>		Amount Applicable to <u>North Castle</u>
County of Westchester	\$ 1,249,372,640	1.75	%	\$ 21,926,093
School Districts (as of June 30, 2018):				
Byram Hills	22,476,214	85.86	%	19,298,349
Bedford	59,345,000	2.22	%	1,315,397
Harrison	265,908,752	0.02	%	63,886
Mount Pleasant	147,537,608	2.15	%	3,178,374
Valhalla	87,801,616	28.19	%	24,752,178
				70,534,277
Town direct debt				22,165,000
Net direct and overlapping debt				\$ 92,699,277

(1) The percentage of overlapping debt applicable is estimated using taxable assessed values.

Applicable percentages were estimated by determining the portion of the Town's taxable assessed value that is within the government's boundaries and dividing it by the Town's total taxable assessed value.

Source: Town of North Castle and County of Westchester Finance Departments

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the Town. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the property taxpayers of the Town. This process recognizes that, when considering the Town's ability to issue and repay long-term debt, the entire debt burden borne by the property taxpayers should be taken into account.

Legal Debt Margin Information

Last Ten Fiscal Years

	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>201</u>	.4	<u>2015</u>		<u>2016</u>	2	2017		<u>2018</u>		<u>2019</u>
Debt limit Total net debt applicable to limit	\$ 402,921,485 	\$ 401,535,118 17,166,791	\$ 390,439,336 15,085,010	\$ 370,623,117 7,806,900		54,021 55,000	\$ 350,136,044 4,220,696		52,729,710 3,668,676		3,864,570 6,926,656		47,143,647 6,266,490	\$ 3	351,474,494 5,671,325
Legal debt margin	\$ 387,694,987	\$ 384,368,327	\$ 375,354,326	\$ 362,816,217	\$ 347,1	99,021	\$ 345,915,348	\$ 3	49,061,034	\$ 33	6,937,914	\$ 34	40,877,157	\$ 3	345,803,169
Total net debt applicable to the limit as a percentage of debt limit	3.78%	4.28%	3.86%	2.11%		2.02%	1.21%		1.04%		2.01%		1.81%		1.61%

		Legal Debt Margir	n Cal	culation for Fisca	al Year 2019	
_	Assessmen	it Roll	_			
					State Special	
				Assessed	Equalization	Full
	Year	Budget Year		<u>Valuation</u>	<u>Ratio</u>	<u>Valuation</u>
	2018	2019	\$	116,420,060	2.26 %	\$ 5,151,330,088
	2017	2018	\$	116,111,025	2.19 %	5,301,873,288
	2016	2017	\$	116,949,175	2.34 %	4,997,827,991
	2015	2016	\$	116,546,225	2.25 %	5,179,832,222
	2014	2015	\$	115,645,384	2.37 %	4,879,552,068
Total five year va	luation					\$25,510,415,657
Five year average	e full valuation of taxable	e real property				\$ 5,102,083,131
Debt limit - 7% of	five year average valua	tion				357,145,819
Outstanding Tow Serial bonds Bond anticipatior						22,165,000
Less: Exclusion for wat	er and sewer districts					22,165,000 16,493,675
Net indebtednes	s subject to debt limit					5,671,325
Net debt contrac	ting margin					\$ 351,474,494

Demographic Statistics Last Ten Fiscal Years

Fiscal Year	Population (1)		<u>Pe</u>	ersonal Income	Per C	apital <u>Income</u> (<u>2)</u>	Unemployment <u>Rate (3)</u>	
2009	10,849		\$	875,460,055	\$	80,695	7.10	%
2010	10,849		\$	875,460,055	\$	80,695	7.40	%
2011	11,841	(3)	\$	942,768,579	\$	79,619	7.10	%
2012	11,841		\$	983,691,075	\$	83,075	7.30	%
2013	11,841		\$	996,858,267	\$	84,187	6.30	%
2014	11,841		\$	1,039,367,457	\$	87,777	5.10	%
2015	11,841		\$	1,103,924,589	\$	93,229	4.60	%
2016	11,841		\$	1,146,196,959	\$	96,799	4.60	%
2017	11,841		\$	1,156,735,449	\$	97,689	4.10	%
2018	12,212		\$	1,182,158,236	\$	96,803	3.90	%

(1) Source: U.S. Department of Commerce, Bureau of Census

(2) Source: U.S. Department of Commerce. Per capita income not available for the Town.

As such, the information reflected represent data for the County.

3) New York State Department of Labor - Unemployment statistics are not available for the Town. As such, the information reflected represent data for the County.

