Comprehensive Annual Financial Report for the Year Ended December 31, 2020 Together with Independent Auditor's Report

> Prepared by Town of North Castle Finance Department

#### **TABLE OF CONTENTS**

INTRODUCTORY SECTION (LINAUDITER)	Page
INTRODUCTORY SECTION (UNAUDITED)	
Principal Officials	i
Organization Chart	ii
Letter of Transmittal	iii
Certificate of Achievement For Excellence in Financial Reporting	iv
FINANCIAL SECTION	
Independent Auditor's Report	1
Management's Discussion and Analysis (Unaudited)	4
Basic Financial Statements:	
Statement of Net Position	16
Statement of Activities	17
Fund Financial Statements:	
Balance Sheet – Governmental Funds	18
Reconciliation of Balance Sheet- Governmental Funds – to the Statement of Net Position	19
Statement of Revenues, Expenditures, and Changes in Fund Balances – Governmental Funds	20
Reconciliation of the Statement of Revenue, Expenditures, and Changes in Fund Balances- Governmental Funds to the Statement of Activities	21
Statement of Fiduciary Net Position Funds – Fiduciary Funds	22
Statement of Changes Fiduciary Net Position - Fiduciary Funds	23
Notes to Financial Statements	24

#### **TABLE OF CONTENTS**

	Page
REQUIRED SUPPLEMENTARY INFORMATION	
Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual - General Fund, Highway Fund, Public Library Fund and Special District Funds	
(Unaudited)	53
Schedule of Changes in Total Opeb Liability & Related Ratios (Unaudited)	57
Schedule of Proportionate Share of Net Pension Liability (Asset) (Unaudited)	58
Schedule of Contributions – Pension Plans (Unaudited)	59
SUPPLEMENTARY INFORMATION	
Comparative Balance Sheets – General Fund	61
Comparative Schedules of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual – General Fund	62
Comparative Balance Sheets – Highway Fund	63
Comparative Schedules of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual – Highway Fund	64
Comparative Balance Sheets – Public Library	65
Comparative Schedules of Revenues, Expenditures, and Changes in Fund Balances Budget and Actual – Public Library Fund	66
Comparative Balance Sheet – Special Districts Fund	67
Comparative Schedules of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual – Special Districts Fund	69
Comparative Balance Sheets – Capital Projects Fund	71
Comparative Schedules of Revenues, Expenditures, and Changes in Fund Balances - Capital Projects Fund	72
Project-Length Schedule – Capital Projects Fund	73

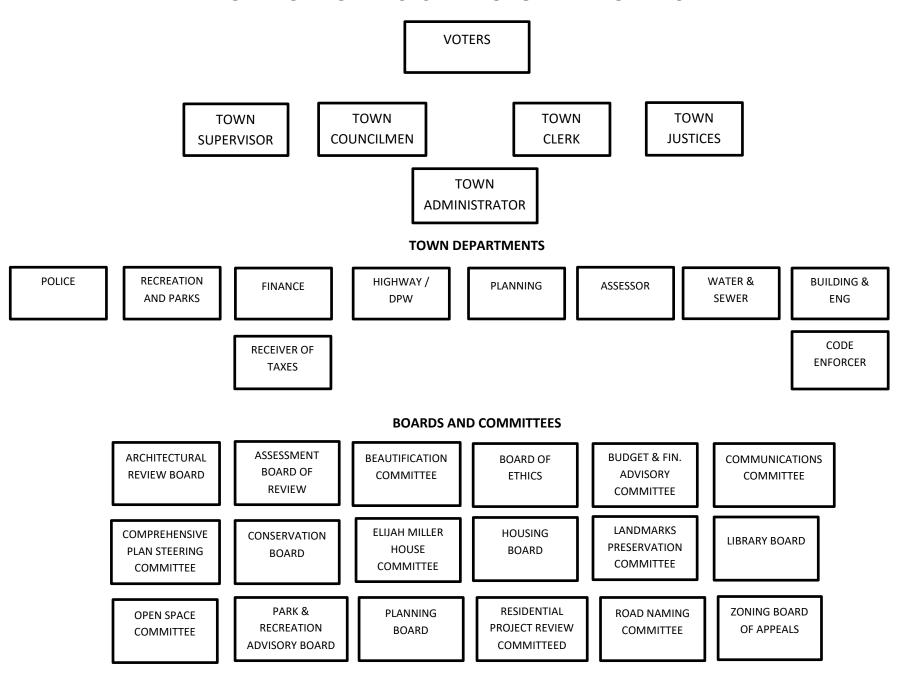
#### **TABLE OF CONTENTS**

	Page
STATISTICAL SECTION (UNAUDITED)	74
Financial Trends:	
Net Position By Component – Last Eight Fiscal Years Change in Net Position – Last Eight Fiscal Years Fund Balances of Governmental Funds – Last Ten Fiscal Years Changes in Fund Balances of Governmental Funds – Last Ten Fiscal Years	75 76 77 78
Revenue Capacity:	
Assessed Value and Estimated Actual Value of Taxable Property – Last Ten Fiscal Direct and Overlapping Property Tax Rates, Per \$1,000 of Assessed Valuation –	79
Last Ten Fiscal Years	80
Principal Taxpayers – Current Year and Ten Years Ago	81
Property Tax Levies and Collections – Last Ten Fiscal Years	82
Debt Capacity:	
Ratios of Outstanding Debt By Type – Last Ten Fiscal Years	83
Direct and Overlapping Governmental Activities Debt	84
Legal Debt Margin Information – Last Ten Fiscal Years	85
Demographic and Economic Information:	
Demographic Statistics – Last Ten Fiscal Years	86
Principal Employers – Current Year and Ten Years Ago	87
Operating Information:	
Full-Time Equivalent Town Government Employees By Function – Last Ten Fiscal	88
Operating Indicator By Function/Program – Last Ten Fiscal Years	89
Capital Asset Statistics By Function/Program – Last Ten Fiscal Years	90

# TOWN OF NORTH CASTLE PRINCIPAL OFFICIALS

		Term Ends
Supervisor:	Michael Schiliro	12/31/21
Town Board:	Barbara DiGiacinto Josè L. Berra Barry Reiter Saleem Hussain	12/31/21 12/31/23 12/31/21 12/31/23
Town Clerk:	Alison Simon	12/31/23
Town Administrator	Kevin Hay	

#### TOWN OF NORTH CASTLE – ORGANIZATIONAL CHART





#### Town Hall - 15 Bedford Road Armonk, New York 10504 northcastleny.com

northcastleny.con

Established 1736

KEVIN HAY
Town Administrator

(914) 273-3000 x52 khay@northcastleny.com

May 11, 2021

To the Honorable Supervisor and Town Board of the Town of North Castle, New York

The Comprehensive Annual Financial Report ("CAFR") for the Town of North Castle, New York ("Town") for the fiscal year ended December 31, 2020 is herewith submitted. The New York State Comptroller's Office requires the Town to submit an annual report of the financial record and transactions presented in conformity with generally accepted accounting principles ("GAAP"). The Town has elected to have these statements audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. This CAFR is issued pursuant to this requirement and Town Board policy.

This report consists of management's responsibilities concerning the finances of the Town. Consequently, management assumes full responsibility for the completeness and reliability of all information present in this report. To provide a reasonable basis for making these representations, management of the Town has established a comprehensive internal control framework that is designed to both protect the Town's assets from loss, theft or misuse and to compile sufficient, reliable information for the preparation of the Town's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the Town's comprehensive framework of internal controls has been designed to provide reasonable, rather than absolute, assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The Town's financial statements have been audited by Bonadio & Co., LLP, a firm of licensed certified public accountants. The goal of the independent audit is to provide reasonable assurance that the financial statements of the Town for the year ended December 31, 2020 are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements and assessing the accounting principles used and significant estimates made by management. The independent auditor concluded based upon the audit, that there was reasonable basis for rendering unmodified opinions that the Town's basic financial statements, for the year ended December 31, 2020, are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report. The financial section also includes a narrative introduction, overview and analysis of the December 31, 2020 financial statements to accompany the basic financial statements in the form of Management's Discussion and Analysis ("MD&A"). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The Town's MD&A can be found immediately following the report of the independent auditor.

#### Profile of the Town

The Town was incorporated in 1788 by New York State as a separate political entity vested with independent taxing and debt authority. There are no incorporated villages situated within the Town's borders. The Town has portions of five independently governed school districts, which rely on the taxing

powers granted by New York State to raise revenues for school district purposes. The school districts use the Town's assessment roll as the basis for taxation of property within the Town.

In 2012, the Town hired a Town Administrator, setting up a Town Board-Administrator form of governance. The Town Board is the legislative, appropriating, governing and policy determining body of the Town and consists of four councilpersons, elected at large to serve a four-year term, plus the Supervisor. Councilpersons may serve an unlimited number or terms. It is the responsibility of the Town Board to enact, by resolution, all legislation including ordinances and local laws. Annual budgets for the Town must be approved by the Board; modifications and transfers between budgetary appropriations must also be authorized by the Board on the recommendation of the Supervisor and Town Administrator.

The Town Supervisor is elected for a two-year term of office. The Supervisor is a full member of and the presiding officer of the Town Board. Duties of the Supervisor include that of a Chief Executive and a Chief Financial Officer. The Town Administrator is the Town's Chief Operating Officer and handles the administration of the Town's daily functions, including contract negotiations and departmental management. Additionally, under the supervision of the Town Supervisor, the Town Administrator prepares the annual budget.

The Town provides a wide range of governmental services to its residents. Highway construction and maintenance of roads is a Town function. Recreation is provided and parks are maintained through the Town government. Water, sewer, lighting, fire protection and ambulance services are furnished by various special districts, which have been formed within the Town. Other services performed at the Town level include property assessment, police protection, zoning administration and planning. The Town provides refuse collection services to all properties and pays the cost thereof from the General Fund.

The annual budget serves as the foundation for the Town's financial planning and control. All departments are required to file detailed estimates of revenues (other than real property taxes) and expenditures for the next fiscal year with the Town Administrator and Director of Finance on or before October 20th. Estimates for each fire district situated within the Town must also be filed with the Director of Finance by this date (the Town has no authority to amend the budget submitted by the fire districts). After reviewing these estimates, the Town Administrator prepares a tentative budget which includes his/her recommendations. The tentative budget is filed with the Town Clerk no later than October 30th. Subsequently, the Town Administrator and Director of Finance present the tentative budget to the Town Board at the regular or special hearing, which must be held on or before November 10th. The Town Board reviews the tentative budget and makes such changes as it deems necessary and that are consistent the provision of the law. Following this review process, the tentative budget, including any modifications, as approved by the Town Board becomes the preliminary budget. A public hearing, notice of which must be duly published in the Town's official newspaper, on the preliminary budget is required to be held no later than December 10th. At the hearing, any person may express their opinion concerning the preliminary budget; however, there is no requirement or provision that the preliminary budget or any portion thereof be voted on by members of the public. After the public hearing, the Town Board may further change and revise the preliminary budget. The Town Board, by resolution, adopts the preliminary budget as submitted or amended no later than December 20th at which time the preliminary budget becomes the adopted budget of the Town for the ensuing fiscal year. Budgetary control during the year is the responsibility of the Town Administrator and Supervisor. However, any changes or modification to the annual budget, including the transfer of appropriations among line items, must be approved by resolution of the Town Board. Budget to actual comparisons are provided in this report for each individual fund for which an annual budget has been adopted. For the General, Highway, Public Library and Special District funds, these comparisons are presented as part of the basic financial statements. For other governmental funds with annual budgets, the comparisons are presented in the governmental funds subsection of this report.

#### **Factors Affecting Financial Condition**

The information represented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which the Town operates.

#### **Local Economy**

The Town is situated in the central portion of Westchester County, which continues to rank amongst the most affluent counties in the United States. The Town encompasses approximately 26 square miles and is primarily suburban residential in nature. However, the Town has a significant commercial base, which includes the world headquarters for International Business Machine ("IBM"), Swiss Re and several other large corporations. The population of the Town according to the 2010 estimated census is 11,841, which represents an increase of 9% since the 2000 official census report.

#### **Completed Projects**

The following projects were completed in the year ending 12/31/20:

- Drainage Improvements (various streets)
- Reconstruction of 6.15 miles of Town roads

#### Long-Term Financial Planning

The Town's future projects include the following:

- Utilize road maintenance plan to increase the Town's Pavement Condition Index
- Maintain Town equipment and truck replacement schedule using budgeted monies
- Review of Town owned buildings and land for maximum benefit determination
- Construction of additional parking in business district to encourage growth
- Possible future acquisition of local pool for municipal use
- Renovation/expansion of Town library / North White Plains Community Center
- Park improvements
- Wastewater Efficiency Project
- Additional water sources for town water districts
- Formation of a 5-year Financial Plan

#### **Relevant Financial Policies**

In 2010 the Town Board adopted a formal fund balance policy, establishing an unreserved / undesignated fund balance in the General Fund of 10% to 20% of Operating funds expenditures with a 5% minimum level required, unless unforeseen expenditures occur. If the Town's reserves fall below 10%, the policy requires the reserve balance to be restored within three to five years through financial operations. The Town continues to maintain reserves at adequate levels due to management's demonstrated commitment to being structurally balanced. The Town's investment policy and purchasing policy are adopted and reviewed annually. The Town's multi-year capital plan is reviewed and modified annually. Since the enactment of the tax cap, North Castle's annual tax levy increase has not exceeded the cap limits.

#### Awards and Acknowledgments

The Town has been awarded a Certificate of Achievement for Excellence in Financial Reporting for its CAFR from the Government Finance Officers Associations ("GFOA") for the fiscal year ended December 31, 2019. The Certificate of Achievement is a prestigious national award recognizing conformance with the

highest standards for preparation of state and local government financial reports.

In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized CAFR whose contents conform to program standards. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe our current report continues to conform to the Certificate of Achievement program requirements, and we are submitting it to GFOA to determine its eligibility for another certificate.

Preparation of this report could not be accomplished without the efficient and dedicated services of the members of the entire Town Staff, as well as our independent auditor, who assisted in its preparation. Thank you to all who participated in the process.

Respectfully submitted,

Kevin Hay

Town Administrator



#### Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

# **Town of North Castle New York**

For its Comprehensive Annual Financial Report For the Fiscal Year Ended

December 31, 2019

Christopher P. Morrill

Executive Director/CEO



## Bonadio & Co., LLP Certified Public Accountants

#### INDEPENDENT AUDITOR'S REPORT

May 17, 2021

To the Town Board of the Town of North Castle, New York

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, each major fund and the aggregate remaining fund information of the Town of North Castle, New York (Town), as of and for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

#### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's Responsibility**

Our responsibility is to express opinions on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

488 Madison Ave., 23rd Floor New York, NY 10022 p (212) 600-2854

www.bonadio.com

#### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund and the aggregate remaining fund information of the Town as of December 31, 2020 and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

#### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison information, schedule of changes in total OPEB liability and related ratios, schedule of proportionate share of net pension liability (assets), and schedule of contributions-pension plans be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town's basic financial statements. The introductory section, comparative fund financial statements and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The comparative fund financial statements are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the 2020 basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the comparative fund financial statements are fairly stated in all material respects in relation to the basic financial statements as of and for the year ended December 31, 2020 as a whole.

We also have previously audited, in accordance with auditing standards generally accepted in the United States of America, the governmental activities, each major fund, and the aggregate remaining fund information as of and for the year ended December 31, 2019 (none of which are presented herein), and we expressed unmodified opinions on those financial statements. That audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The comparative fund financial statements are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the 2019 financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the comparative fund financial statements are fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Management's Discussion and Analysis (Unaudited) December 31, 2020

#### **INTRODUCTION**

As management of the Town of North Castle, New York (Town), we offer readers of the Town's financial statements this narrative overview and analysis of the financial activities of the Town for the fiscal year ended December 31, 2020. It should be read in conjunction with the basic financial statements, which immediately follow this section, to enhance understanding of the Town's financial performance.

#### **USING THIS ANNUAL REPORT**

This annual report consists of a set of financial statements and notes. The Statement of Net Position and the Statement of Activities provide information about the activities of the Town as a whole and present a long-term view of the Town's finances. Fund financial statements begin thereafter. For governmental activities, these statements tell how these services were financed in the short-term, as well as what remains for future spending. Fund financial statements also report the Town's operations in more detail than the government-wide statements by providing information about the Town's most significant funds. The remaining statements provide financial information about activities for which the Town acts solely as a trustee or agent for the benefit of those outside of the government.

#### **FINANCIAL HIGHLIGHTS**

Key financial highlights for fiscal year ended 2020 are as follows:

- On the government-wide financial statements, the assets and deferred outflows of resources of the Town
  fell short of its liabilities and deferred inflows of resources at the close of the most recent fiscal year by
  \$48,383,297.
- As of the close of the current fiscal year, the Town's governmental funds reported combined ending fund balances of \$20,498,662 representing an increase in fund balance of \$806,584 from the prior year.
- At the end of the current fiscal year, unassigned fund balance for the General Fund was \$12,591,068, which is 69.4% of total General Fund expenditures for 2020; an increase from the previous year of \$511,829.

#### **OVERVIEW OF THE FINANCIAL STATEMENTS**

This discussion and analysis is intended to serve as an introduction to the Town's basic financial statements, which are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to financial statements. This report also contains other supplementary information in addition to the basic financial statements.

Management's Discussion and Analysis (Unaudited) December 31, 2020

#### **GOVERNMENT-WIDE FINANCIAL STATEMENTS**

The *government-wide financial statements* are designed to provide readers with a broad overview of the Town's finances, in a manner similar to a private-sector business.

The statement of net position presents information on all of the Town's assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator as to whether the financial position of the Town is improving or deteriorating.

The *statement of activities* presents information showing how the Town's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*.

Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (for example, uncollected taxes, earned but unused vacation leave, and other postemployment benefit obligations ("OPEB").

The government-wide financial statements distinguish functions of the Town that are *governmental activities* (those principally supported by taxes and intergovernmental revenues). The governmental activities of the Town include general government support, public safety, health, transportation, economic opportunity and development, culture and recreation, home and community services, and interest.

The government-wide financial statements can be found on the pages immediately following this section as the first two pages of the basic financial statements.

#### **FUND FINANCIAL STATEMENTS**

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Town can be divided into two categories: governmental funds and fiduciary funds.

#### **Governmental Funds**

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The Town maintains five individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statements of revenues, expenditures, and changes in fund balances for the General Fund, Highway Fund, Public Library Fund, Special Districts Fund, and Capital Projects Fund, which are considered to be major funds.

Management's Discussion and Analysis (Unaudited) December 31, 2020

The Town adopts an annual appropriated budget for its General Fund, Highway Fund, Public Library Fund and Special Districts Fund. A budgetary comparison statement has been provided for these funds within the basic financial statements to demonstrate compliance with the respective budgets. The governmental fund financial statements can be found in the basic financial statements section of this report.

#### **Fiduciary Funds**

Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statements because the resources of those funds are *not* available to support Town programs. The Town maintains two types of fiduciary funds; Custodial Funds are used to report fiduciary activities that are not required to be reported in pension (and other employee benefit) trust funds, investment funds, or private purpose trust funds. Private Purpose Trust Funds are used to report certain trust arrangements under which principal and income benefit individuals, private organizations, or other governments, but not the Town itself.

The fiduciary fund financial statements can be found in the basic financial statements section of this report.

#### **NOTES TO FINANCIAL STATEMENTS**

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to financial statements are located following the basic financial statements section of this report.

#### **OTHER INFORMATION**

Additional statements and schedules can be found immediately following the notes to financial statements. These include the comparative statements for the governmental funds and schedules of budget to actual comparisons.

#### **GOVERNMENT-WIDE FINANCIAL ANALYSIS**

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. For the Town, assets and deferred outflows of resources fell short of liabilities and deferred inflows of resources by \$48,383,297 at the close of 2020.

#### Management's Discussion and Analysis (Unaudited) December 31, 2020

#### **NET POSITION**

	Fiscal Year	Fiscal Year	Percent
	2020	2019	Change
Assets:			
Current and other assets	\$ 25,662,323	\$ 23,813,772	8%
Capital assets, net	41,254,647	40,572,678	2%
Total assets	66,916,970	64,386,450	4%
	-		
Deferred outflows of resources	21,772,864	19,365,341	12%
2 5151764 544176415 51753541 555	,,,,_,,	20,000,0	
Total assets and deferred outflows	88,689,834	83,751,791	6%
Total assets and deterred outlions	20,003,031	00,731,731	0,0
Liabilities:			
Current liabilities	E 17E 067	E E70 012	-2%
Long-term debt outstanding	5,475,867	5,578,913	-2% 3%
Long-term debt outstanding	127,499,087	123,502,923	3%
III I III		100 001 005	201
Total liabilities	132,974,954	129,081,836	3%
Deferred inflows of resources	4,098,177	1,415,037	190%
Total liabilities and deferred outflows	137,073,131	130,496,873	5%
Net position			
Investment in capital assets	20,509,758	18,231,134	12%
Restricted	5,525,754	5,939,214	-7%
Unrestricted	(74,418,809)	(70,915,430)	5%
Total net position	¢ (40 303 307)	¢ (46 745 002)	4%
rotal fiet position	<u>3 (40,303,297)</u>	<u>\$ (46,745,082)</u>	470

Management's Discussion and Analysis (Unaudited) December 31, 2020

# Investment in capital assets 20% Restricted 5%

#### Net Position Distribution December 31, 2020

By far, the largest component of the Town's net position is its investment in capital assets (land improvements, building improvements, infrastructure, machinery and equipment and construction-in-progress). The Town uses these capital assets to provide services to its citizens. Consequently, these assets are not available for future spending. Although the Town's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

The restricted net position of \$5,525,754 represents resources that are subject to external restrictions on how they may be used. These restrictions are as follows:

	Fiscal Year	Fiscal Year	Percent
	2020	2019	Change
Workers' compensation benefits	\$ 1,692	2 \$ 1,692	0%
Reserve for debt	39,579	9 -	100%
Capital projects	1,080,36	8 1,997,631	-46%
Special districts	4,404,11	5 3,939,891	12%
Total	\$ 5,525,754	\$ 5,939,214	-7%

Net position subject to external restrictions on how they may be used is \$26,035,512 with the remaining balance of unrestricted net position, which is a deficit of \$74,418,809 that must be financed from future operations. This deficit does not mean that the Town does not have resources available to meet its obligations in the ensuing year. Rather, it is the result of having long-term commitments of other post-employment benefit of \$94,372,468 and net pension obligations of \$12,391,311 that are greater than currently available resources. Payments for these liabilities will be budgeted in the year that actual payment will be made.

#### Management's Discussion and Analysis (Unaudited) December 31, 2020

#### **Change in Net Position**

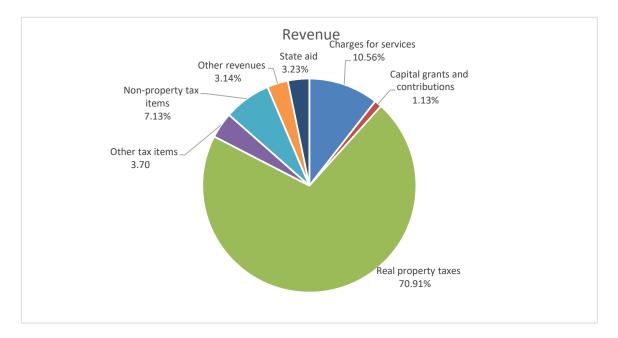
Change in Net Position	Fiscal Year	Fiscal Year	Percent
	2020	2019	Change
Revenue:			<u> </u>
Program revenue:			
Charges for services	\$ 3,633,046	\$ 5,000,336	-27%
Operating grants and contributions	4,911	2,790	76%
Capital grants and contributions	387,340	320,680	21%
General revenue:	307,310	320,000	22,0
Real property taxes	24,395,578	21,815,655	12%
Other tax items	1,341,430	1,222,455	10%
Non-property tax items	2,454,516	2,166,563	13%
Miscellaneous local sources	431,468	605,256	-29%
Use of money and property	593,829	981,841	-40%
Sale of property and compensation for loss	51,196	105,975	-52%
State aid	1,111,674	797,510	39%
Total revenue	34,404,988	33,019,061	4%
Expenses:			
General support	4,901,125	4,769,565	3%
Public safety	12,438,034	11,570,210	8%
Health	364,062	388,332	-6%
Transportation	7,231,735	6,917,846	5%
Economic assistance and opportunity	291,447	305,591	-5%
Culture and recreation	4,915,748	5,629,854	-13%
Home and community services	5,309,214	4,359,364	22%
Debt service interest	591,838	743,858	-20%
Total expenses	36,043,203	34,684,620	4%
Change in Net Position	(1,638,215)	(1,665,559)	-2%
Net position - beginning of year, as originally			
stated	(46,745,082)	(47,203,054)	
PRIOR PERIOD ADJUSTMENT	-	2,123,531	
Net position - beginning of year, as restated	(46,745,082)	(45,079,523)	4%
Net position - end of year	\$ (48,383,297)	\$ (46,745,082)	4%

Management's Discussion and Analysis (Unaudited) December 31, 2020

#### **GOVERNMENTAL ACTIVITIES**

For the fiscal year ended December 31, 2020, revenues from governmental activities totaled \$34,404,988. Tax and other tax items revenues of \$28,191,524 comprised of real property taxes, other tax items and non-property taxes, represent the largest revenue source 81.9%. The \$1,385,927 increase in total governmental activities revenues from the prior year is the result of a combination of the following significant factors:

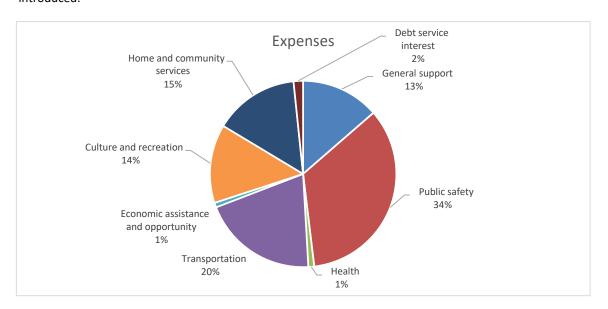
- Charges for services decreased by \$1,367,290 primarily due to a decrease in departemental income.
- Non property tax items increased by \$4,621,079 due to the increase in Westchester County sales tax.
- Use of money and property decreased by \$388,012 due to a decrease in interest rates.
- Sale of property and compensation for loss decreased by \$54,779 due to a reduction in reimbursed insurance claims.
- State aid increased by \$314,164. This was due to an increase in mortgage tax revenues in 2020.



#### Management's Discussion and Analysis (Unaudited) December 31, 2020

For the fiscal year ended December 31, 2020, expenses from governmental activities totaled \$36,043,203. The largest components of governmental activities expenses are public safety \$12,438,034 (34.5%), transportation \$7,231,735 (20.1%), home and community services \$5,309,214 (14.7%), culture and recreation \$4,915,748 (13.6%), and general government support \$4,901,125 (13.6%). Expenses increased from the prior year by \$1,358,583, or (3.9%), primarily as a result of a combination of the following significant factors:

- Paving and road maintenance activities reduced by \$804,614. This was due to a return to the normal paving schedule
- Drainage repairs and new installs reduced by \$649,906. This item is normally budgeted as in case of unforeseen repairs needed when doing road paving, and there was no such requirement this year.
- Recreation programming and related expenses reduced by \$473,817. Due to COVID-19, summer camp and almost all programming was cancelled in 2020.
- Transfers to capital projects and other funds reduced by approximately \$1.5million as not many long term capital projects were initiated due to the uncertain economy.
- The Town's long term pension obligations increased by \$8.7million and its OPEB liabilities reduced by \$3million. These changes came about due to revised actuarial reports based upon new accounting standards introduced.



#### **Financial Analysis of the Town's Funds**

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Management's Discussion and Analysis (Unaudited) December 31, 2020

#### **Governmental Funds**

The focus of the Town's *governmental funds* is to provide information on near-term inflows, outflows and balances of *spendable resources*. Such information is useful in assessing the Town's financing requirements. In particular, *unassigned fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the Town's governmental funds reported combined ending fund balances of \$20,498,662 an increase of \$806,584. The non-spendable fund balance component is \$513,123, consisting of amounts representing prepaid items. Fund balance of \$5,525,754 is restricted primarily for special district funds and capital projects. The assigned fund balance classification aggregates \$1,868,717, consisting primarily of amounts reserved for the highway and library funds. The remaining fund balance of \$12,591,068 is unassigned and represents the remaining positive fund balance in the General Fund after amounts that have been restricted, committed or assigned for other purposes.

The General Fund is the primary operating fund of the Town. At the end of the current fiscal year, unassigned fund balance of the General Fund was \$12,591,068, representing 95.8% of the total General fund balance of \$13,145,462. This is an increase from the prior year, when the total unassigned fund balance was \$12,133,753. Two useful measures of liquidity are the percentage of unassigned fund balance to total expenditures and total fund balance to total expenditures. As a result of the above discussion, at the end of the current fiscal year, the General Fund showed a 69.4% unassigned fund balance as compared to total expenditures and other financing uses, up from 60% in the prior year. Total unassigned general fund balance increased \$457,315 or 3.8%.

The fund balance of the General Fund increased by \$511,829 during the fiscal year ended December 31, 2020. Actual expenditures and other financing uses were \$3,034,978 less than the amount contained in the final budget, representing a savings of 14.3% of the total budget. Actual revenues and other financing sources came in \$1,110,726 lower than the final budget, a negative variance of 5.6%.

The Highway Fund's total fund balance at the end of the current fiscal year was \$1,350,865, an increase of \$401,888 for the previous year. This was primarily due to the effects of a mild winter and less use of salt and overtime costs for highway personnel. The Library Fund's total fund balance at the end of the current fiscal year was \$517,852, an increase of \$345,906. This was due to funding of capital projects that were not realized and salary savings from reduced staffing needs because of COVID-19.

The Special Districts' Fund total fund balance at the end of the current fiscal year was \$4,404,115, an increase of \$464,224 from the prior year. The prior year expense was due to funding of the SCADA capital project, which was a one-time event. The Capital Projects' Fund reflects a fund balance of \$1,080,368 at the end of the current fiscal year, which is a decrease of \$917,263 from the prior year. The decrease is due to expenditure being incurred on the various capital projects that have been undertaken by the Town.

## Management's Discussion and Analysis (Unaudited) December 31, 2020

There was a positive variance between the original and final revenue budget versus the actual results for the General Fund, with the final budget at \$19,717,133 and the actual results at \$18,606,407, a net negative variance of \$1,110,726.

				Final Budget
			Actual	Variance with
	Original		(Budgetary	Budgetary
	Budget	Final Budget	Basis)	Actual
REVENUE:				
Real property taxes and tax returns	\$ 15,580,357	\$ 15,580,357	\$ 14,783,662	\$ (796,695)
Department income	1,715,776	1,715,776	1,141,725	(574,051)
Licenses and permits	967,700	967,700	949,789	(17,911)
State aid	827,000	827,000	1,122,110	295,110
Federal aid	-	-	4,911	4,911
Other revenue	626,300	626,300	604,210	(22,090)
Total revenue	19,717,133	19,717,133	18,606,407	(1,110,726)
EXPENDITURES:				
General governmental support	4,529,062	4,837,808	3,825,387	1,012,421
Public safety	10,029,956	10,341,372	9,297,785	1,043,587
Other expenditures	5,603,627	5,816,602	4,837,632	978,970
Debt service	173,353	173,353	173,353	
Total expenditures	20,335,998	21,169,135	18,134,157	3,034,978
OTHER FINANCING SOURCES (USES):				
Transfers in	(85,657)	(85,657)	39,579	125,236
CHANGE IN FUND BALANCE	(704,522)	(1,537,659)	511,829	\$ 2,049,488
FUND BALANCE - beginning of year	12,633,633	12,633,633	12,633,633	
FUND BALANCE - end of year	\$ 11,929,111	\$ 11,095,974	\$ 13,145,462	

#### **Capital Assets**

The Town's investment in capital assets for governmental activities at December 31, 2020, net of \$44,023,379 of accumulated depreciation, was \$41,254,647. This investment in capital assets includes land, land improvements, buildings and improvements, infrastructure, machinery and equipment and construction-in-progress.

More detailed information on capital assets can be found in Note 3. C. Capital Assets in the notes to the financial statements.

#### Management's Discussion and Analysis (Unaudited) December 31, 2020

Major capital asset activity during the current fiscal year included the following:

#### **Governmental Activities**

- Highway equipment
- Various capital projects

Capital Assets (Net of Accumulated Depreciation)

	Fiscal Year Fiscal Year		Percent
	2020	2019	Change
Land	\$ 3,572,141	\$ 3,572,141	0%
Land improvements	5,382,778	4,424,439	22%
Construction in progress	2,621,264	1,833,092	43%
Buildings and improvements	9,758,009	10,131,185	-4%
Machinery and equipment	5,145,165	5,052,482	2%
Infrastructure	14,775,290	15,559,339	-5%
Total capital assets	\$ 41,254,647	\$ 40,572,678	2%

#### **Long-term Debt**

In 2020, Moody's Investors Services reaffirmed the Town's rating of Aaa to the Town. The Aaa rating, which is the highest rating achievable, reflects the Town's substantial, diverse and wealthy tax base that includes Fortune 500 corporate headquarters, a low debt burden and adequate reserve levels. The stable outlook reflects Moody's belief that the Town continues to restore structure balance and its reserves.

At the end of the current fiscal year, the Town had total bonded debt outstanding of \$20,586,000. As required by New York State Law, all bonds issued by the Town are general obligation bonds, backed by the full faith and credit of the Town.

More detailed information on long-term debt can be found in Note 3. F. Long-term Liabilities in the notes to the financial statements.

Known as the constitutional debt limit, and pursuant to New York State Local Finance Law §104, the Town must limit total outstanding long-term debt to no more than 7% of the five-year average full valuation of real property. At December 31, 2020, the Town has only utilized 1.61% of its constitutional debt limit, and had the authority to issue an additional \$351,474,494 of general obligation long-term debt.

The Town anticipates a modest capital budget for 2021. Essential equipment will be considered to maintain the Town's long range equipment replacement plan and road improvements.

Management's Discussion and Analysis (Unaudited) December 31, 2020

#### **Economic Factors and Next Year's Budget**

According to the New York State Department of Labor, the unemployment rate for the Town was 3.80% as of December 31, 2020. This compares favorably with the rate of 8.2% for New York State and is on par with the 6.7% national unemployment rate. As the collective bargaining agreements were in place for 2020, labor costs were predictable for the next fiscal year. The only exception is the collective bargaining agreement for the Police department, which is currently under negotiation. All of these factors were taken into consideration in developing the 2021 budget.

#### **Factors Bearing on the Town's Future**

At the time of completion of this audit, COVID-19 continued to impact businesses and governments throughout the State of New York and across the United States. It is anticipated that the Town will experience revenue losses throughout 2021 in departmental income. The Director of Finance and Town Board will continually monitor revenues and expenditures and develop contingency plans to ensure the residents of North Castle are well served.

#### **Requests for Information**

This financial report is designed to provide a general overview of the Town's finances for all those with an interest in those finances. Questions and comments concerning any of the information provided in this report should be addressed to:

Abbas Sura, Director of Town of North Castle 15 Bedford Road Armonk, New York 10504

#### Statement of Net Position December 31, 2020

	Governmental <u>Activities</u>
ASSETS	
Cash and cash equivalents Receivables:	\$ 21,755,798
Taxes, net	1,896,290
Accounts	542,929
Water rents	160,135
Due from other governments	794,048
Prepaid items	513,123
Total current assets	25,662,323
Capital Assets:	
Non-depreciable	6,193,405
Depreciable, net	35,061,242
Total capital assets	41,254,647
Total assets	66,916,970
Deferred outflows of resources:	
Deferred outflows of resources - pensions	9,403,950
Deferred outflows of resources - OPEB	12,368,914
Total deferred outflows	21,772,864
Total assets and deferred outflows of resources	88,689,834
LIABILITIES	
Accounts payable	1,091,644
Retainages payable Other liabilities	5,192 2,290,496
Accrued interest	259,983
Accrued liabilities	
Current portion of long term debt	1,828,552
Total current liabilities	5,475,867
Non-current liabilities:	
Compensated absences	1,637,074
Total other postemployment benefits	94,372,468
Net pension liability Bonds payable	12,391,311 19,098,234
bullus payable	
Total long-term liabilities	127,499,087
Total liabilities	132,974,954
Deferred inflows of resources:	
Deferred inflows of resources - pensions	716,762
Deferred inflows of resources - OPEB	3,381,415
Total deferred outflows	4,098,177
Total liabilities and deferred inflows of resources	137,073,131
NET POSITION	
Net investment in capital assets	20,509,758
Restricted for:	
Workers' compensation benefits	1,692
Reserve for debt	39,579
Capital projects Special districts -	1,080,368
Water	2,012,842
Sewer	2,187,439
Street Lighting	70,998
Fire	99,346
Parking	3,062
Ambulance	30,428 (74,418,809)
Unrestricted	(/4,410,009)
Total net position	\$ (48,383,297)

The accompanying notes are an integral part of these statements.

#### Statement of Activities

For the Year Ended December 31, 2020

			Program Revenue			_	let (Expense) Revenue and	
				Charges for	Operating Grants	Capital Grants and		hanges in Net
Functions/Programs		Expenses		Services	and Contributions	Contributions		Position
	-		- '-					_
PRIMARY GOVERNMENT:								
Governmental activities -								
General governmental support	\$	4,901,125	\$	507,038	\$ -	\$ 10,436	\$	(4,383,651)
Public safety		12,438,034		215,173	-	-		(12,222,861)
Health		364,062		-	-	-		(364,062)
Transportation		7,231,735		77,180	4,911	207,196		(6,942,448)
Economic opportunity and development		291,447		-	-	-		(291,447)
Culture and recreation		4,915,748		438,517	-	169,708		(4,307,523)
Home and community services		5,309,214		2,395,138	-	-		(2,914,076)
Interest		591,838						(591,838)
Total governmental activities	\$	36,043,203	\$	3,633,046	\$ 4,911	\$ 387,340	_	(32,017,906)
GENERAL REVENUES:								
Real property taxes and other tax items								24,395,578
Payments in lieu of taxes								638,313
Interest and penalties on real property taxes								703,117
Non-property tax distribution from County								2,454,516
Franchise fees - cable TV								307,046
Use of money and property								593,829
Sale of property and compensation for loss								51,196
State aid								1,111,674
Miscellaneous								124,422
Total general revenues								30,379,691
Change in net position								(1,638,215)
Total net position - beginning of year								(46,745,082)
Net position - end of year							\$	(48,383,297)

#### Balance Sheet - Governmental Funds December 31, 2020

			Pι	ıblic Library	Special	Capital	
	General Fund	Highway Fund		Fund	Districts Fund	Projects Fund	Total
ASSETS							
Cash and cash equivalents Taxes receivable Other Receivables:	\$ 14,231,354 1,896,290	\$ 1,616,639 -	\$	557,383 -	\$ 4,446,219	\$ 904,203	\$ 21,755,798 1,896,290
Accounts Water rents	232,485	108,159		-	- 160,135	202,285	542,929 160,135
Due from other governments	794,048	-		_	-	_	794,048
Due from other funds		_		_	300,000	_	300,000
Prepaid items	513,123	_		_	-	_	513,123
repaid items			_				
Total assets	\$ 17,667,300	\$ 1,724,798	\$	557,383	\$ 4,906,354	\$ 1,106,488	\$ 25,962,323
LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES							
LIABILITIES:							
Accounts payable	\$ 455,013	\$ 373,933	\$	39,531	\$ 186,239	\$ 20,928	\$ 1,075,644
Accrued liabilities	-	-	,	-	16,000	-	16,000
Retainages payable	-	-		-	-	5,192	5,192
Due to other funds	-	-		-	300,000	-	300,000
Other liabilities	2,290,496		_				2,290,496
Total liabilities	2,745,509	373,933	_	39,531	502,239	26,120	3,687,332
DEFERRED INFLOWS OF RESOURCES:							
Property tax revenues	1,776,329	-		_	_	_	1,776,329
Troperty tax revenues							
Total deferred inflows of resources	1,776,329						1,776,329
FUND BALANCES:							
Nonspendable	513,123	-		-	-	-	513,123
Restricted	41,271	-		-	4,404,115	1,080,368	5,525,754
Assigned	-	1,350,865		517,852	-	-	1,868,717
Unassigned	12,591,068		_	-			12,591,068
Total fund balances	13,145,462	1,350,865		517,852	4,404,115	1,080,368	20,498,662
Total liabilities, deferred inflow of							
resources and fund balances	\$ 17,667,300	\$ 1,724,798	\$	557,383	\$ 4,906,354	\$ 1,106,488	\$ 25,962,323

# Reconciliation of the Balance Sheet - Governmental Funds - to the Statement of Net Position December 31, 2020

Total fund balance - governmental funds	\$	20,498,662
Total net position reported for governmental activities		
in the statement of net position is different because:		
Pension related government-wide activity:		
Deferred outflows of resources		9,403,950
Net pension liability		(12,391,311)
Deferred inflows of resources		(716,762)
		(720,702)
Capital assets used in governmental activities are not current financial		
resources and, therefore, are not reported in the funds		41,254,647
Other Post Employment Benefit related government-wide activity:		
Deferred outflows of resources		12 269 014
Deferred inflows of resources		12,368,914 (3,381,415)
Other postemployment benefits payable		(3,381,413)
Other postemployment benefits payable		(94,372,408)
Revenues in the statement of activities that do not provide current financial		
resources are not reported as revenues in the funds:		
Real property taxes		1,776,329
Long-term liabilities that are not due and payable in the current period are not		
reported in the funds:		
Accrued interest payable		(259,983)
Bonds payable		(20,744,889)
Compensated absences		(1,818,971)
compensated absences		(-//- · <b>-</b> /
	,	
Total net position of governmental activities	\$	(48,383,297)

The accompanying notes are an integral part of these statements.

## Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds For the Year Ended December 31, 2020

			Public Library	Special	Capital	
	General Fund	Highway Fund	Fund	Districts Fund	Projects Fund	Total
DEVENIJEC.	General Fullu	Tilgiiway i uliu	- Tuliu	Districts runu	Frojects runu	Total
REVENUES:	¢ 10.000.070	ć 7.1C0.040	¢ 1.670.024	ć 2.400.02 <del>7</del>	ć	¢ 22.010.470
Real property taxes	\$ 10,680,670	\$ 7,168,048	\$ 1,679,924	\$ 3,489,837	\$ -	\$ 23,018,479
Other tax items	1,341,430	-	-	-	-	1,341,430
Nonproperty tax items	2,761,562	-	2.676	4 202 445	-	2,761,562
Departmental income	1,141,725	76.000	3,676	1,392,415	-	2,537,816
Intergovernmental charges	206 200	76,080	- 040	200 500	-	76,080
Use of money and property	386,290	-	940	206,599	-	593,829
Licenses and permits	949,789	-	-	-	-	949,789
Fines and forfeitures	68,261	-	-	-	-	68,261
Sale of property and compensation for loss	29,184	10,238	11,774	-	-	51,196
Interfund revenue	-	1,100	-	-	-	1,100
State aid	1,122,110	207,196	169,708	-	-	1,499,014
Federal aid	4,911	-	-	-	-	4,911
Miscellaneous	120,475	331	3,616			124,422
Total revenues	18,606,407	7,462,993	1,869,638	5,088,851		33,027,889
EXPENDITURES:						
General governmental support	3,825,387	-	-	3,077	174,091	4,002,555
Public safety	9,297,785	-	-	479,195	-	9,776,980
Health	5,007	-	-	356,729	-	361,736
Transportation	394,325	6,450,811	-	134,619	-	6,979,755
Economic opportunity and development	218,472	-	-	-	-	218,472
Culture and recreation	2,401,708	-	1,478,732	16,000	-	3,896,440
Home and community services	1,818,120	-	-	2,173,116	-	3,991,236
Debt service -	, ,			, ,		, ,
Principal	135,166	490,000	-	953,834	-	1,579,000
Interest	38,187	120,294	-	468,478	-	626,959
Capital outlay					788,172	788,172
Total expenditures	18,134,157	7,061,105	1,478,732	4,585,048	962,263	32,221,305
EXPENDITURES	472,250	401,888	390,906	503,803	(962,263)	806,584
OTHER FINANCING SOURCES (USES):						
Transfers in	39,579	-	-	-	45,000	84,579
Transfers out			(45,000)	(39,579)		(84,579)
Total other financing sources and uses	39,579		(45,000)	(39,579)	45,000	
NET CHANGE IN FUND BALANCE	511,829	401,888	345,906	464,224	(917,263)	806,584
FUND BALANCE - beginning of year	12,633,633	948,977	171,946	3,939,891	1,997,631	19,692,078
FUND BALANCE - end of year	\$ 13,145,462	\$ 1,350,865	\$ 517,852	\$ 4,404,115	\$ 1,080,368	\$ 20,498,662

Reconciliation of the Statement of Revenue, Expenditures, and Changes In Fund Balances - Governmental Funds to the Statement of Activities

For the Year Ended December 31, 2020

Net change in fund balances - governmental funds	\$ 806,584
Amounts reported for governmental activities in the statement of activities are different because:	
Governmental funds report outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlay exceeded depreciation expense in the current period.	
Capital outlay expenditures	2,916,044
Disposals	(25,804)
Depreciation expense	(2,208,271)
Pension expense resulting from the pension related actuary reporting is not recorded as an expenditure in the governmental funds but is recorded in the statement of activities	(2,509,576)
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.	
Real property taxes	1,377,099
Governmental funds report the effect of premiums when debt is first issued, whereas these amounts deferred and amortized in the statement of activities	17,655
Repayment of long-term debt principal is an expenditure in the governmental funds but the repayment reduces long-term liabilities in the statement of net position. Also, governmental funds report the effect of issuance cost, premiums, discounts, and similar items when debt is issued, whereas these amounts are deferred and amortized on the statement of activities.	
Principal paid on bonds	1,579,000
Some expenses reported in the statement of activities do not require the use of current financial resources and; therefore, are not reported as expenditures in governmental funds.	
Accrued interest	17,466
Compensated absences	(79,474)
Other post employment benefit obligations	 (3,528,938)
Change in net position of governmental activities	\$ (1,638,215)

# Statement of Fiduciary Net Position - Fiduciary Funds December 31, 2020

	Custodial Funds		<u>Private Purpose</u>	
ASSETS				
Cash	\$	12,230,972	\$	7,741
Receivables				
Taxes for other governments		31,926,857		=
Library trust				7,944
Total assets	\$	44,157,829	\$	15,685
LIABILITIES				
Accounts payable	\$	-	\$	6,471
Due to local governments		44,157,829		<u> </u>
Total liabilities	\$	44,157,829	\$	6,471
NET POSITION				
Restricted		<del>-</del>		9,214
Total net position	\$	<u>-</u>	\$	9,214

The accompanying notes are an integral part of these statements.

# Statement of Changes Fiduciary Net Position - Fiduciary Funds For the Year Ended December 31, 2020

	Custodial Funds	<u>Private Purpose</u>	
ADDITIONS			
Property tax collections for other governments Payments in lieu of taxes collected for other governments Other Revenue	\$ 85,411,588 2,393,417 	\$ - - 93,044	
Total additions	87,805,005	93,044	
DEDUCTIONS			
Payments of property taxes to other governments Payments of payments in lieu of taxes to other governments Other Private Purpose Activities Contractual	85,411,588 2,393,417 	- - 99,514	
Total deductions	87,805,005	99,514	
Net change in fiduciary net position	-	(6,470)	
Net position, beginning of year	<del>_</del>	15,684	
Net position, end of year	<u>\$</u>	\$ 9,214	

Notes to Financial Statements December 31, 2020

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Town of North Castle, New York (Town) was established in 1788 and operates in accordance with Town Law and the various other applicable laws of the State of New York. The Town Board is the legislative body responsible for overall operation. The Town Supervisor serves as chief executive and chief financial officer. The Town provides the following services to its residents: public safety, health, transportation, economic opportunity and development, culture and recreation, home and community services and general and administrative support.

The accounting policies of the Town conform to generally accepted accounting principles as applicable to governmental units and the Uniform System of Accounts as prescribed by the State of New York. The Governmental Accounting Standards Board ("GASB") is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The following is a summary of the Town's more significant accounting policies:

#### A. Financial Reporting Entity

The financial reporting entity consists of a) the primary government which is the Town, b) organizations for which the Town is financially accountable and c) other organizations for which the nature and significance of their relationship with the Town are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete as set forth by GASB.

In evaluating how to define the Town, for financial reporting purposes, management has considered all potential component units. The decision to include a potential component unit in the Town's reporting entity was made by applying the criteria set forth by GASB, including legal standing, fiscal burden and financial accountability. Based upon the application of these criteria, there are no other entities which would be included in the financial statements.

#### **B.** Government-Wide Financial Statements

The government-wide financial statements (i.e. the Statement of Net Position and the Statement of Activities) report information on all non-fiduciary activities of the Town as a whole. For the most part, the effect of interfund activity has been removed from these statements, except for interfund services provided and used.

The Statement of Net Position presents the financial position of the Town at the end of its fiscal year. The Statement of Activities demonstrates the degree to which direct expenses of a given function or segment, are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include (1) charges to customers or applicants who purchase, use or directly benefit from goods or services, or privileges provided by a given function or segment, (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment and (3) interest earned on grants that is required to be used to support a particular program. Taxes and other items not identified as program revenues are reported as general revenues. The Town does not allocate indirect expenses to functions in the Statement of Activities.

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

Notes to Financial Statements December 31, 2020

#### C. Fund Financial Statements

The accounts of the Town are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts which comprise its assets, liabilities, fund balances, revenues and expenditures. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance related legal and contractual provisions. The Town maintains the minimum number of funds consistent with legal and managerial requirements. The focus of governmental fund financial statements is on major funds as that term is defined in professional pronouncements. Each major fund is to be presented in a separate column, with non-major funds, if any, aggregated and presented in a single column. Fiduciary funds are reported by type. Since the governmental fund statements are presented on a different measurement focus and basis of accounting than the government-wide statements' governmental activities column, reconciliation is presented on the pages following, which briefly explains the adjustments necessary to transform the fund based financial statements into the governmental activities column of the government-wide presentation. The Town's resources are reflected in the fund financial statements in two broad fund categories, in accordance with generally accepted accounting principles as follows:

- a. <u>Governmental Funds</u> Governmental Funds are those through which most general government functions are financed. The acquisition, use and balances of expendable financial resources and the related liabilities are accounted for through governmental funds. The following are the Town's major governmental funds:
- General Fund The General Fund constitutes the primary operating fund of the Town and is used to account for and report all financial resources not accounted for and reported in another fund.
- Special Revenue Funds Special revenue funds are established to account for and report the proceeds of specific revenue sources that are restricted, committed or assigned to expenditures for specified purposes other than debt service or capital projects. The major special revenue funds of the Town are as follows:
  - Highway Fund The Highway Fund is used to account for road and bridge maintenance and improvements as defined in the Highway Law of the State of New York. The majority of revenue resources consist of property taxes, intergovernmental charges, state aid and transfers from the general fund.
  - Public Library Fund The Public Library Fund is used to account for the activities of the Town's Public Library. The majority of revenue resources consist of property taxes.
  - Special Districts Fund The Special Districts Fund is provided to account for the operation and maintenance of the Town's water, sewer, street lighting, fire protection, parking and ambulance districts. The majority of revenue resources consist of property taxes, departmental income and rental income.
- Capital Projects Fund The Capital Projects Fund is used to account for and report financial resources that are restricted, committed or assigned to expenditures for capital outlays, including the acquisition or construction of major capital facilities and other capital assets.

## Notes to Financial Statements December 31, 2020

- b. <u>Fiduciary Funds</u> (Not included in Government-Wide Financial Statements)- Fiduciary funds are used to account for assets held by the Town in a trustee or custodial capacity. The Town has the following fiduciary fund:
  - Custodial Funds used to report fiduciary activities that are not required to be reported in pension (and other employee benefit) trust funds, investment trust funds, or private-purpose trust funds. The Town records property taxes collected on behalf of other local governments as custodial funds.
  - Private Purpose Trust Funds These funds are used to account for assets held by the Town in accordance with terms of a trust agreement. Established criteria govern the use of the funds.

## D. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as current financial resources (current assets less current liabilities) or economic resources (all assets and liabilities). The basis of accounting indicates the timing of transactions or events for recognition in the financial reports.

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. The Fiduciary Fund has no measurement focus and utilizes the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon' as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. Property taxes are considered to be available if collected within sixty days of the fiscal year end. A ninety-day availability period is used for revenue recognition for all other governmental fund revenues. Property taxes associated with the current fiscal period as well as charges for services and intergovernmental revenues are considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. Fees and other similar revenues are not susceptible to accrual because generally they are not measurable until received in cash. If expenditures are the prime factor for determining eligibility, revenues from Federal and State grants are accrued when the expenditure is made. Expenditures generally are recorded when a liability is incurred, as under accrual accounting.

### E. Assets, Liabilities and Net Position or Fund Balances

However, debt service expenditures, as well as expenditures related to compensated absences and other postemployment benefit obligations are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term debt and acquisitions under capital leases are reported as other financing sources.

Notes to Financial Statements December 31, 2020

## F. Deposits, Investments and Risk Disclosure

 Cash and Cash Equivalents - Cash and investments consist of funds deposited in demand deposit accounts, and amounts with the New York Cooperative Liquid Assets Securities System (NYCLASS).

The Towns' deposit and investment policies are governed by State statutes. The Town has adopted its own written investment policy, which provides for the deposit of funds in FDIC insured commercial banks or trust companies located within the State. The Town is authorized to use demand deposit accounts, time deposit accounts and certificates of deposit. Permissible investments include NYCLASS, obligations of the U.S. Treasury, U.S. Agencies and obligations of New York State or its political subdivisions and accordingly, the Town's policy provides for no credit risk on investments.

Collateral is required for demand deposit accounts, time deposit accounts and certificates of deposit at 100% of all deposits not covered by Federal deposit insurance. The Town has entered into custodial agreements with the various banks which hold their deposits. These agreements authorize the obligations that may be pledged as collateral. Such obligations include, among other instruments, obligations of the United States and its agencies and obligations of the State and its municipal and Town subdivisions.

The Town participates in the New York Cooperative Liquid Assets Securities System (NYCLASS), a multimunicipal cooperative investment pool agreement pursuant to New York State General Municipal Law, whereby it holds a portion of the investments in cooperation with other participants. At December 31, 2020, the Town held \$1,867,389 in investments consisting of various investments in securities issued by the United States and its agencies. NYCLASS is rated 'AAAm' by S&P Global Ratings. The investments are highly liquid, and the amount held represents the amortized cost of the investment pool shares, which are considered to approximate fair value. Due to the highly liquid nature of these investments, they are classified as cash equivalents in the financial statements. Additional information concerning NYCLASS, including the annual report, can be found on its website at www.newyorkclass.org.

• Taxes Receivable - Real property taxes attach as an enforceable lien on real property and are levied on January 1st. The Town collects county, town, highway and special districts taxes which are due April 1st and payable without penalty to April 30th. School district taxes for the period July 1st to June 30th are levied on July 1st and are due on September 1st with the first half payable without penalty until September 30th and the second half payable without penalty until January 31st. The Town guarantees the full payment of the County and Towns warrants and assumes the responsibility for uncollected taxes. The Town also has the responsibility for conducting in-rem foreclosure proceedings.

The Town functions in both a fiduciary and guarantor relationship with the County of Westchester and the various Towns located within the Town with respect to the collection and payment of real property taxes levied by such jurisdictions. County taxes are included in the Town's levy and are payable without penalty for thirty days. The County Charter provides for the Town to collect County and Towns taxes and remit them as collected to the respective municipality. However, the Town must remit to the County sixty percent of the amount levied by May 25th and the balance of forty percent on October 15th. With respect to School taxes, the Charter provides that the Town satisfy the warrant of each school by April 5th. Thus, the Town's fiduciary responsibility is from the date of the levy until the due date of the respective tax warrant at which time the Town must satisfy its obligation to the municipalities regardless of the amounts collected. The County tax warrant is due in October and uncollected County taxes have been accounted for in a manner similar to Town taxes. The collection of Towns taxes is deemed a financing transaction until the warrants are satisfied.

## Notes to Financial Statements December 31, 2020

- Other Receivables Other receivables include amounts due from other governments and individuals for services provided by the Town. Receivables are recorded and revenues recognized as earned or as specific program expenditures are incurred. Allowances are recorded when appropriate.
- Due From/To Other Funds During the course of its operations, the Town has numerous transactions between funds to finance operations, provide services and construct assets. To the extent that certain transactions between funds had not been paid or received as of December 31, 2019, balances of interfund amounts receivable or payable have been recorded in the fund financial statements.
- Inventory There are no inventory values presented in the balance sheets of the respective funds of the Town. Purchases of inventoriable items at various locations are recorded as expenditures at the time of purchase and year-end balances at these locations are not material.
- Prepaid Expenses/Items Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items using the consumption method in both the government-wide and fund financial statements. Prepaid expenses/expenditures consist of employee retirement and other costs which have been satisfied prior to the end of the fiscal year, but represent items which have been provided for in the subsequent years budget and will benefit such periods. Reported amounts in the fund financial statements are equally offset by nonspendable fund balance, in the fund financial statements, which indicates that these amounts do not constitute "available spendable resources" even though they are a component of current assets.
- Capital Assets Capital assets, which include property, plant, equipment and infrastructure assets (e.g., roads, bridges, sidewalks and similar items) are reported in the governmental activities column in the government-wide financial statements. capital assets are defined by the Town as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed.

In the case of the initial capitalization of general infrastructure assets (i.e., those reported by governmental activities), the Town chose to include all such items regardless of their acquisition date or amount. The Town was able to estimate the historical cost for the initial reporting of these assets through back trending (i.e., estimating the current replacement cost of the infrastructure to be capitalized and used an appropriate price-level index to deflate the cost to the acquisition year or estimated acquisition year).

Major outlays for capital assets and improvements are capitalized as projects are constructed. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives is not capitalized.

Land and construction-in-progress are not depreciated. Property, plant, equipment and infrastructure of the Town are depreciated using the straight line method over the following estimated useful lives.

	Life in Years
Land improvements	20
Buildings and improvements	20-50
Infrastructure	30-50
Machinery and equipment	5-20

## Notes to Financial Statements December 31, 2020

The costs associated with the acquisition or construction of capital assets are shown as capital outlay expenditures on the governmental fund financial statements. Capital assets are not shown on the governmental funds balance sheet.

- Unearned/Deferred Revenues Unearned/deferred revenues arise when assets are recognized before
  revenue recognition criteria has been satisfied. In government-wide financial statements, unearned revenues
  consist of revenue received in advance and/or revenue from grants received before the eligibility
  requirements have been met.
- Unearned/Deferred Revenues Unearned/deferred revenues arise when assets are recognized before
  revenue recognition criteria has been satisfied. In government-wide financial statements, unearned revenues
  consist of revenue received in advance and/or revenue from grants received before the eligibility
  requirements have been met.

Unearned revenues in fund financial statements are those where asset recognition criteria have been met, but for which revenue recognition criteria have not been met. The Town has reported unearned revenues of \$1,776,329 for real property taxes in the General Fund. Such amounts have been deemed to be measurable but not available pursuant to generally accepted accounting principles.

 Long-Term Liabilities - In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the Statement of Net Position. Bonds payable are reported net of the applicable bond premium or discount.

In the fund financial statements, governmental funds recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of the debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as Capital Projects or Debt Service funds expenditures.

- Compensated Absences The various collective bargaining agreements provide for the payment of
  accumulated vacation and sick leave upon separation from service. The liability for such accumulated leave is
  reflected in the government-wide Statement of Net Position as current and long-term liabilities. A liability for
  these amounts is reported in the governmental funds only if the liability has matured through employee
  resignation or retirement. The liability for compensated absences includes salary related payments, where
  applicable.
- Net Position Net position represents the difference between assets and liabilities. Net position is reported
  as restricted when there are limitations imposed on their use either through the enabling legislation adopted
  by the Town or through external restrictions imposed by creditors, grantors, or laws or regulations of other
  governments. Net position on the Statement of Net Position includes, net investment in capital assets,
  restricted for capital projects, workers' compensation benefits, special districts and debt service. The balance
  is classified as unrestricted.
- Fund Balances Generally, fund balance represents the difference between current assets and current liabilities. In the fund financial statements, governmental funds report fund classifications that comprise a hierarchy based primarily on the extent to which the Town is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. Under this standard the fund balance classifications are as follows:

## Notes to Financial Statements December 31, 2020

- Nonspendable fund balance includes amounts that cannot be spent because they are either not in spendable form (inventories, prepaid amounts, long-term receivables) or they are legally or contractually required to be maintained intact (the corpus of a permanent fund).
- Restricted fund balance is to be reported when constraints placed on the use of the resources are
  imposed by grantors, contributors, laws or regulations of other governments or imposed by law
  through enabling legislation. Enabling legislation includes a legally enforceable requirement that
  these resources be used only for the specific purposes as provided in the legislation. This fund
  balance classification will be used to report funds that are restricted for debt service obligations and
  for other items contained in General Municipal Law.