Principal Employers

Current Year and 10 Years Ago

	2019	
<u>Employer</u>	Employees	Percent of Total Employment
IBM	3,00	30.80%
Byram Hills School System	58	6.01%
Breezemont Day Camp	26	i7 2.74%
Mariani Gardens	25	0 2.57%
Town of North Castle	15	6 1.60%
Carquest Auto	15	.0 1.54%
Production Resources Group	15	50 1.54%
Swiss Re	15	50 1.54%
Grand Lux Realty	10	0 1.03%
Intuition Medical Group	8	<u>0.86</u> %
Total	4,89	<u>50.23</u> %
	2009	

<u>Employer</u>	<u>Employees</u>	Percent of Total Employment
IBM	850	11.44%
MBIA Capital Management	500	6.73%
Byram Hills School System	515	6.90%
Breezemont Day Camp	267	3.60%
Mariani Gardens	250	3.37%
Trinity Packaging	240	3.23%
Carquest Auto Parts	150	2.02%
Cine Magnetics Inc.	150	2.02%
Town of North Castle	148	1.99%
Semiconductor Packaging	100	<u>1.35</u> %
Total	3,170	<u>42.65</u> %

Full-Time Equivalent Town Government Employees By Function Last Ten Fiscal Years

Function	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
General government	51	49	52	53	52	56	59	60	60	63
Public safety	44	39	43	45	45	46	41	41	41	38
Culture and recreation	60	57	46	46	44	49	50	46	46	18
Home and community services	11	11	7	7	7	7	8	8	8	13
Total	166	156	148	151	148	158	158	155	155	132

Source: Town's Finance Department

Operating Indicator By Function/Program

Last Ten Fiscal Years

		<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
GENERAL G	OVERNMENT SUPPORT:										
Building pe	rmit issued	521	513	579	611	511	670	611	637	976	1,165
PUBLIC SAF	ETY:										
Police -											
	Physical arrests	135	127	98	153	112	102	152	168	136	134
	Parking violations	873	587	395	384	669	484	357	598	621	942
	Traffic violations	1,085	752	956	1,505	720	855	799	894	825	842
CULTURE A	ND RECREATION:										
Recreation	-										
	Adult programs	26	110	53	51	54	47	36	32	31	26
	Children's programs	60	142	153	160	168	146	150	128	134	125
	Camp	10	13	17	14	14	8	8	9	8	7
	Senior citizen's programs	2	5	2	6	8	8	8	10	11	14
	Pre-school classes	15	45	28	31	33	46	53	44	40	40
	Special events	3	3	3	3	3	3	6	9	8	7
Library -											
	Volumes in collections	86,661	85,947	84,692	108,265	138,714	102,284	106,376	102,341	116,529	54,794
	Circulation	198,000	195,000	178,000	137,785	143,336	153,235	183,160	172,790	167,673	155,790
HOME AND	COMMUNITY SERVICES:										
Water distr	ict No. 1 -										
	Average daily consumption	467,738	451,900	335,100	352,100	327,443	322,013	315,871	339,653	358,371	292,510
	Peak daily consumption	552,976	634,000	441,968	428,000	418,000	412,782	431,772	380,154	456,600	339,728
Water distr	ict No. 2 -										
	Average daily consumption	159,290	137,000	168,798	159,288	205,525	225,450	147,717	133,615	125,402	125,700
	Peak daily consumption	368,000	350,000	364,832	357,714	382,804	364,860	294,500	309,000	299,809	304,460
Water distr	ict No. 4 -										
	Average daily consumption	362,259	334,000	357,400	348,000	369,359	386,404	369,519	351,283	345,001	357,011
	Peak daily consumption	707,444	673,000	670,400	622,744	653,000	639,916	662,280	603,000	702,192	636,600
Water distr											
	Average daily consumption	82,232	58,800	54,530	59,457	58,090	74,454	72,428	65,328	62,024	67,045
	Peak daily consumption	235,240	157,600	170,600	150,100	131,070	153,900	138,390	151,612	142,100	133,200

Source: Various Town's Departments

Capital Asset Statistics By Function/Program

Last Ten Fiscal Years

	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	2014	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
GENERAL GOVERNMENT SUPPORT: Number of general government buildings	5	5	5	5	5	5	5	5	5	5
PUBLIC SAFETY:										
Number of police stations	1	1	1	1	1	1	1	1	1	1
Patrol cars	20	20	20	19	17	17	16	17	17	17
TRANSPORTATION:										
Miles of streets	94	94	94	94	94	94	90	92	92	92
Number of street lights	659	659	659	659	659	659	659	659	659	659
Number of traffic lights	1	1	1	1	1	1	1	1	1	1
CULTURE AND RECREATION:										
Number of community centers	3	3	3	2	2	2	2	2	2	2
Number of parks/playgrounds	12	12	12	12	12	12	12	12	12	12
Acres of parks	341	341	341	341	341	341	341	341	341	341
Baseball/softball diamonds	10	10	10	10	10	10	10	10	10	10
Outdoor tennis courts	9	10	10	10	10	10	10	10	10	10
Soccer fields	5	5	5	5	5	5	5	5	5	5
Nature trails	1	1	1	1	1	1	1	1	1	1
Picnic areas	2	2	2	2	2	2	2	2	2	2
Libraries	2	2	2	2	2	2	2	2	2	2
HOME AND COMMUNITY SERVICES:										
Miles of water mains	31	31	31	31	31	32	32	32	32	32
Fire hydrants	278	278	282	282	282	303	303	303	303	303
Miles of sanitary sewers	23	23	23	23	23	23	23	23	23	23

Source: Various Town's Departments