Restricted fund balance is to be reported when constraints placed on the use of the resources are imposed by grantors, contributors, laws or regulations of other governments or imposed by law through enabling legislation. Enabling legislation includes a legally enforceable requirement that these resources be used only for the specific purposes as provided in the legislation. This fund balance classification will be used to report funds that are restricted for debt service obligations and for other items contained in General Municipal Law.

- Committed fund balance will be reported for amounts that can only be used for specific purposes pursuant to formal action of the Town Board prior to year-end. The Town Board is the highest level of decision-making authority for the Town. Commitments may be established, modified, or rescinded only through resolutions approved by the Town Board.
- Assigned fund balance, in the General Fund, will represent amounts constrained either by the entity's
  highest level of decision making authority or a person with delegated authority from the governing
  board to assign amounts for a specific intended purpose. An assignment cannot result in a deficit in
  the unassigned fund balance in the General Fund. This classification will include amounts designated
  for balancing the subsequent year's budget and encumbrances. Assigned fund balance in all other
  governmental funds represents any positive remaining amount after classifying nonspendable,
  restricted or committed fund balance amounts.
- Unassigned fund balance, in the General Fund, represents amounts not classified as nonspendable, restricted, committed or assigned. The General Fund is the only fund that would report a positive amount in unassigned fund balance. For all governmental funds other than the General Fund, unassigned fund balance would necessarily be negative, since the fund's liabilities, together with amounts already classified as nonspendable, restricted and committed would exceed the fund's assets.

When both restricted and unrestricted amounts of fund balance are available for use for expenditures incurred, it is the Town's policy to use restricted amounts first and then unrestricted amounts as they are needed. For unrestricted amounts of fund balance, it is the Town's policy to use fund balance in the following order: committed, assigned and unassigned.

## Notes to Financial Statements December 31, 2020

#### G. Encumbrances

In governmental funds, encumbrance accounting, under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve applicable appropriations, is generally employed as an extension of formal budgetary integration in the General, Highway, Public Library and Special Districts funds. Encumbrances outstanding at year-end are reported as assigned fund balance since they do not constitute expenditures or liabilities.

#### H. Use of Estimates

The preparation of the financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from those estimates.

#### I. Deferred Outflows and Inflows of Resources

In addition to assets and liabilities, the Statement of Net Position will sometimes report a separate section for deferred outflows and inflows of resources. These separate financial statement elements, deferred outflows and inflows of resources, represents a consumption of net position that applies to a future period and so will not be recognized as an outflow or inflow of resources (expenses/expenditure/revenues) until then.

## J. Order of Fund Balance Spending Policy

The Town's policy is to apply expenditures against nonspendable fund balance, restricted fund balance, committed fund balance, assigned fund balance, and unassigned fund balance at the end of the fiscal year. For all funds, nonspendable fund balances are determined first and then restricted fund balances for specific purposes are determined. Any remaining fund balance amounts for funds other than the general fund are classified as restricted fund balance. In the general fund, committed fund balance is determined next and then assigned. The remaining amounts are reported as unassigned. Assignments of fund balance cannot cause a negative unassigned fund balance.

## Notes to Financial Statements December 31, 2020

## 2. Stewardship Compliance and Accountability

#### A. Budgetary Data

The Town generally follows the procedures enumerated below in establishing the budgetary data reflected in the financial statements:

- a) Prior to October 20th, the head of each administrative unit shall submit to the budget officer an estimate of revenues and expenditures for such administrative unit for the ensuing year.
- b) The budget officer, upon completion of the review of the estimates, shall prepare a tentative budget and file such budget in the office of the Town Clerk on or before October 30th.
- c) On or before November 10th, the Town Clerk shall present the tentative budget to the Town Board.
- d) The Town Board shall review the tentative budget and may make such changes, alterations and revisions as it shall consider advisable and which are consistent with law. Upon completion of such review, the tentative budget and any modifications, as approved by the Town Board, shall become the preliminary budget.
- e) On or before December 10th, the Town Board shall hold a public hearing on the preliminary budget.
- f) After the public hearing, the Town Board may further change, alter and revise the preliminary budget subject to provisions of the law.
- g) The preliminary budget as submitted or amended shall be adopted by resolution no later than December 20th.
- h) Formal budgetary integration is employed during the year as a management control device for General, Highway, Public Library, Special Districts and Debt Service funds.
- i) Budgets for General, Highway, Public Library, Special Districts and Debt Service funds are legally adopted annually on a basis consistent with generally accepted accounting principles. The Capital Projects Fund is budgeted on a project basis. An annual budget is not adopted for the Special Purpose Fund.
- j) The Town Board has established legal control of the budget at the function level of expenditures. Transfers between appropriation accounts, at the function level, require approval by the Town Board. Any modification to appropriations resulting from increases in revenue estimates or supplemental reserve appropriations also require a majority vote by the Board.
- k) Appropriations in General, Highway, Public Library, Special Districts and Debt Service funds lapse at the end of the fiscal year, except that outstanding encumbrances are reappropriated in the succeeding year pursuant to the Uniform System of Accounts promulgated by the Office of the State Comptroller.

## **B. Property Tax Limitation**

The Town is not limited as to the maximum amount of real property taxes which may be raised (See Note 5).

Notes to Financial Statements December 31, 2020

## 3. DETAILED NOTES ON ALL FUNDS

## A. Cash and Cash Equivalents and Investments

As of December 31, 2020, all of the Town's cash and cash equivalents and investment balances were either insured or collateralized with securities held by the pledging financial institution's trust department in the Town's name:

		Carrying
	Bank Balance	Amount
Cash and cash equivalents, including fiduciary funds Collateralized with securities held by the pledging financial	\$ 34,031,408	\$ 33,994,511
institution's trust department or agent in the Town's name	\$ 41,015,739	
Covered by FDIC insurance	1,000,000	
Total	\$ 42,015,739	

## **B.** Taxes Receivable

Taxes receivable at December 31, 2020 consisted of the following:

Current year	\$ 424,505
Overdue	1,471,785
	\$ 1,896,290

# Notes to Financial Statements December 31, 2020

# C. Capital Assets

Changes in the Town's capital assets are as follows:

Beginning			Ending
Balance	Additions	Disposals	Balance
	т	Ş -	\$ 3,572,141
1,833,092	/88,1/2		2,621,264
5,405,233	788,172		6,193,405
6 325 827	1 256 0/18	_	7,581,875
, ,	1,230,048	_	18,823,088
	071 02/	(120 255)	, ,
	0/1,024	(129,233)	14,060,342 38,619,316
	2 427 072	(420.255)	
//,086,004	2,127,872	(129,255)	79,084,621
1,901,388	297,709	-	2,199,097
8,691,903	373,176	-	9,065,079
8,265,291	753,337	(103,451)	8,915,177
23,059,977	784,049		23,844,026
41,918,559	2,208,271	(103,451)	44,023,379
\$ 40,572,678	\$ 707,773	\$ (25,804)	\$ 41,254,647
	\$ 3,572,141 1,833,092 5,405,233 6,325,827 18,823,088 13,317,773 38,619,316 77,086,004 1,901,388 8,691,903 8,265,291 23,059,977 41,918,559	\$ 3,572,141 \$ - 1,833,092 788,172  5,405,233 788,172  6,325,827 1,256,048 18,823,088 - 13,317,773 871,824 38,619,316 - 77,086,004 2,127,872  1,901,388 297,709 8,691,903 373,176 8,265,291 753,337 23,059,977 784,049  41,918,559 2,208,271	\$ 3,572,141 \$ - \$ - 1,833,092 788,172 - 5,405,233 788,172 - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -

Depreciation expense was charged to the Town's functions and programs as follows:

General government support	\$	70,053
Public safety		68,060
Transportation	8	368,957
Culture and recreation	=	199,346
Home and community services	1,0	01,855
Total depreciation expense	\$ 2,2	208,271

## Notes to Financial Statements December 31, 2020

#### **D. Pension Plans**

#### Plan Description

The Town participates in the New York State and Local Employees' Retirement System ("ERS") and the New York State and Local Police and Fire Retirement System ("PFRS") ("Systems"). These Systems are cost-sharing multiple-employer defined benefit pension plans. The Systems provide retirement, disability and death benefits to plan members. Obligations of employers and employees to contribute and benefits to employees are governed by the New York State Retirement and Social Security Law. The Systems issue a publicly available financial report that includes financial statements and required supplementary information for the Systems. That report may be obtained by writing to the New York State and Local Employees' Retirement System, 110 State Street, Albany, New York 12224.

#### **Funding Policy**

The Systems are non-contributory except for employees who joined the New York State and Local Employees' Retirement System after July 27, 1976, who contribute 3% of their salary for the first ten years of service. For employees who joined after April 1, 2012, employees in NYSERS contribute 3% of their salary until April 1, 2013 and then contribute 3% to 6% of their salary throughout their active membership.

Contributions made to the Systems for the current and two preceding years were as follows:

	ERS	PFRS		ERS PFRS	
2020	\$ 1,010,750	\$	941,739		
2019	\$ 993,869	\$	898,884		
2018	\$ 1,041,429	\$	971,624		

The ERS and PFRS contributions were equal to 100% of the actuarially required contribution for each respective fiscal year.

### New York State Employee Retirement System

Pension Liabilities, pension Expense, and Deferred Outflows of Resources and Deferred inflows of Resources Related to Pensions

At December 31, 2020, the Town reported a liability of \$5,386,982 for its proportionate share of the net pension liability. The net pension liability was measured as of March 31, 2020, and the total pension liability used to calculate the net pension liability was determined by the actuarial valuation as April 1, 2019. The Town's proportion of the net pension liability was based on a projection of the Town's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined.

At December 31, 2020, the Town's proportion was 0.0203431%, which was a decrease from its proportion measured December 31, 2019 of 0.0227066%.

# Notes to Financial Statements December 31, 2020

For the year ended December 31, 2020, the Town recognized pension expense of \$1,982,325 related to the NYS Retirement System. These expenses are liquidated through the general fund, highway fund, public library fund and special district fund. At December 31, 2020, the Town reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred	Deferred
	Outflows of	Inflows of
	Resources	Resources
Differences between expected and actual experience	\$ 317,046	\$ -
Changes of Assumptions	108,468	93,661
Net difference between projected and actual earnings on pension		
plan investments	2,761,629	-
Changes in proportion and differences between the Town's		
contributions and proportionate snare of contributions	362,725	162,896
Contributions subsequent to the measurement date	758,062	
Total	\$ 4,307,930	\$ 256,557

\$758,062 reported as deferred outflows of resources related to pensions resulting from the Town's contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended December 31, 2021.

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Plan's Year Ending March 31,	2021	\$	605,887
	2022		846,687
	2023		1,027,615
	2024		813,122
	2025		-
	Thereafter		_
		\$ :	3,293,311

## Notes to Financial Statements December 31, 2020

#### **Actuarial Assumptions**

The total pension liability at March 31, 2020 was determined by using an actuarial valuation as of April 1, 2019, with update procedures used to roll forward the total pension liability to March 31, 2020. The actuarial valuation used the following actuarial assumptions:

Inflation 2.5%

Salary scale 4.2 % in ERS, indexed by service

Investment Rate of Return including

inflation 6.8% compounded annually, net of investment expenses

Cost of living adjustments 1.3% annually

Decrements Developed from the Plan's 2015 experience study of the period April 1,

2010 through March 31, 2015

Mortality improvement Society of Actuaries Scale MP-2018

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected return, net of investment expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real relates of return by the target asset allocation percentage and by adding expected inflation. The previous actuarial valuation as of April 1, 2018 used a long-term expected rate of return of 7.0% The target allocation and best estimates of arithmetic of real rates of return for each major asset class are summarized as of March 31, 2020 in the following table:

	Target	Long-Term expected real
	Allocations in	rate of return in %
Asset Type		
Domestic Equity	36%	4.05%
International Equity	14%	6.15%
Private Equity	10%	6.75%
Real Estate	10%	4.95%
Absolute Return Strategies	2%	3.25%
Opportunistic Portfolio	3%	4.65%
Real Assets	3%	5.95%
Bonds & Mortgages	17%	0.75%
Cash	1%	0.00%
Inflation-indexed Bonds	4%	0.50%
	100%	

### **Discount Rate**

The discount rate used to calculate the total pension liability was 6.8%. The projection of cash flows used to determine the discount rate assumes that contributions from plan members will be made at the current contribution rates and that contributions from employers will be made at statutorily required rates, actuarially. Based upon the assumptions, the Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

# Notes to Financial Statements December 31, 2020

## Sensitivity of the Proportionate Share of the Net Pension Liability to the Discount Rate Assumption

The following presents the Town's proportionate share of the net pension liability calculated using the discount rate of 7 percent, as well as what the Town's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1 percent lower or 1 percent higher than the current rate:

	Current			
	1% Decrease Assumption 1% Inc.			
	5.8%	5.8% 6.8%		
Proportionate Share of Net Pension Liability	\$ 9,886,632	\$ 5,386,982	\$ 1,242,784	

## Pension Plan Fiduciary Net Position

The components of the current-year net pension liability of the plan as of March 31, 2020, were as follows:

Pancian Plan's Fiduciary Not

	Pension Plan's Fluuciary N		
	Position		
Total pension liability	\$	194,596,261,000	
Net position		(168,115,682,000)	
Net pension liability (asset)	\$	26,480,579,000	
Fiduciary net position as percentage of total pension		86.39%	

## New York State and Local Police and Fire Retirement System

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At December 31, 2020, the Town reported a liability of \$7,004,329 for its proportionate share of the net pension liability. The net pension liability was measured as of March 31, 2020, and the total pension liability used to calculate the net pension liability was determined by the actuarial valuation as of April 1, 2019. The Town's proportion of the net pension liability was based on a projection of the Town's long-term share of contributions to the pension plan relative to the projected contributions of all participating members, actuarially determined.

At December 31, 2020, the Town's proportion was 0.1310460%, which was a increase from its proportion measured December 31, 2019 of 0.1203147%.

# Notes to Financial Statements December 31, 2020

For the year ended December 31, 2020, the Town recognized pension expense of \$2,464,804 related to the NYS Retirement System. These expenses are liquidated through the general fund. At December 31, 2019, the Town reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred		Deferred		
	Outflows of Infl		Inflo	Inflows of	
	Resources		Resources		
Differences between expected and actual experience	\$	466,415	\$	117,323	
Change of Assumptions		598,700		-	
Net difference between projected and actual earnings on pension					
plan investments		3,154,270		-	
Change in proportion and differences between the Town's					
contributions and proportionate share of contributions		170,331		342,882	
Contributions subsequent to the measurement date		706,304			
Total	\$	5,096,020	\$	460,205	

\$706,304 reported as deferred outflows of resources related to pensions resulting from the Town's contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended December 31, 2020.

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Plan's Year Ending March 31,	2021	\$ 849,812
	2022	900,251
	2023	1,165,522
	2024	983,012
	2025	30,914
	Thereafter	 
		\$ 3,929,511

## Notes to Financial Statements December 31, 2020

## **Actuarial Assumptions**

The total pension liability at March 31, 2020 was determined by using an actuarial valuation as of April 1, 2019, with update procedures used to roll forward the total pension liability to March 31, 2020. The actuarial valuation used the following actuarial assumptions:

Inflation 2.5%

Salary scale 5.0% in PFRS, indexed by service

Investment Rate of Return, including

inflation 6.8% compounded annually, net of investment expenses

Cost of living adjustments 1.3% annually

Decrements Developed from the Plan's 2015 experience study of period April 1, 2010

through March 31, 2015

Mortality improvement Society of Actuaries Scale MP-2018

The long-term expected rate of return on pension plan investments was determined using a building-block method in which the best-estimate ranges of expected future real rates of return (expected return, net of investment expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic of real rates of return for each major asset class are summarized as of March 31, 2020 in the following table:

	Target	Long-Term Expected Real
Asset Type	Allocations in	Rate of Return in %
Domestic Equity	36%	4.05%
International Equity	14%	6.15%
Private Equity	10%	6.75%
Real Estate	10%	4.95%
Absolute Return Strategies	2%	3.25%
Opportunistic Portfolio	3%	4.65%
Real Assets	3%	5.95%
Bonds & Mortgages	17%	0.75%
Cash	1%	0.00%
Inflation-Indexed Bonds	4%	0.50%
	100%	

## **Discount Rate**

The discount rate used to calculate the total pension liability was 6.8%. The projection of cash flows used to determine the discount rate assumes that contributions from plan members will be made at the current contribution rates and that contributions from employers will be made at statutorily required rates, actuarially. Based upon the assumptions, the Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore the long term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

# Notes to Financial Statements December 31, 2020

## Sensitivity of the Proportionate Share of the Net Pension Liability to the Discount Rate Assumption

The following presents the Town's proportionate share of the net pension liability calculated using the discount rate of 6.8 percent, as well as what the Town's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1 percent lower or 1 percent higher than the current rate:

	Current				
	1% Decrease	1% Decrease Assumption			
	5.8% 6.8%		7.8%		
Proportionate Share of Net Pension liability	\$ 12,523,883	\$ 7,004,329	\$ 2,061,444		

## Pension Plan Fiduciary Net Position

The components of the current-year net pension liability of the plan as of March 31, 2020, were as follows:

	Pension Plan's Fiduciary I	
		Position
Total pension liability	\$	35,309,017,000
Net pension		(29,964,080,000)
Net pension liability	\$	5,344,937,000
Fiduciary net position as a percentage of total pension liability		84.86%

# E. Long-Term Liabilities

The following table summarizes changes in the Town's long-term indebtedness for the year ended December 31, 2020:

	Beginning				Amounts Due
	Balance	Issued	Redeemed	<b>Ending Balance</b>	With One Year
Government activities:					
Bonds & notes payable: General Obligation debt:					
Capital construction	\$ 22,165,000	\$ -	\$ 1,579,000	\$ 20,586,000	\$ 1,629,000
Unamortized premium on obligations	176,544		17,655	158,889	17,655
	22,341,544		1,596,655	20,744,889	1,646,655
Other liabilities:					
Total other postemployment benefits	97,374,299	3,289,399	6,291,230	94,372,468	-
Net pension liability (A)	3,626,583	8,764,728	-	12,391,311	-
Compensated absences (A)	1,739,497	79,474		1,818,971	181,897
Total other liabilities	102,740,379	12,133,601	6,291,230	108,582,750	181,897
Total long-term liabilities	\$ 125,081,923	\$ 12,133,601	\$ 7,887,885	\$ 129,327,639	\$ 1,828,552

<sup>(</sup>A) Additions and deletions to compensated absences and net pension liability are shown net because it is impracticable to determine these amounts separately.

# Notes to Financial Statements December 31, 2020

The current portion of compensated absences, if any, is the amount left unpaid at the end of the reporting period that normally would be liquidated with expendable available financial resources.

The liability for compensated absences and total other post-employment benefit obligations are liquidated primarily by the general, highway, public library and special districts funds. The Town's indebtedness for bonds is satisfied by the general, highway and special districts funds.

## **Bonds Payable**

Bonds payable at December 31, 2020 are comprised of the following individual issues:

Bond Issue	Original	Issued	Maturity	Interest Rate	Balance
Firehouse acquisition	\$ 1,100,000	2004	2024	3.975%	\$ 300,000
Firehouse acquisition	1,100,000	2006	2026	3.973%	360,000
Public improvements	2,380,000	2007	2022	3.625%	415,000
Sewer No. 2 treatment plant upgrade	3,345,000	2007	2037	3.630%	2,725,000
Sewer nitrogen removal -					
<b>Environmental Facilities Corporation</b>	5,245,000	2009	2033	4.270%	3,001,000
Refunding bonds	1,530,822	2010	2021	2.000%	155,000
Public improvements	645,000	2010	2026	1.250%	280,000
Public improvements	2,500,000	2011	2026	1.50% - 2.65%	1,155,000
Public improvements	9,545,000	2014	2044	1.50%-5.0%	8,680,000
Water Project EFC Project # 18170	535,582	2017	2037	1.067%-3.574%	460,000
Public improvements	4,000,000	2017	2029	2.0% - 5.0%	3,055,000

\$ 20,586,000

## Interest

Interest on all debt for the year was composed of:

Interest paid - long-term debt	\$ 626,959
Add: Interest accrued in the current year	259,983
Less: Interest accrued in prior year	(277,449)
Amortization of bond premium	 (17,655)
Total expense	\$ 591,838

# Notes to Financial Statements December 31, 2020

#### **Payments to Maturity**

The annual requirements to amortize all bonded debt outstanding as of December 31,2020 are as follows:

The above general obligation bonds are direct obligations of the Town, for which its full faith and credit are pledged and are payable from taxes levied on all taxable real property within the Town.

	Principal	Interest	Total
Fiscal Year Ending December 31,			
2021	\$ 1,629,000	\$ 696,384	\$ 2,325,384
2022	1,504,000	638,008	2,142,008
2023	1,314,000	588,702	1,902,702
2024	1,334,000	543,545	1,877,545
2025	1,289,000	496,778	1,785,778
2026-2030	5,276,000	1,911,622	7,187,622
2031-2035	3,665,000	1,094,774	4,759,774
2036-2040	2,565,000	485,896	3,050,896
2041-2045	2,010,000	103,775	2,113,775
Total	\$ 20,586,000	\$ 6,559,484	\$ 27,145,484

### **Compensated Absences**

In accordance with the Town's collective bargaining agreements, all employees may accumulate sick leave based upon length of service. Upon retirement, employees are compensated for accumulated sick leave pursuant to contract provisions. Vacation time earned during the year is generally taken in the year earned; however, with permission, certain employees may carryover vacation leave to the following year. Police employees may accumulate compensatory time up to a maximum of 96 hours. The value of compensated absences has been reflected in the government-wide financial statements.

## **Other Post Employment Benefit Obligations**

## **Plan Description**

The Town provides certain health care benefits for retired employees through a single employer defined benefit plan. The plan provides for continuation of retiree group health benefits for certain retirees and their spouses and can be amended by action of the Town subject to applicable collective bargaining and employment agreements. The plan does not issue a stand-alone financial report as there are no legally accumulated assets in a trust for the sole purpose of paying benefits under the plan that meets the criteria of GASB 75, paragraph 4.

# Notes to Financial Statements December 31, 2020

## **Benefits Provided**

The various collective bargaining agreements stipulate the employees covered and the percentage of contribution. Contributions by the Town may vary according to length of service. The cost of providing post-employment health care benefits is shared between the Town and the retired employee. Substantially all of the Town's employees may become eligible for those benefits if they reach normal retirement age while working for the Town.

## **Employees Covered by Benefit Terms**

At December 31, 2020, the following employees were covered by the benefit terms:

Inactive employees or beneficiaries currently receiving benefits	118
Active employees	113
Total participants	231

## **Total OPEB Liability**

The Town's total OPEB liability of \$94,372,468 was measured as of December 31, 2020 and was determined by actuarial valuation as of January 1, 2020. The changes in the OPEB liability are as follows:

Balance at December 31, 2019	\$ 97,374,299
Changes for the Year	
Service cost	1,346,812
Interest	1,942,587
Changes of benefit terms	-
Changes in assumptions or other inputs	(3,877,952)
Differences between expected and actual experience	-
Benefit payments	-
	(2,413,278)
Net changes	(3,001,831)
Balance at December 31, 2020	\$ 94,372,468

## Notes to Financial Statements December 31, 2020

## **Actuarial Assumptions and Other Inputs**

The total OPEB liability in the January 1, 2020 actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Inflation7.00%Payroll Growth3.00%Discount Rate2.02%

Healthcare Cost Trend Rates 8.0% for 2020, decreasing 0.5% annually to an ultimate rate of 5.0% by

2026.

Share of Benefit-Related Costs Medical coverage, including prescription drugs as part of the medical

plan, is offered to retirees on a fully insured basis through the New York State Health Insurance Plan (NYSHIP) aka the Empire Plan. Life insurance is not available in retirement. Dental and vision coverage is available with varying benefits by union. For union employees, coverage is provided through Dutchess Dental & Vision Gold 12 via CSEA Employee Benefit Fund. For Police, coverage is available for dental through Delta

Dental.

The discount rate was based on an end of year measurement date of December 31, 2020 and is consistent with the prescribed discount rate methodology under GASB 74/75, using an average of three 20-year bond indices (e.g., Bond Buyer-20 Bond GO - 2.12%, S&P Municipal Bond 20 Year High Grade Rate Index - 1.93%, and Fidelity GA AA 20 Years - 2.00%) as of December 31, 2020.

Mortality was based on the RP-2014 Healthy Male and Female Tables based on the Employee and Healthy Annuitant Tables for both pre and post retirement projected with mortality improvements using the most current Society of Actuaries Mortality Improvement Scale MP-2019.

### Sensitivity of the Total OPEB Liability to Changes in the Discount Rate

The following presents the OPEB liability of the Town, as well as what the Town's total OPEB liability would be if it were calculated using a discount rate that is one percentage point lower or one percentage point higher than the current discount rate:

	Current					
	1% Decrease	1% Increase				
	(1.02%)	(2.02%)	(3.02%)			
Total OPEB Liability	\$ 116,252,554	\$ 94,372,468	\$ 78,233,794			

# Notes to Financial Statements December 31, 2020

# Sensitivity of the Total OPEB Liability to Changes in the Healthcare Cost Trend Rates

The following presents the OPEB liability of the Town, as well as what the Town's total OPEB liability would be if were calculated using healthcare cost trend rates that are one percentage point lower or one percentage point higher than the current healthcare cost trend rates:

	Healthcare					
	1% Decrease ( <u>7%)</u> Di				1% Increase ( <u>9%)</u>	
Total OPEB Liability	\$	77,827,393	\$	94,372,468	\$	116,731,685

## OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the year ended December 31, 2020, the Town recognized OPEB expense of \$5,942,216. These expenses are liquidated through the general fund, highway fund, public library fund and special district fund. At December 31, 2020, the Town reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred	Deferred
	Outflows of	Inflows of
	Resources	Resources
Changes of Assumptions	\$ 12,368,914	\$ 3,381,415
	ć 42.260.044	Ć 2.204.44E
Total	\$ 12,368,914	\$ 3,381,415

The Town's contributions made subsequent to the measurement date will be recognized as a reduction of the total OPEB liability in the year ended December 31, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

For years ending December 31,

Thereafter	<u> </u>	825,679 8,987,499
2025		1,632,364
2024		1,632,364
2023		1,632,364
2022		1,632,364
2021	\$	1,632,364

# Notes to Financial Statements December 31, 2020

## F. Revenues and Expenditures

#### **Interfund Transfers**

The interfund transfers reflected below have been reflected as transfers:

_		Inter	func	t	Interfund						
	Re	evenue	Exp	enditures	Re	eceivable	Payables				
General fund	\$	39,579	Ş	-	Ş	-	\$	-			
Highway fund		-		-		-		-			
Special districts fund		-		39,579		300,000		300,000			
Public library fund		-		45,000		-		-			
Capital fund		45,000		_							
Total government activities	\$	84,579	\$	84,579	\$	300,000	\$	300,000			

#### **G.** Net Position

The components of net position are detailed below:

*Net Investment in Capital Assets* - the component of net position that reports the difference between capital assets less both the accumulated depreciation and the outstanding balance of debt, excluding unexpended proceeds, that is directly attributable to the acquisition, construction or improvement of those assets.

Restricted for Capital Projects - the component of net position that reports the amounts restricted for capital projects, exclusive of unexpended bond proceeds and unrestricted interest earnings.

Restricted for Workers' Compensation Benefits - the component of net position that has been established to set aside funds to be used for a specific purpose in accordance with Section 6-j of the General Municipal Law of the State of New York.

Restricted for Special Districts - the component of net position that represents funds restricted for water, sewer, street lighting, fire protection, parking and ambulance purposes under New York State Law or by external parties and/or statutes.

Restricted for Debt Service - the component of net position that reports the difference between assets and liabilities with constraints placed on their use by Local Finance Law.

*Unrestricted* - all other net position that do not meet the definition of "restricted" or "net investment in capital assets".

# Notes to Financial Statements December 31, 2020

#### H. Fund Balances

The components of fund balance are detailed below:

Certain elements of restricted fund balance are described above. Those additional elements which are not reflected in the Statement of Net Position but are reported in the governmental funds balance sheet are described below.

Prepaid Expenditures has been established to account for employee retirement and other payments made in advance. The amount is classified as nonspendable to indicate that funds are not "available" for appropriation or expenditure even though they are a component of current assets.

Purchases on order are assigned and represent the Town's intention to honor the contracts in process at yearend. The subsequent year's appropriations will be amended to provide authority and complete the transactions.

Designations of fund balance are not legally required segregations but represent intended use for a specific purpose. At December 31, 2020, the Town Board has assigned the amounts below to be appropriated from the ensuing year's budget.

Unassigned fund balance in the General Fund represents amounts not classified as nonspendable, restricted, committed or assigned.

				Special	Capital	
	General	Highway	Public Library	Districts	Projects	Total
Nonspendable Prepaid expenditures	\$ 513,123	\$ -	\$ -	\$ -	\$ -	\$ 513,123
Restricted						
Capital Projects	-	-	-	-	1,080,368	1,080,368
Workers Compensation	41,271	-	-	-	-	41,271
Special Districts				4,404,115		4,404,115
	41,271			4,404,115	1,080,368	5,525,754
Assigned						
Highway	-	1,350,865	-	-	-	1,350,865
Public Library			517,852			517,852
		1,350,865	517,852			1,868,717
Unassigned	12,591,068		<del>-</del>			12,591,068
Total fund balance	\$ 13,145,462	\$ 1,350,865	\$ 517,852	\$ 4,404,115	\$ 1,080,368	\$ 20,498,662

Notes to Financial Statements December 31, 2020

#### 4. SUMMARY DISCLOSURE OF SIGNIFICANT CONTINGENCIES

#### A. Litigation

The Town is a defendant in various actions, all of which are within the limits of the Town's insurance coverage. Counsel for the insurance carrier is defending these claims. Consequently, an unfavorable decision in any of the actions will not have an adverse effect on the Town's financial condition.

The Town is also defendant in numerous tax certiorari proceedings, the results of which generally require tax refunds on the part of the Town. However, the amount of possible refunds cannot be determined at the present time. Any refunds resulting from adverse settlements will be funded in the year in which the payments are made.

## **B.** Risk Management

The Town maintains various conventional liability insurance policies to protect against potential losses. The general liability policy provides coverage of \$3 million. The Town's public officials and law enforcement liability policies provide coverage of \$1 million each. In addition, the umbrella policy provides coverage up to \$10 million. Settled claims resulting from these risks have not exceeded commercial coverage in any of the past three fiscal years.

In addition, the Town purchases conventional insurance for workers' compensation benefits and purchases conventional health insurance from various providers.

## C. Commitments and Contingencies

The Town participates in various Federal grant programs. Accordingly, the Town's compliance with applicable grant requirements may be established at a future date. The amount of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the Town anticipates such amounts, if any, to be immaterial.

### 5. OTHER MATTERS

On June 24, 2011, the NYS Governor signed Chapter 97 of the Laws of 2011 ("Tax Levy Limitation Law"). This applies to all local governments.

The following is a brief summary of certain relevant provisions of the Tax Levy Limitation Law. The summary is not complete and the full text of the Tax Levy Limitation Law should be read in order to understand the details and implementations thereof.

The Tax Levy Limitation Law imposes a limitation on increases in the real property tax levy, subject to certain exceptions. The Tax Levy Limitation Law permits the Town to increase its overall real property tax levy over the tax levy of the prior year by no more than the "Allowable Levy Growth Factor," which is the lesser of one and two-one hundredths or the sum of one plus the Inflation Factor; provided, however that in no case shall the levy growth factor be less

# Notes to Financial Statements December 31, 2020

The "Inflation Factor" is the quotient of: (i) the average of the 20 National Consumer Price Indexes determined by the United States Department of Labor for the twelve-month period ending six months prior to the start of the coming fiscal year minus the average of the National Consumer Price Indexes determined by the United States Department of Labor for the twelve-month period ending six months prior to the start of the prior fiscal year, divided by (ii) the average of the National Consumer Price Indexes determined by the United States with the result expressed as a decimal to four places.

The Town is required to calculate its tax levy limit for the upcoming year in accordance with the provision above and provide all relevant information to the New York State Comptroller prior to adopting its budget. The Tax Levy Limitation Law sets forth certain exclusions to the real property tax levy limitation of the Town, including exclusions for certain portions of the expenditures for retirement system contributions and tort judgments payable by the Town. The Town Board may adopt a budget that exceeds the tax levy limit for the coming fiscal year, only if the Town Board first enacts, by a vote of at least sixty percent of the total voting power of the Town Board, a local law to override such limit for such coming fiscal year.

#### 6. PROPERTY TAX ABATEMENT

The Town has 2 real property tax abatement agreements entered into by the Westchester County IDA (IDA) under Article 18-A of the real property tax law. These agreements provide for abatement of real property taxes in exchange for a payment in lieu of taxes (PILOT) in compliance with the IDA's Uniform Tax Exemption Policy (the Policy). In accordance with the policy, the IDA grants PILOTs in accordance with various activities for various activities such as new construction, purchasing of an existing facility, or the improvement or expansion of an existing facility. The IDA also has policies for recapture of PILOTs should the applicant not meet certain criteria. All policies are available on the IDA's website.

The following information relates to the PILOT agreements entered into under the agreements for the year ended December 31, 2020:

		Taxable					
		Assessed			PILOT		
Start Date	Agreement	Value	Tax Rate	Tax Value	Received	Ta	exes Abated
01/01/1998	IBM Engel	\$ 6,139,500	171.8403	\$ 1,055,013	\$ 519,752	\$	535,261
01/01/2012	Burman	\$ 470,000	171.8403	\$ 80,765	\$ 118,561	. \$	(37,796)

Notes to Financial Statements December 31, 2020

## 7. COVID - 19

The United States is presently in the midst of a national health emergency related to a virus, commonly known as Novel Coronavirus (COVID-19). The overall consequences of COVID – 19 on a national, regional and local level are unknown, but it has the potential to result in a significant economic impact. The impact of this situation on the Town and its future results and financial position is not presently determinable.

## 8. AMERICAN RESCUE PLAN

The American Rescue Plan Act is projected to provide the Town with approximately \$1,300,000. The funds are to be used for costs associated with responding to COVID-19, to support workers performing essential work, to cover revenue losses caused by the pandemic, or to make necessary investments in water, sewer or broadband infrastructure. Fifty percent of the award is expected to be received in 2021, with the remaining funds to be received in 2022.

**REQUIRED SUPPLEMENTARY INFORMATION** 

Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual - General Fund (Unaudited) For the Year Ended December 31, 2020

			Ge	eneral Fund				
	Ori	ginal Budget	Final Budget			Actual	Fi	riance with nal Budget Positive Negative)
		<u> </u>	_	<u> </u>			_	
REVENUES:								
Real property taxes	\$	11,961,357	\$	11,961,357	\$	10,680,670	\$	(1,280,687)
Other tax items		1,139,000		1,139,000		1,341,430		202,430
Nonproperty tax items		2,480,000		2,480,000		2,761,562		281,562
Departmental income		1,715,776		1,715,776		1,141,725		(574,051)
Use of money and property		374,800		374,800		386,290		11,490
Licenses and permits		967,700		967,700		949,789		(17,911)
Fines and forfeitures		125,000		125,000		68,261		(56,739)
Sale of property and compensation for loss		1,500		1,500		29,184		27,684
State aid		827,000		827,000		1,122,110		295,110
Federal aid		-		-		4,911		4,911
Miscellaneous		125,000		125,000		120,475		(4,525)
Wilderiancoas			_		_	==0,	_	( ', )
Total revenue		19,717,133	_	19,717,133	_	18,606,407	-	(1,110,726)
EXPENDITURES:								
General governmental support		4,529,062		4,837,808		3,825,387		1,012,421
Public safety		10,029,956		10,341,372		9,297,785		1,043,587
Health		5,492		5,492		5,007		485
Transportation		402,338		421,776		394,325		27,451
Economic opportunity and development		260,563		264,448		218,472		45,976
Culture and recreation		3,184,573		3,262,542		2,401,708		860,834
Home and community services		1,750,661		1,862,344		1,818,120		44,224
Employee Benefits		-		-		-		-
Debt service - principal		135,166		135,166		135,166		-
Debt service - interest		38,187	_	38,187	_	38,187		
Total expenditures		20,335,998		21,169,135		18,134,157		3,034,978
EXCESS (DEFICIENCY) OF REVENUES OVER		(618,865)		(1,452,002)		472,250	_	1,924,252
OTHER FINANCING SOURCES (USES):								
Transfers in		_		_		39,579		39,579
Transfers out		(85,657)		(85,657)		33,373		85,657
Hansiers out		(65,057)	_	(83,037)	_			03,037
Total other financing sources and uses		(85,657)		(85,657)	_	39,579		125,236
CHANGE IN FUND BALANCE		(704,522)	_	(1,537,659)	_	511,829		2,049,488
FUND BALANCE - beginning of year		12,633,633		12,633,633		12,633,633		-
FUND BALANCE - end of year	\$	11,929,111	\$	11,095,974	\$	13,145,462	\$	2,049,488

See Notes to the financial statements.

Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual - Highway Fund (Unaudited)

For the Year Ended December 31, 2020

		Highway Fund		
	Original Budget	Final Budget	<u>Actual</u>	Variance with Final Budget Positive (Negative)
REVENUES:				
Real property taxes	\$ 7,168,048	\$ 7,168,048		\$ -
Intergovernmental charges	115,000	115,000	76,080	(38,920)
Sale of property and compensation for loss	-	-	10,238	10,238
Interfund revenue	-	-	1,100	1,100
State aid	200,000	200,000	207,196	7,196
Federal aid Miscellaneous	-	-	331	331
Miscenarieous				
Total revenues	7,483,048	7,483,048	7,462,993	(20,055)
EXPENDITURES:				
General governmental support	-	-	-	_
Transportation	6,872,755	7,237,611	6,450,811	786,800
Debt service - principal	490,000	490,000	490,000	-
Debt service - interest	120,294	120,294	120,294	<del>-</del>
Total expenditures	7,483,049	7,847,905	7,061,105	786,800
EXCESS (DEFICIENCY) OF REVENUES OVER				
EXPENDITURES	(1)	(364,857)	401,888	766,745
OTHER FINANCING SOURCES (USES):				
Transfers in	-	-	-	-
Proceeds from the issuance of debt	-	-	-	-
Premium on obligations	-	-	-	-
Transfers out				
Total other financing sources and uses				
CHANGE IN FUND BALANCE	(1)	(364,857)	401,888	766,745
FUND BALANCE - beginning of year	948,977	948,977	948,977	
FUND BALANCE - end of year	\$ 948,976	\$ 584,120	\$ 1,350,865	\$ 766,745

See notes to the financial statements.

Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual - Public Library Fund (Unaudited)

For the Year Ended December 31, 2020

		Public Library Fund		
	Original Budget	Final Budget	<u>Actual</u>	Variance with Final Budget Positive (Negative)
REVENUES:				
Real property taxes	\$ 1,679,924	\$ 1,679,924	\$ 1,679,924	\$ -
Departmental income	12,000	12,000	3,676	(8,324)
Use of money and property	13,000	13,000	940	(12,060)
Sale of property and compensation for loss	1,500	1,500	11,774	10,274
State aid	3,000	3,000	169,708	166,708
Miscellaneous	1,500	1,500	3,616	2,116
Total revenues	1,710,924	1,710,924	1,869,638	158,714
EXPENDITURES:				
Culture and recreation	1,710,924	1,756,255	1,478,732	277,523
Total expenditures	1,710,924	1,756,255	1,478,732	277,523
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES		(45,331)	390,906	436,237
OTHER FINANCING SOURCES (USES):				
Transfers out			(45,000)	(45,000)
Total other financing sources and uses			(45,000)	(45,000)
CHANGE IN FUND BALANCE	-	(45,331)	345,906	391,237
FUND BALANCE - beginning of year	171,946	171,946	171,946	
FUND BALANCE - end of year	\$ 171,946	\$ 126,615	\$ 517,852	\$ 391,237

Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual - Special District Funds (Unaudited)

For the Year Ended December 31, 2020

	S	pecial Districts Fun	d	
	Original Budget	<u>Final Budget</u>	<u>Actual</u>	Variance with Final Budget Positive (Negative)
REVENUES:				
Real property taxes  Departmental income  Use of money and property  Sale of property and compensation for loss  Miscellaneous	\$ 3,332,104 1,507,576 202,480 - -	\$ 3,332,104 1,507,576 202,480 - -	\$ 3,489,837 1,392,415 206,599 -	\$ 157,733 (115,161) 4,119
	5,042,160	5,042,160	5,088,851	46,691
EXPENDITURES:				
General governmental support	5,772	5,772	3,077	2,695
Public safety	479,195	479,195	479,195	-
Health	378,500	378,500	356,729	21,771
Transportation	154,800	154,800	134,619	20,181
Culture and recreation	16,000	16,000	16,000	-
Home and community services	3,284,865	3,284,865	2,173,116	1,111,749
Debt service - principal  Debt service - interest	932,076	932,076	953,834	(21,758)
Debt Service - Interest	432,747	432,747	468,478	(35,731)
	5,683,955	5,683,955	4,585,048	1,098,907
EXCESS (DEFICIENCY) OF REVENUES OVER				
EXPENDITURES	(641,795)	(641,795)	503,803	1,145,598
OTHER FINANCING SOURCES (USES): Insurance recoveries				
Transfers in	-	-	-	-
Transfers out	-	-	(39,579)	(39,579)
Total other financing sources and uses			(39,579)	(39,579)
CHANGE IN FUND BALANCE	(641,795)	(641,795)	464,224	1,106,019
FUND BALANCE - beginning of year	3,939,891	3,939,891	3,939,891	
FUND BALANCE - end of year	\$ 3,298,096	\$ 3,298,096	\$ 4,404,115	\$ 1,106,019

See notes to the financial statements.

# Schedule of Changes in Total OPEB Liability and Related Ratios (Unaudited) For the Year Ended December 31, 2020

	Last Ten Fiscal Years *						
		2020		2019		2018	
Total OPEB Liability							
Service cost	\$	1,346,812	\$	709,699	\$	571,475	
Interest		1,942,587		2,754,970		2,928,941	
Changes of benefit terms		-		-		-	
Differences between expected and actual experience		-		-		-	
Changes in assumptions		(3,877,952)		16,626,716		-	
Benefit payments		(2,413,278)		(2,178,640)		(2,232,498)	
Total change in total OPEB liability		(3,001,831)		17,912,745		1,267,918	
OPEB Plan Fiduciary Position		-		-		-	
Total OPEB liability - beginning		97,374,299		79,461,554		78,193,636	
Total OPEB liability - ending	\$	94,372,468	\$	97,374,299	\$	79,461,554	
Covered payroll	\$	10,286,449	\$	10,166,288	\$	9,788,443	
Total OPEB liability as a percentage of covered-payroll		917.44%		957.82%		811.79%	
Notes to schedule:							
		2020		2019		2018	
Discount rate		2.02%		2.90%		3.80%	
Healthcare trend rate:							
Initial rate		7.00%		8.00%		8.00%	
Decreasing per year		0.25%		0.50%		0.50%	
Ultimate rate		4.50%		5.00%		5.00%	
Ultimate rate year		2032		2026		2026	

<sup>\*</sup> This schedule is intended to show information for 10 years. Additional years will be displayed as the information becomes available.

# Plan Assets

There are no assets accumulated in a trust that meets the criteria of GASB 75, paragraph 4.

# Schedule of Proportionate Share of Net Pension Liability (Asset) (Unaudited)

For the Year Ended December 31, 2020

					Last 10 Fis	cal	Years*				
New York State Employees' Retirement System Plan		2020	2019		2018		2017		2016		2015
Proportion of the net pension liability (asset) Proportionate share of the net pension liability (asset) Covered payroll Proportionate share of the net pension liability (asset) as a	\$ \$	0.020343% 5,386,982 7,107,843	\$ 0.022707% 1,608,829 7,022,401	\$	0.023652% 763,339 7,223,542	\$ \$	0.022835% 2,145,584 7,266,448	\$ \$	0.024640% 3,954,784 6,944,581	\$ \$	0.022636% 764,701 6,870,015
percentage of its covered payroll  Plan fiduciary net position as a percentage of the total pension		75.79%	22.91%		10.57%		29.53%		56.95%		11.13%
liability (asset)		86.39%	96.27%		98.24%		94.70%		90.70%		97.90%
					Last 10 Fis	cal	Years*				
New York State Police and Fire Retirement System Plan		2020	2019		2018		2017		2016		2015
Proportion of the net pension liability (asset) Proportionate share of the net pension liability (asset) Covered payroll Proportionate share of the net pension liability (asset) as a	\$	0.131046% 7,004,329 4,432,466	\$ 0.120315% 2,017,754 4,333,852	\$ \$	0.115707% 1,169,512 4,209,759	\$	0.122412% 2,537,177 4,322,100	\$ \$	0.144124% 4,267,201 4,393,866	\$ \$	0.115271% 317,295 4,676,032
percentage of its covered payroll  Plan fiduciary net position as a percentage of the total pension liability (asset)		158.02% 84.86%	46.56% 95.09%		27.78% 96.93%		58.70% 93.50%		97.12% 90.20%		6.79% 99.00%

<sup>\*</sup>This Schedule is intended to show information for 10 years. Additional years will be displayed as the information becomes available.

# Schedule of Contributions - Pension Plans (Unaudited) For the Year Ended December 31, 2020

			Last 10 Fisc	al Years*		
New York State Employees' Retirement System Plan	2020	2019	2018	2017	2016	2015
Contractually required contribution  Contributions in relation to the contractually required	\$ 1,010,750	\$ 993,869	\$ 1,041,429	\$ 1,089,221	\$ 1,349,325	\$ 1,177,993
contribution	1,010,750	993,869	1,041,429	1,089,221	1,349,325	1,177,993
Contribution deficiency (excess)	\$ -	\$ -	\$ -	<u> -</u>	<u> -</u>	\$ <u>-</u>
Covered payroll Contributions as a percentage of covered payroll	\$ 7,107,843 14.22%	\$ 7,022,401 14.15%		\$ 7,266,448 1 14.99%	\$ 6,944,581 \$ 19.43%	\$ 6,870,015 17.15%
New York State Police and Fire Retirement System Plan	2020	2019	Last 10 Fisc 2018	2017	2016	2015
New Tork State Fonce and Fire Nethrenie it System Fran		2019	2018	2017	2010	2013
Contractually required contribution  Contributions in relation to the contractually required	\$ 941,739	\$ 898,884	\$ 935,012	\$ 971,624	\$ 1,319,633	\$ 1,016,189
contribution	941,739	898,884	935,012	971,624	1,319,633	1,016,189
Contribution deficiency (excess)	\$ -	\$ -	\$ - !	\$ - :	<b>S</b> - 9	\$ -
	<del>-</del>		<del></del>	<u> </u>	<u> </u>	<u> </u>

<sup>\*</sup>This Schedule is intended to show information for 10 years. Additional years will be displayed as the information becomes available.

**SUPPLEMENTARY INFORMATION** 

## Comparative Balance Sheets - General Fund December 31, 2020 and 2019

		<u>2020</u>		<u>2019</u>
ASSETS				
Cash:				
Demand deposits	\$	14,230,754	\$	12,631,368
Petty cash		600		600
Taxes receivable Other receivables:		1,896,290		1,759,211
Other		232,485		175,806
Due from other governments		794,048		760,324
Prepaid expenditures	_	513,123		498,188
Total assets	<u>\$</u>	17,667,300	\$	15,825,497
LIABILITIES				
Accounts payable	\$	455,013	\$	445,891
Due to other funds		-		-
Accrued liabilities		-		14,334
Retainage Payable Other liabilities		2,290,496		2,332,409
Due to school districts	_			
Total liabilities	_	2,745,509		2,792,634
DEFERRED INFLOWS OF RESOURCES	_	1,776,329		399,230
FUND BALANCE				
Non-spendable		513,123		498,188
Restricted		41,271		1,692
Committed		-		-
Assigned		- 12 501 069		- 12 122 752
Unassigned		12,591,068		12,133,753
Total fund balance	_	13,145,462		12,633,633
Total liabilities, deferred inflows of resources and fund balance	<u>\$</u>	17,667,300	<u>\$</u>	15,825,497

Comparative Schedules of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual - General Fund

For the Years Ended December 31, 2020 and 2019

		2020				_		
				Variance with Final Budget				Variance with Final Budget
	Original Budget	Final Budget	<u>Actual</u>	Positive (Negative)	Original Budget	Final Budget	<u>Actual</u>	Positive (Negative)
REVENUES:								
Real property taxes	\$ 11,961,357		, ,			. , , .	12,064,092	
Other tax items	1,139,000	1,139,000	1,341,430	202,430	1,168,660	1,168,660	1,222,455	
Nonproperty tax items	2,480,000	2,480,000	2,761,562	281,562	1,980,000	1,980,000	2,480,309	
Departmental income	1,715,776	1,715,776	1,141,725	(574,051)	1,815,831	1,815,831	1,882,705	
Use of money and property	374,800	374,800	386,290	11,490	474,800	474,800	768,849	
Licenses and permits	967,700	967,700	949,789	(17,911)	857,000	857,000	909,230	
Fines and forfeitures	125,000	125,000	68,261	(56,739)	125,000	125,000	126,889	
Sale of property and compensation for loss	1,500	1,500	29,184	27,684	1,500	1,500	65,304	
State aid	827,000	827,000	1,122,110	295,110	827,000	827,000	835,950	
Federal aid	125.000	125.000	4,911	4,911	120,000	120,000	2,790	
Miscellaneous	125,000	125,000	120,475	(4,525)	128,000	128,000	253,768	125,768
	19,717,133	19,717,133	18,606,407	(1,110,726)	19,308,856	19,308,856	20,612,341	1,303,485
EXPENDITURES:								
General governmental support	4,529,062	4,837,808	3,825,387	1,012,421	4,455,802	4,940,889	4,006,015	934,874
Public safety	10,029,956	10,341,372	9,297,785	1,043,587	9,433,162	9,839,324	9,117,178	
Health	5,492	5,492	5,007	485	5,478	5,478	5,003	475
Transportation	402,338	421,776	394,325	27,451	396,745	421,530	406,595	14,935
Economic opportunity and development	260,563	264,448	218,472	45,976	245,623	254,481	247,383	7,098
Culture and recreation	3,184,573	3,262,542	2,401,708	860,834	3,148,515	3,337,951	3,006,464	331,487
Home and community services	1,750,661	1,862,344	1,818,120	44,224	1,704,835	1,800,887	1,761,366	39,521
Employee benefits	-	-	-	-	-	-	-	-
Debt service - principal	135,166	135,166	135,166	-	135,166	135,166	135,166	-
Debt service - interest	38,187	38,187	38,187		43,530	43,530	43,530	-
	20,335,998	21,169,135	18,134,157	3,034,978	19,568,856	20,779,236	18,728,700	2,050,536
EXCESS (DEFICIENCY) OF REVENUES								
OVER EXPENDITURES	(618,865)	(1,452,002)	472,250	1,924,252	(260,000)	(1,470,380)	1,883,641	3,354,021
OTHER FINANCING SOURCES (USES):								
Insurance recoveries		_	_	_	_	_	_	_
Transfers in	_	_	39,579	39,579	_	_	_	_
Transfers out	(85,657)	(85,657)	-	(85,657)		(1,485,657)	(1,485,657	<u> </u>
	(85,657)	(85,657)	39,579	125,236	-	(1,485,657)	(1,485,657	) -
CHANGE IN FUND BALANCE	(704,522)	(1,537,659)	511,829	2,049,488	(260,000)	(2,956,037)	397,984	3,354,021
								· · · · · · · · · · · · · · · · · · ·
FUND BALANCE - beginning of year	12,633,633	12,633,633	12,633,633	-	12,235,649	12,235,649	12,235,649	-
FUND BALANCE - end of year	\$ 11,929,111	\$ 11,095,974	13,145,462	\$ 2,049,488	\$ 11,975,649	\$ 9,279,612 \$	12,633,633	\$ 3,354,021

The accompanying notes are an integral part of these statements.

## Comparative Balance Sheets - Highway Fund December 31, 2020 and 2019

		<u>2019</u>		
ASSETS				
Cash - demand deposits  Due from other funds	\$	1,616,639	\$	1,136,177
Due from other governments		-		-
Accounts receivable		108,159		149,859
Total assets	\$	1,724,798	\$	1,286,036
LIABILITIES				
Accounts payable	\$	373,933	\$	337,059
Retainage payable				
Total liabilities	\$	373,933	\$	337,059
FUND BALANCE				
Assigned		1,350,865		948,977
Total fund balance		1,350,865		948,977
Total liabilities and fund balance	\$	1,724,798	\$	1,286,036

TOWN OF NORTH CASTLE, NEW YORK

Comparative Schedules of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual - Highway Fund For the Years Ended December 31, 2020 and 2019

		2020						
	Original Budget	<u>Final Budget</u>	<u>Actual</u>	Variance with Final Budget Positive (Negative)	Original Budget	<u>Final Budget</u>	<u>Actual</u>	Variance with Final Budget Positive (Negative)
REVENUES:								
Real property taxes	\$ 7,168,048	. , ,			\$ 6,860,243			\$ -
Intergovernmental charges	115,000	115,000	76,080	(38,920)	115,000	115,000	190,823	75,823
Miscellaneous sources	-	-	331	331	-	-	638	638
Sale of property and compensation for loss	-	-	10,238	10,238	-	-	31,140	31,140
Interfund revenues	-	-	1,100	1,100	-	-	1,311	1,311
State aid	200,000	200,000	207,196	7,196	200,000	200,000	259,022	59,022
Total revenues	7,483,048	7,483,048	7,462,993	(20,055)	7,175,243	7,175,243	7,343,177	167,934
EXPENDITURES:								
General governmental support	_	_	_	-	_	_	-	-
Transportation	6,872,755	7,237,611	6,450,811	786,800	6,885,949	8,650,813	8,108,803	542,010
Debt service -principal	490,000	490,000	490,000	-	485,000	485,000	485,000	-
Debt service - interest	120,294	120,294	120,294		139,294	139,294	139,294	
Total expenditures	7,483,049	7,847,905	7,061,105	786,800	7,510,243	9,275,107	8,733,097	542,010
EXCESS (DEFICIENCY) OF REVENUES								
OVER EXPENDITURES	(1)	(364,857)	401,888	766,745	(335,000)	(2,099,864)	(1,389,920)	709,944
OTHER FINANCING SOURCES (USES):								
Transfers in	-	-	-	-	-	-	1,000,000	1,000,000
Proceeds from the issuance of debt	-	-	-	-	-	-	-	-
Premium on obligations								
Total other financing sources and uses							1,000,000	1,000,000
CHANGE IN FUND BALANCE	(1)	(364,857)	401,888	766,745	(335,000)	(2,099,864)	(389,920)	1,709,944
FUND BALANCE - beginning of year	948,977	948,977	948,977	<del>-</del>	2,746,784	2,746,784	1,338,897	(1,407,887)
FUND BALANCE - end of year	\$ 948,976	\$ 584,120	\$ 1,350,865	\$ 766,745	\$ 2,411,784	\$ 646,920	\$ 948,977	\$ 302,057

## Comparative Balance Sheets - Public Library Fund December 31, 2020 and 2019

	<u>:</u>	<u> 2020</u>	<u>2019</u>		
ASSETS					
Cash: Demand deposits Petty cash	\$	556,968 415	\$	218,565 415	
Total assets	\$	557,383	\$	218,980	
LIABILITIES AND FUND BALANCE					
LIABILITIES					
Accounts payable	\$	39,531	\$	47,034	
FUND BALANCE					
Assigned		517,852		171,946	
Total liabilities and fund balance	\$	557,383	\$	218,980	

Comparative Schedules of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual - Public Library Fund For the Years Ended December 31, 2020 and 2019

_		2020						
	Original Budget	<u>Final Budget</u>	<u>Actual</u>	Variance with Final Budget Positive (Negative)	Original Budget	Final Budget	<u>Actual</u>	Variance with Final Budget Positive (Negative)
REVENUES:								
Real property taxes	\$ 1,679,924	\$ 1,679,924	\$ 1,679,924	\$ -	\$ 1,641,235	\$ 1,641,235	\$ 1,641,235	\$ -
Departmental income	12,000	12,000	3,676	(8,324)	14,000	14,000	9,552	(4,448)
Use of money and property	13,000	13,000	940	(12,060)	15,000	15,000	10,735	(4,265)
Sale of property and compensation for loss	1,500	1,500	11,774	10,274	1,500	1,500	1,546	46
State aid	3,000	3,000	169,708	166,708	10,000	10,000	23,218	13,218
Miscellaneous	1,500	1,500	3,616	2,116	2,000	2,000	11,522	9,522
Total revenues	1,710,924	1,710,924	1,869,638	158,714	1,683,735	1,683,735	1,697,808	14,073
EXPENDITURES:								
Culture and recreation	1,710,924	1,756,255	1,478,732	277,523	1,866,734	1,884,830	1,748,043	136,787
Total expenditures	1,710,924	1,756,255	1,478,732	277,523	1,866,734	1,884,830	1,748,043	136,787
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES		(45,331)	390,906	436,237	(182,999)	(201,095)	(50,235)	150,860
OTHER FINANCING COURCES (USES)								
OTHER FINANCING SOURCES (USES): Transfers out	287,261	(287,261)	(45,000)	(242,261)		(287,261)	(287,261)	
Total other financing sources (uses)	287,261	(287,261)	(45,000)	(242,261)		(287,261)	(287,261)	
CHANGE IN FUND BALANCE	287,261	(332,592)	345,906	193,976	(182,999)	(488,356)	(337,496)	150,860
FUND BALANCE - beginning of year	171,946	171,946	171,946		509,442	509,442	509,442	
FUND BALANCE - end of year	\$ 459,207	\$ (160,646)	\$ 517,852	\$ 193,976	\$ 326,443	\$ 21,086	\$ 171,946	\$ 150,860

## Comparative Balance Sheet - Special Districts Fund

December 31, 2020

(With Comparative Totals for 2019)

					Water District	S								Se	wer Districts	<b>i</b>			
		<u>No. 1</u>		<u>No. 2</u>	<u>No. 4</u>		<u>No. 5</u>		<u>No. 6</u>	<u>No. 7</u>		<u>No. 1</u>	No. 2		<u>No. 3</u>		<u>No. 4</u>	Qua	rry Heights
ASSETS																			
Cash:																			
Demand deposits Receivables:	\$	352,855	\$	440,571	\$ 774,626	\$	330,518	\$	4,590 \$	51,430	\$	516,254	\$ 758,343	\$	504,539	\$	114,171	\$	362,862
Water rents Accounts receivable		73,828		43,535	29,991		9,534		-	3,247		-	-		-		-		-
Due from other funds	_		_		300,000	_						<u> </u>	 		<u>-</u>				<u>-</u>
Total assets		426,683	_	484,106	1,104,617		340,052	_	4,590	54,677		516,254	758,343	_	504,539		114,171		362,862
LIABILITIES																			
Accounts payable Accrued liabilities		85,673		3,966	11,859		318		-	67		44	66,273		1,989		420		4
Retainage Payable		-		-			-		-	-		-	-		-		-		-
Due to other funds	_	300,000	_			_					_	<u> </u>	 	_					
Total liabilities	_	385,673		3,966	11,859	<u> </u>	318		<u> </u>	67		44	 66,273		1,989		420		4
DEFERRED INFLOWS OF RESOURCES			_			<u> </u>			<u> </u>			<u>-</u> .	 <u>-</u>						
FUND BALANCE																			
Assigned		41,010	_	480,140	1,092,758	<u> </u>	339,734		4,590	54,610		516,210	 692,070	_	502,550		113,751		362,858
Total liabilities and fund balances (deficits)	\$	426,683	\$	484,106	\$ 1,104,617	\$	340,052	\$	4,590 \$	54,677	\$	516,254	\$ 758,343	\$	504,539	\$	114,171	\$	362,862

The accompanying notes are an integral part of these statements.

## Comparative Balance Sheet - Special District Funds

**December 31, 2020 (Continued)** (With Comparative Totals for 2019)

ASSETS	Carried Forward	Street No. 1	Lighting Districts No. 2		Fire Protection District <u>No. 1</u>	Parking District No. 1	Ambulance No. 1	e Districts No. 2	Long Pond District No. 1	Tota <u>2020</u>	ls <u>2019</u>
Cash: Demand deposits	\$ 4,210,759 \$	53,466 \$	19,242 \$	13,916	\$ 99,346	\$ 3,062	\$ 29,826	\$ 602	\$ 16,000 \$	\$ 4,446,219 S	\$ 3,947,742
Receivables:											
Water rents	160,135	-	-	-	-	-	-	-	-	160,135	143,095
Accounts receivable	-	-	-	-	-	-	-	-	-	-	9,883
Due from other funds	300,000		<del>-</del> -							300,000	300,000
Total assets	4,670,894	53,466	19,242	13,916	99,346	3,062	29,826	602	16,000	4,906,354	4,400,720
LIABILITIES											
Accounts payable	170,613	6,270	9,122	234	-	-	-	-	-	186,239	160,829
Accrued liabilities	-	-	-	-	-	-	-	-	16,000	16,000	-
Retainage payable  Due to other funds	300,000	-	-	-	-	-	-	-	-	300,000	300,000
Due to other fullus	300,000									300,000	300,000
Total liabilities	470,613	6,270	9,122	234					16,000	502,239	460,829
DEFERRED INFLOWS OF RESOURCES		<u>-</u>								<u>-</u> .	<u>-</u>
FUND BALANCE											
Assigned	4,200,281	47,196	10,120	13,682	99,346	3,062	29,826	602	<u>-</u>	4,404,115	3,939,891
Total liabilities and fund balances (deficits)	\$ 4,670,894 \$	53,466 \$	19,242 \$	13,916	\$ 99,346	\$ 3,062	\$ 29,826	\$ 602	\$ 16,000	4,906,354	\$ 4,400,720

The accompanying notes are an integral part of these statements.

### Comparative Schedules of Revenues, Expenditures and Changes in Fund Balances – Budget and Actual- Special Districts Fund

For the Years Ended December 31, 2020 and 2019

(With Comparative Totals for 2019)

		Water Districts							Sewer Districts							<del>-</del>				
25.53.050		<u>No. 1</u>	No.	<u>!</u>	No. 4		<u>No. 5</u>	<u>No. 6</u>		<u>No. 7</u>		<u>No. 1</u>		<u>No. 2</u>		No. 3	<u>N</u>	lo. 4	Quarr	y Heights
REVENUES:		464.440			•		27.524.4							4 2 4 2 6 2 5		70.054		22 700		22.400
Real property taxes	\$	161,118		5,207		\$	37,601 \$		- \$		\$	94,001	\$	1,342,605	\$	78,054	\$	23,798	\$	23,499
Departmental income		561,914 7,352	38	4,425	333,584		95,738		-	16,169 220		75 -		485		-				25
Use of money and property		7,352		3,911	4,151		1,241		-	220		-		189,724		-		-		-
Sale of property and compensation for loss		-		-	-		=		-	-		-		-		-		-		-
Federal aid																				
Miscellaneous		-		-	-		-		-	-		-		-		-		-		-
Miscellaneous	_			<u> </u>		_	<del></del>			<u>-</u>	_			<u>-</u>	_	<del></del> .				<u>_</u>
Total revenues		730,384	1,10	3,543	337,735		134,580			16,389		94,076		1,532,814	_	78,054		23,798		23,524
EXPENDITURES:																				
General governmental support		1,911		-	-		=		-	-		121		-		-		43		-
Public safety		-		-	-		-		-	=		-		-		-		-		-
Health		-		-	-		-		-	-		-		-		-		-		-
Transportation		-		-	-		-		-	-		-		-		-		-		-
Culture and recreation		-		-	-		-		-	-		-		-		-		-		-
Home and community services		538,907		0,866	419,628		76,241		-	7,880		65,657		796,701		44,158		23,257		9,821
Debt service - principal		141,262	39	0,065	6,151		35,059		-	32,463		-		348,834		-		-		-
Debt service - interest		19,350	32	5,141	446		2,542			2,353		=		118,646		<del></del> .				
Total expenditures		701,430	90	6,072	426,225		113,842			42,696		65,778		1,264,181		44,158		23,300		9,821
EXCESS (DEFICIENCY) OF REVENUES																				
OVER EXPENDITURES		28,954	19	7,471	(88,490		20,738			(26,307)		28,298		268,633		33,896		498		13,703
	'																			
OTHER FINANCING SOURCES (USES):																				
Insurance recoveries				-	-		-		-	-		-		-		-		-		-
Bans redeemed from appropriations		-		-	-		-		-	-		-		-		-		-		-
Transfers in		-		-	-		=		-	-		-		-		-		-		-
Transfers out	_	-			(6,304					(33,275)	_				_	<del></del> .				
Total other financing sources and					(6.204					(22.275)										
uses		<del>-</del>		<u> </u>	(6,304	' —	<del></del> -		<u> </u>	(33,275)				<u>-</u>		<del></del> .		<del></del>		
CHANGE IN FUND BALANCE		28,954	19	7,471	(94,794	)	20,738		-	(59,582)		28,298		268,633		33,896		498		13,703
FUND BALANCE - beginning of year		12,056	28	2,669	1,187,552		318,996	4,5	90	114,192		487,912		423,437		468,654		113,253		349,155
FUND BALANCE - end of year	\$	41,010	\$ 48	0,140	\$ 1,092,758	\$	339,734 \$	4,5	90 \$	54,610	\$	516,210	\$	692,070	\$	502,550	\$	113,751	\$	362,858

## Comparative Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual- Special Districts Funds For the Years Ended December 31, 2020 and 2019

(With Comparative Totals for 2019)

	_	Lię	ghting Districts		Fire Protection District	Parking District	Ambulanc	e Districts	Long Pond District	Total	s
	Carried Forward	<u>No. 1</u>	<u>No. 2</u>	<u>No. 3</u>	<u>No. 1</u>	<u>No. 1</u>	<u>No. 1</u>	<u>No. 2</u>	<u>No. 1</u>	<u>2020</u>	2019
REVENUES:											
Real property taxes	\$ 2,475,883 \$	64,400 \$	88,300	3,500	\$ 479,195	\$ -	\$ 107,000	\$ 255,559	\$ 16,000	\$ 3,489,837 \$	
Departmental income	1,392,415	-	-	-	-	-	-	-	-	1,392,415	1,422,627
Use of money and property	206,599	-	-	-	-	-	-	-	-	206,599	202,257
Sale of property and compensation for loss	-	-	-	-	-	-	-	-	-	-	7,985
Miscellaneous											
Total revenues											
	4,074,897	64,400	88,300	3,500	479,195		107,000	255,559	16,000	5,088,851	5,130,304
EXPENDITURES:											
General governmental support	2,075	75	-	-	732	-	112	83	-	3,077	2,454
Public safety	-	-		-	479,195	-	-	-	-	479,195	479,195
Health	-	-		-	-	-	101,169	255,560	-	356,729	383,329
Transportation	-	54,238	78,504	1,877	-	-	-	-	-	134,619	134,325
Culture and recreation	=	-	-	-	-	-	-	-	16,000	16,000	-
Home and community services	2,173,116	-	-	-	-	-	-	-	-	2,173,116	2,228,558
Debt service - principal	953,834	-	-	-	-	-	-	-	-	953,834	894,255
Debt service - interest	468,478	<del>-</del> -	<u> </u>							468,478	536,695
Total expenditures	3,597,503	54,313	78,504	1,877	479,927		101,281	255,643	16,000	4,585,048	4,658,811
EXCESS (DEFICIENCY) OF REVENUES											
OVER EXPENDITURES	477,394	10,087	9,796	1,623	(732)		5,719	(84)		503,803	471,493
OTHER FINANCING SOURCES (USES):											
Insurance recoveries	-	-	-	-	-	-	-	-	-	-	-
Transfers in	=	-	-	-	-	-	-	-	-	=	-
Transfers out	(39,579)	<del>-</del> -	<del>-</del> -							(39,579)	(988,465)
Total other financing sources and uses	(39,579)	<u>-</u>		<u>-</u> _	<del>_</del>					(39,579)	(988,465)
CHANGE IN FUND BALANCE	437,815	10,087	9,796	1,623	(732)	-	5,719	(84)	-	464,224	(516,972)
FUND BALANCE - beginning of year	3,762,466	37,109	324	12,059	100,078	3,062	24,107	686		3,939,891	4,456,863
FUND BALANCE - end of year	\$ 4,200,281 \$	47,196 \$	10,120	13,682	\$ 99,346	\$ 3,062	\$ 29,826	\$ 602	\$ -	\$ 4,404,115	3,939,891

## Comparative Balance Sheets - Capital Projects Fund December 31, 2020 and 2019

	<u>2020</u>	<u>2019</u>			
ASSETS					
Cash - demand deposits	\$ 904,203	\$	2,160,660		
Restricted Investments Accounts Receivable	- 202,285		- 221,879		
Due from other funds	 				
Total assets	\$ 1,106,488	\$	2,382,539		
LIABILITIES AND FUND BALANCE					
LIABILITIES					
Accounts payable	\$ 20,928	\$	371,225		
Retainages payable	5,192		13,683		
Bond anticipation notes payable	 		<u>-</u>		
Total liabilities	 26,120		384,908		
FUND BALANCE					
Restricted	 1,080,368		1,997,631		
Total fund balance	 1,080,368		1,997,631		
Total liabilities and fund balance	\$ 1,106,488	\$	2,382,539		

## Comparative Schedules of Revenues, Expenditures, and Changes in Fund Balances - Capital Projects Fund

For the Years Ended December 31, 2020 and 2019

	<u>2020</u>	2019
REVENUES:		
State aid		
Miscellaneous	\$ -	\$ 457,199
State aid	<u> </u>	
Total revenues		457,199
EXPENDITURES:		
General governmental support	174,091	-
Capital outlay	788,172	733,085
Total expenditures	962,263	733,085
EXCESS (DEFICIENCY) OF REVENUES		
OVER EXPENDITURES	(962,263)	(275,886)
OTHER FINANCING SOURCES (USES):		
Bans redeemed from appropriations	-	-
Proceeds from bond issuance	-	-
Premium on obligations	-	-
Transfers in	45,000	1,761,383
Transfers out		
Total other financing sources and uses	45,000	1,761,383
CHANGE IN FUND BALANCE	(917,263)	1,485,497
FUND BALANCE - beginning of year	1,997,631	512,134
FUND BALANCE - end of year	\$ 1,080,368	\$ 1,997,631

The accompanying notes are an integral part of these schedules.

Project-Length Schedule - Capital Projects Fund Inception of Project through December 31, 2020 For the Years Ended December 31, 2020 and 2019

	Project	Budget	Amendments	Budget	Funding	E	xpenditures			Revenues		Fund Balance	BANS
Project Name	Number	01/01/20	2020	12/31/20	Source	Prior Year	2020	Total	Prior Year	2020	Total	12/31/20	O/S
Parks Improvement	100 (H)	\$ 459,305	\$ - \$	459,305	Various	\$ 447,155 \$	- \$	447,155	\$ 721,731 \$	- \$	721,731	274,576 \$	-
Wampum Brook Pathway	106 (H)	240,015	-	240,015	T&A/Fed	31,300	-	31,300	83,375	-	83,375	52,075	-
Sewer & Water Building - New	122 (H)	655,003	-	655,003	Interfund Trans	-	-	-	225,003	-	225,003	225,003	-
LT2 UV Disinfection Facility	H1	1,500,000	-	1,500,000	BOND	1,380,345	-	1,380,345	1,380,345	-	1,380,345	-	-
Gazebo	HG	285,669	-	285,669	Insurance	291,255	-	291,255	251,737	-	251,737	(39,518)	-
SCADA	Н6	988,465	-	988,465	Sewer & Water Districts	346,229	651,722	997,952	988,465	-	988,465	(9,487)	-
NWP Community Center Expansion	H7	308,445	-	308,445	Fund Balance & Grants	112,255	79,189	191,444	308,445	-	308,445	117,001	-
Bridge Renovation @ Wampus Park	Н8	275,000	-	275,000	Fund Balance	255,249	400	255,649	275,000	-	275,000	19,351	-
Children's Room Expansion (Armonk)	H09	183,000	-	183,000	Fund Balance & Grants	16,153	135,891	152,044	183,000	-	183,000	30,956	-
Armonk Library Restroom	H10	64,726	-	64,726	Fund Balance & Grants	-	2,500	2,500	64,726	-	64,726	62,226	-
Armonk Library Roof Replacement	H11	84,000	-	84,000	Fund Balance & Grants	-	72,661	72,661	84,000	-	84,000	11,339	-
NWP Community Center Automatic Doors	H12	23,968	-	23,968	Fund Balance & Grants	-	-	-	23,968	-	23,968	23,968	-
Armonk Library Elevators	H13	290,978	45,000	335,978	Fund Bal., Grants & Donations	3,200	19,900	23,100	290,978	45,000	335,978	312,878	<u> </u>
TOTAL		\$ 5,358,574	\$ 45,000 \$	5,403,574		\$ 2,883,141 \$	962,263 \$	3,845,405	\$ 4,880,773 \$	45,000 \$	4,925,773	\$ 1,080,368 \$	<u>-</u>

# STATISTICAL SECTION (UNAUDITED)

This part of the Town's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures and required complementary information says about the government's overall financial health.

### **Financial Trends**

These schedules contain trend information to help the reader understand how the government's financial performance and well-being changed over time.

### **Revenue Capacity**

These schedules contain information to help the reader assess the government's most significant local revenue source, utility system receipts.

Additional data is presented on property tax revenue, the most significant general fund revenue source and a traditional revenue source of interest to readers of this report.

### **Debt Capacity**

These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.

### **Demographic and Economic Information**

These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.

## **Operating Information**

These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs.

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

## Net Position by Component Last Eight Fiscal Years

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
PRIMARY GOVERNMENT: Invested in capital assets Restricted Unrestricted	\$ 19,232,497 4,921,231 (1,686,158)	\$ 12,049,991 10,793,424 (3,870,614)	\$ 14,247,485 4,631,502 (5,866,745)	\$ 15,367,333 \$ 4,816,040 (9,867,343)	\$ 13,779,772 5,126,632 (8,618,958)	\$ 14,987,356 4,970,689 (67,161,099)	\$ 18,231,134 5,939,214 (70,915,430)	\$ 20,509,758 5,486,175 (74,418,809)
Total primary government net position	\$ 22,467,570	\$ 18,972,801	\$ 13,012,242	\$ 10,316,030	\$ 10,287,446	\$ (47,203,054) (*)	\$ (46,745,082)	\$ (48,422,876)

<sup>(\*)</sup> The significant change in net position beginning in 2018 is the result of implementing GASB 75. The prior year was not restated on this schedule.

## Change in Net Position

Last Eight Fiscal Years											
		<u>2013</u>	<u>2014</u>	<u>2015</u>	2016		<u>2017</u>	<u>2018</u>	<u>2019</u>		<u>2020</u>
Governmental Activities											
EXPENSES:											
General government support	\$	4,171,299	\$ 4,491,082 \$	4,621,722	4,47	3,649 \$	4,427,237	\$ 4,231,941	\$ 4,769,565	\$	4,901,125
Public safety		9,148,519	9,468,143	11,170,848	10,85	7,915	10,104,712	10,199,595	11,570,210		12,438,034
Health		306,612	273,690	274,296	26	9,585	345,485	271,077	388,332		364,062
Transportation		5,694,950	5,749,561	7,928,052	8,69	1,886	10,574,161	9,014,078	6,917,846		7,231,735
Economic opportunity and development		210,864	237,086	300,679	25	4,387	258,113	248,255	305,591		291,447
Culture and recreation		4,628,823	4,746,241	5,747,153	5,66	4,608	5,133,034	4,894,341	5,629,854		4,915,748
Home and community services		4,103,472	7,664,127	7,402,203	5,17	4,154	4,029,260	4,532,758	4,359,364		5,309,214
Interest		312,665	 477,255	725,766	73	2,123	685,618	791,105	743,858		591,838
Total primary government expense		28,577,204	 33,107,185	38,170,719	36,11	8,307	35,557,620	34,183,150	34,684,620		36,043,203
PROGRAM REVENUES:											
Charges for services -											
General government support		10,557	777,683	37,095	39	5,456	405,442	346,099	959,843		507,038
Public safety		228,705	176,440	172,938	10	7,731	99,607	202,433	285,169		215,173
Transportation		115,896	146,296	483,577	12	5,586	172,176	494,512	192,134		77,180
Culture and recreation		1,279,329	1,068,987	1,337,710	1,34	4,830	1,346,505	1,246,529	1,190,273		438,517
Home and community services		2,271,611	1,698,987	2,575,406	2,63	8,729	2,232,886	2,465,310	2,372,917		2,395,138
Operating grants and contributions		114,525	61,836	2,405		3,488	2,441	3,599	2,790		4,911
Capital grants and contributions		752,582	 338,359	352,932	96	6,473	835,160	439,941	320,680	_	387,340
Total primary government program revenues	_	4,773,205	 4,268,588	4,962,063	5,58	2,293	5,094,217	5,198,423	5,323,806		4,025,297
Total primary government net expense		(23,803,999)	(28,838,597)	(33,208,656)	(30,53	6,014)	(30,463,403)	(28,984,727)	(29,360,814	)	(32,017,906)
GENERAL REVENUES:											
Taxes -											
Real property taxes		21,010,015	20,789,170	21,777,992	22,61	4,818	24,435,159	21,667,582	21,815,655		24,395,578
Other tax items		1,463,862	1,376,678	1,613,511	1,77	4,281	1,670,613	1,149,132	1,222,455		1,341,430
Non-property taxes		1,665,649	1,724,158	1,707,607	1,72	8,947	1,806,640	1,895,807	2,166,563		2,454,516
Unrestricted use of money and property		75,040	98,710	337,977	30	3,665	403,151	738,470	981,841		593,829
Unrestricted sale of property and compensation for loss		-	-	-		-	-	-	-		-
Unrestricted State aid		897,204	863,425	775,351	90	1,713	1,137,995	1,125,327	797,510		1,111,674
Gain on sale of real property		367,069	99,890	235,584	12	5,387	419,108	50,800	105,975		51,196
Donated assets		-	-	-		-	-	-	-		-
Miscellaneous		359,145	391,593	660,214	39	0,991	562,153	506,179	605,256		431,468
Insurance recoveries		80,664	 <u> </u>	<u> </u>							
Total primary government		25,918,648	 25,343,624	27,108,236	27,83	9,802	30,434,819	27,133,297	27,695,255	. —	30,379,691
CHANGE IN NET POSITION TOTAL PRIMARY GOVERNMENT	\$	2,114,649	\$ (3,494,973) \$	(6,100,420)	(2,69	6,212) \$	(28,584)	\$ (1,851,430)	\$ (1,665,559	) \$	(1,638,215)

TOWN OF NORTH CASTLE, NEW YORK

### Fund Balances of Governmental Funds Last Ten Fiscal Years

	<u>2011(a)</u>	2012	<u>2013</u>	2014	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
GENERAL FUND:										
Nonspendable	\$ 135,633	\$ 488,548	\$ 602,927	\$ 551,545	\$ 587,230	\$ 514,353	\$ 515,212	\$ 494,109	\$ 498,188	\$ 513,123
Restricted	1,692	1,692	1,692	1,692	1,692	1,692	1,692	1,692	1,692	41,271
Committed	9,700	9,700	9,700	109,234	-	-	-	-	-	-
Assigned	103,493	110,448	46,665	-	9,700	9,700	-	-	-	-
Unassigned	2,994,260	4,689,179	6,975,440	8,037,532	5,294,618	6,358,897	9,092,551	9,616,317	12,133,753	12,591,068
Reserved	-	-	-	-	-	-	-	-	-	-
Unreserved										
										-
Total general fund	3,244,778	5,299,567	7,636,424	8,700,003	5,893,240	6,884,642	9,609,455	10,112,118	12,633,633	13,145,462
-		· -								
ALL OTHER GOVERNMENTAL FUNDS:										-
Restricted	3,219,292	548,487	3,651	10,791,732	4,599,302	4,814,348	4,757,864	4,456,863	3,939,891	4,404,115
Assigned	4,218,321	5,408,176	6,814,274	1,490,537	2,265,423	1,501,600	3,015,362	1,848,339	1,120,923	1,868,717
Reserved	-	-	-	-	-	-	-	-	-	-
Unreserved, reported in special revenue										
funds	-	-	-	-	-	-	-	-	-	-
Capital projects fund				6,004,324	30,508	(799,731)	367,076	512,134	1,997,631	1,080,368
Total all other governmental funds	7,437,613	5,956,663	6,817,925	18,286,593	6,895,233	5,516,217	8,140,302	6,817,336	7,058,445	7,353,200
g i i i i i i										
Total governmental funds	\$ 10,682,391	\$ 11,256,230	\$ 14,454,349	\$ 26,986,596	\$ 12,788,473	\$ 12,400,859	\$ 17,749,757	\$ 16,929,454	\$ 19,692,078	\$ 20,498,662

<sup>(</sup>a) The Town implemented the provisions of Governmental Accounting Standards Board Statement No. 54, "Fund Balance Reporting and Governmental Fund Type Definitions", for the fiscal year ended December 31, 2011.

#### Changes in Fund Balances of Governmental Funds Last Ten Fiscal Years

Last Tell Tiscal Teals										
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
REVENUES:		· <u></u>			· · · · · · · · · · · · · · · · · · ·	<u> </u>				<u> </u>
Real property taxes	\$ 19,880,035	\$ 19,397,786	\$ 21,174,858	\$ 21,274,513	\$ 20,591,429	\$ 22,960,559	\$ 23,825,335	\$ 22,388,486	\$ 24,063,005	\$ 23,018,479
Other tax items	1,304,046	1,486,744	1,463,862	1,376,678	1,613,511	1,774,281	1,670,613	1,149,132	1,222,455	1,341,430
Non-property taxes	1,779,878	1,754,584	1,991,126	2,010,854	2,011,724	2,037,387	2,126,623	2,210,188	2,480,309	2,761,562
Departmental income	2,775,509	2,823,632	2,961,704	2,930,663	3,206,772	3,204,735	3,182,722	3,157,085	3,314,884	2,537,816
Intergovernmental changes	126,000	148,964	115,896	116,296	435,659	124,867	170,661	230,133	190,823	76,080
Use of money and property	401,666	591,190	399,807	349,611	337,977	303,665	403,151	738,470	981,841	593,829
Licenses and permits	533,168	709,348	646,808	556,968	781,959	1,129,946	796,868	979,422	909,230	949,789
Fines and forfeitures	204,197	149,737	180,997	104,334	125,364	151,439	104,852	123,865	126,889	68,261
Sale of property and compensation for loss	35,988	100,935	42,302	99,890	235,584	125,387	419,108	50,800	105,975	51,196
Interfund revenues	4,051	1,581	1,193	2,480	2,639	719	1,515	1,323	1,331	1,100
State aid	1,090,886	968,931	1,200,318	1,129,129	1,128,283	1,844,698	1,973,155	1,565,268	1,118,190	1,499,014
Federal aid	9,156	229,893	563,493	41,242	65,281	3,488	2,441	3,599	2,790	4,911
Miscellaneous	89,912	404,755	33,668	104,897	347,429	106,664	242,170	454,854	723,127	124,422
Total revenues	28,234,492	28,768,080	30,776,032	30,097,555	30,883,611	33,767,835	34,919,214	33,052,625	35,240,849	33,027,889
EXPENDITURES:										
Current -										
General governmental support	4,325,763	3,473,734	3,828,575	4,203,539	4,067,939	3,972,534	4,046,111	3,948,016	4,008,469	4,002,555
Public safety	8,491,391	8,115,036	8,475,654	8,534,775	10,341,420	9,410,390	9,167,481	9,501,390	9,596,373	9,776,980
Health	258,321	281,807	305,763	272,675	273,617	269,585	345,485	271,077	388,332	361,736
Transportation	4,949,428	4,318,345	5,198,899	6,710,277	7,128,012	8,646,612	10,119,203	8,675,151	8,649,723	6,979,755
Economic opportunity and development	107,883	173,295	188,759	211,331	276,934	221,760	231,596	228,501	247,383	218,472
Culture and recreation	4,090,155	4,124,512	4,022,416	4,103,840	4,830,758	4,879,928	4,692,318	4,567,083	4,754,507	3,896,440
Home and community services	4,027,513	3,540,955	3,467,269	3,566,183	3,334,834	3,539,442	3,839,031	4,281,328	3,989,924	3,991,236
Employee benefits (1)	-	948	-	-	-	-	-	-	-	-
Debt service -										
Principal	758,000	774,000	1,049,000	1,094,511	1,115,000	1,128,998	1,606,000	1,539,001	1,514,421	1,579,000
Interest	450,819	501,057	318,289	432,292	726,227	706,706	693,349	743,383	719,519	626,959
Refunding bond issuance costs	-	-	-	-	-	-	-	-	-	-
Capital Outlay	1,874,383	1,792,959	874,362	4,564,000	6,992,494	1,379,494	34,178	117,998	733,085	788,172
Total expenditures	29,333,656	27,096,648	27,728,986	33,693,423	39,087,235	34,155,449	34,774,752	33,872,928	34,601,736	32,221,305
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES										
	(1,099,164)	1,671,432	3,047,046	(3,595,868)	(8,203,624)	(387,614)	144,462	(820,303)	639,113	806,584
OTHER FINANCING SOURCES (USES):										
Sale of real property	-	-	-	-	-	-	-	-	-	-
BANs redeemed from appropriations	-	-	-	253,900	-	-	457,000	-	-	-
Bonds issued	2,500,000	-	-	9,950,000	-	-	4,535,582	-	-	-
Insurance recoveries	108,272	65,905	80,664	-	-	-	-	-	-	-
Refunding bonds issued	-	-	-	-	-	-	-	-	-	-
Issuance premium	-	-	-	-	-	-	211,854	-	-	-
Payment to refunded bond escrow agent	-	-	-	-	-	-	-	-	-	-
Insurance recoveries	-	-	-	-	125	-	-	-	-	-
Transfers in	1,998,287	2,179,194	2,258,574	759,673	2,053,316	2,677,941	12,999	-	2,761,383	84,579
Transfers out	(1,998,287)	(2,179,194)	(2,258,574)	(759,673)	(2,053,316)	(2,677,941)	(12,999)		(2,761,383)	(84,579)
Total other financing sources and uses	2,608,272	65,905	80,664	10,203,900	125		5,204,436			
CHANGE IN FUND BALANCE	\$ 1,509,108	\$ 1,737,337	\$ 3,127,710	\$ 6,608,032	\$ (8,203,499)	\$ (387,614)	\$ 5,348,898	\$ (820,303)	\$ 639,113	\$ 806,584
DEBT SERVICE AS A PERCENTAGE OF NONCAPITAL	L									
EXPENDITURES	4.4%	5.0%	5.1%	5.2%	5.7%	5.6%	6.6%	6.8%	6.6%	7.0%

<sup>(1)</sup> Beginning in fiscal year 2007, the cost of employee benefits was distributed within the applicable department.

TOWN OF NORTH CASTLE, NEW YORK

## Assessed Value and Estimated Actual Value of Taxable Property Last Ten Fiscal Years

<u>Year</u>	Residential <u>Property</u>	(	Commercial <u>Property</u>	Industri	ial Property	Spec	cial Franchise (1)	otal Taxable sessed Value	State Special Equalization Rate (2)		stimate Actual Taxable Value	Tota	l Effective Tax Rate (3)
2011	\$ 90,551,423	\$	23,067,840	\$	312,200	\$	1,434,191	\$ 115,365,654	2.30	%	\$ 5,015,898,000	\$	150.03
2012	\$ 90,141,695	\$	22,990,000	\$	312,200	\$	1,589,186	\$ 115,033,081	2.24	%	\$ 5,135,405,402	\$	152.19
2013	\$ 89,697,730	\$	23,051,440	\$	308,900	\$	1,513,633	\$ 114,571,703	2.36	%	\$ 4,854,733,178	\$	156.33
2014	\$ 90,580,408	\$	22,856,250	\$	301,500	\$	1,535,940	\$ 115,274,098	2.37	%	\$ 4,863,885,992	\$	158.30
2015	\$ 90,817,768	\$	22,613,550	\$	299,500	\$	1,914,566	\$ 115,645,384	2.25	%	\$ 5,139,794,844	\$	162.21
2016	\$ 91,790,047	\$	22,704,400	\$	299,500	\$	1,752,278	\$ 116,546,225	2.34	%	\$ 4,980,607,906	\$	162.59
2017	\$ 92,162,992	\$	22,582,440	\$	299,500	\$	1,904,243	\$ 116,949,175	2.19	%	\$ 5,340,144,977	\$	165.11
2018	\$ 92,353,742	\$	21,671,790	\$	299,500	\$	1,785,993	\$ 116,111,025	2.26	%	\$ 5,137,655,973	\$	168.03
2019	\$ 92,883,335	\$	21,426,495	\$	299,500	\$	1,810,730	\$ 116,420,060	2.30	%	\$ 5,061,741,739	\$	169.52
2020	\$ 93,072,986	\$	21,290,755	\$	291,700	\$	1,929,576	\$ 116,585,017	2.38	%	\$ 4,898,530,126	\$	171.84

<sup>(1)</sup> Assessed valuation of transmission lines of Consolidated Edison and Verizon

Note: Estimated actual taxable value is calculated by dividing taxable assessed value by the state special equalization rate. Tax rates are per \$1,000 of assessed value.

Source: Town of North Castle Assessor

<sup>(2)</sup> Provided by the New York State Office of Real Property Services

<sup>(3)</sup> The Town has a complex rate structure that would make such a calculation extremely difficult, since its revenue base cannot be sufficiently segregated for each applicable rate. The Town substituted an effective tax rate instead.

## Direct and Overlapping Property Tax Rates, Per \$1,000 of Assessed Valuation Last Ten Fiscal Years

				Ove	erlapping Rates			
			Westches	er C	County			
<u>Year</u>	ffective <u>Tax</u> ate (1)	<u>Operating</u>	<u>Sewer Distr</u>	<u>icts</u>	(Range)	School Distr	<u>icts</u>	(Range)
2011	\$ 150.03	\$ 158.12	\$ 21.85	\$	27.68	\$ 492.53	\$	766.54
2012	\$ 152.19	\$ 124.01	\$ 23.02	\$	46.39	\$ 497.30	\$	826.26
2013	\$ 156.33	\$ 160.25	\$ 21.38	\$	26.98	\$ 541.57	\$	810.05
2014	\$ 158.30	\$ 155.86	\$ 24.03	\$	24.83	\$ 543.30	\$	871.68
2015	\$ 162.21	\$ 148.60	\$ 23.39	\$	28.80	\$ 548.42	\$	873.34
2016	\$ 162.59	\$ 149.26	\$ 23.89	\$	26.13	\$ 539.20	\$	864.80
2017	\$ 165.11	\$ 139.95	\$ 23.48	\$	24.64	\$ 532.36	\$	855.61
2018	\$ 168.32	\$ 144.62	\$ 23.06	\$	32.20	\$ 580.80	\$	894.95
2019	\$ 169.52	\$ 140.39	\$ 21.54	\$	25.33	\$ 571.54	\$	890.30
2020	\$ 171.84	\$ 134.19	\$ -	\$	-	\$ 549.66	\$	879.21

Source: Town of North Castle Assessor

<sup>(1)</sup> The Town has a complex rate structure that would make such a calculation extremely difficult, since its revenue base cannot be sufficiently disaggregated for each applicable rate. The Town substituted an effective rate instead.

### Principal Taxpayers Current Year and 10 Years Ago

วกวก	١
2020	,

<u>Rank</u>	<u>Taxpayer</u>	Type of Business	able Assessed <u>Valuation</u>	Percent of Taxable Assessed <u>Valuation</u>
1	New York City	Watershed	\$ 8,560,240	7.34%
2	Con Edison	Utility	1,937,917	1.66%
3	Westchester County	Airport	1,795,800	1.54%
4	Swiss Re America	Commercial	1,557,840	1.34%
5	Airport Campus I LLC	Commercial	1,146,000	0.98%
6	IBM	Commercial	1,087,300	0.93%
7	Citigroup, Inc.	Commercial	888,800	0.76%
8	Armonk Avenue Properties	Commercial	446,000	0.38%
9	Fifth Avenue Properties	Residential	390,600	0.34%
10	99 Business Park Drive	Commercial	 315,000	0.27%
	Total		\$ 18,125,497	<u>15.55</u> %

2010

				Percent of
<u>Rank</u>	<u>Taxpayer</u>	Type of Business	able Assessed Valuation	Taxable Assessed <u>Valuation</u>
1	New York City Bureau	Watershed	\$ 8,206,100	7.08%
2	Westchester County	Airport	1,837,200	1.59%
3	Con Edison	Utility	1,445,717	1.25%
4	MBIA	Commercial	1,352,500	1.17%
5	IBM	Commercial	1,284,100	1.11%
6	Citigroup Inc.	Commercial	888,800	0.77%
7	North White Plains Shopping Center	Commercial	672,600	0.58%
8	Lashins	Commercial	547,000	0.47%
9	NYNEX/Verizon	Utility	423,107	0.37%
10	Frank Gilbride	Residential	 386,700	0.33%
	Total		\$ 17,043,824	<u>14.71%</u>

Source: Town of North Castle's Assessor's Office

Notes:

<sup>(1)</sup> The Percent of Taxable Assessed Valuation is the taxable assessed valuation over the total taxable assessed valuation (from Assessed value last 10 tab)

## Property Tax Levies and Collections Last Ten Fiscal Years

		Collected w	vithin the Fiscal Yea	ır c	of th	ne Levy	Total Collect	ion to Date	-
<u>Year</u>	d for <u>the Fiscal</u> ar (1)	<u>Amount</u>	Percentage of <u>Levy</u>			Collections in bsequent <u>Years</u>	<u>Amount</u>	Percentage of <u>Levy</u>	
2011	\$ 40,914,602	\$ 40,454,316	98.88	%	\$	58,225	\$ 40,512,541	99.02	%
2012	\$ 41,569,942	\$ 40,569,942	97.59	%	\$	340,487	\$ 40,910,429	98.41	%
2013	\$ 41,991,452	\$ 41,638,972	99.16	%	\$	178,445	\$ 41,817,417	99.59	%
2014	\$ 41,664,490	\$ 41,199,500	98.88	%	\$	244,014	\$ 41,443,514	99.47	%
2015	\$ 41,745,818	\$ 41,428,437	99.24	%	\$	201,940	\$ 41,630,377	99.72	%
2016	\$ 42,198,812	\$ 41,897,524	99.29	%	\$	186,746	\$ 42,084,270	99.73	%
2017	\$ 41,503,591	\$ 41,291,628	99.49	%	\$	55,364	\$ 41,346,992	99.62	%
2018	\$ 43,524,164	\$ 42,913,095	98.60	%	\$	43,041	\$ 42,956,136	98.69	%
2019	\$ 43,496,119	\$ 42,737,914	98.26	%	\$	311,452	\$ 43,049,366	98.97	%
2020	\$ 43,273,750	\$ 42,849,245	99.02	%	\$	62,747	\$ 42,911,992	99.16	%

Source: Town of North Castle Department of Finance

<sup>(1)</sup> Includes amounts for General, Highway, Library, Special Districts, and the County of Westchester

## Ratios of Outstanding Debt By Type Last Ten Fiscal Years

Fiscal Year	General gation <u>Bonds</u> (2)	Less: Amounts Available in Debt Service <u>Fund</u>	Ne	et Long-Term <u>Debt</u>	Percentage of Actual Taxable Value of <u>Property</u>	Percentage of Personal Income (1)		Per Capita	<u>(1)</u>
2011	\$ 16,807,000	\$ 3,651	\$	16,803,349	14.57%	1.78	% :	\$ 1	1,419
2012	\$ 14,984,000	\$ 3,651	\$	14,980,349	13.02%	1.52	% :	\$ 1	1,265
2013	\$ 15,099,000	\$ 3,651	\$	15,095,349	13.18%	1.51	% :	\$ 1	1,275
2014	\$ 24,095,000	\$ 3,651	\$	24,091,349	20.90%	2.32	% :	\$ 2	2,035
2015	\$ 22,986,000	\$ 3,651	\$	22,982,349	19.87%	2.08	% :	\$ 1	1,941
2016	\$ 21,857,000	\$ -	\$	21,857,000	18.75%	1.91	% :	\$ 1	1,846
2017	\$ 25,455,436	\$ -	\$	25,455,436	21.59%	info no	t ava	ilable	
2018	\$ 23,898,781	\$ -	\$	23,898,781	20.42%	info no	t ava	ilable	
2019	\$ 22,165,000	\$ -	\$	22,165,000	19.04%	info no	t ava	ilable	
2020	\$ 22,744,889	\$ -	\$	22,744,889	19.51%	info no	t ava	ilable	

<sup>(1)</sup> Population and personal income data can be found in the schedule of demographic and economic statistics.

Note: Details regarding the Town's outstanding debt can be found in the notes to the financial statements.

<sup>(2)</sup> Includes unamortized premiums.

## Direct and Overlapping Governmental Activities Debt December 31, 2020

Government Unit	Net Long-Term Debt <u>Outstanding</u>	Percentage of Applicable to North Castle (1)		Amount Applicable to North Castle
County of Westchester	\$ 1,243,911,018	1.65	%	\$ 20,508,227
School Districts (as of June 30, 2020):				
Byram Hills	16,700,050	85.69	%	14,309,532
Bedford	58,212,781	1.59	%	922,713
Harrison	47,098,152	0.02	%	10,581
Mount Pleasant	28,821,073	2.08	%	598,942
Valhalla	15,806,132	27.51	%	4,348,279
				40,698,273
Town direct debt				22,744,889
Net direct and overlapping debt				\$ 63,443,162

(1) The percentage of overlapping debt applicable is estimated using taxable assessed values.

Applicable percentages were estimated by determining the portion of the Town's taxable assessed value that is within the government's boundaries and dividing it by the Town's total taxable assessed value.

Source: Town of North Castle and County of Westchester Finance Departments

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the Town. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the property taxpayers of the Town. This process recognizes that, when considering the Town's ability to issue and repay long-term debt, the entire debt burden borne by the property taxpayers should be taken into account.

### Legal Debt Margin Information Last Ten Fiscal Years

	<u>2011</u>	2012	2013	2014	<u>2015</u>	<u>2016</u>	2017	2018	2019	2020
Debt limit Total net debt applicable to limit	\$ 401,535,118 17,166,791	\$ 390,439,336 \$ 	370,623,117 7,806,900	\$ 354,354,021 7,155,000	\$ 350,136,044 4,220,696	\$ 352,729,710 3,668,676	\$ 343,864,570 6,926,656	\$ 347,143,647 6,266,490	\$ 351,474,494 5,671,325	\$ 352,591,835 7,205,048
Legal debt margin	\$ 384,368,327	\$ 375,354,326 \$	362,816,217	\$ 347,199,021	\$ 345,915,348	\$ 349,061,034	\$ 336,937,914	\$ 340,877,157	\$ 345,803,170	\$ 345,386,787
Total net debt applicable to the limit as a percentage of debt limit	4.28%	3.86%	2.11%	2.02%	1.21%	1.04%	2.01%	1.81%	1.61%	2.04%

#### Legal Debt Margin Calculation for Fiscal Year 2019 Assessment Roll State Special Assessed Equalization Full **Budget Year Valuation** Ratio Year **Valuation** 2019 2020 \$ 116,585,017 2.30 % \$ 5,068,913,783 2018 2019 \$ 116,420,060 2.26 % 5,151,330,088 2017 2018 \$ 116,111,025 2.19 % 5,301,873,288 \$ 116,949,175 2016 2017 2.34 % 4,997,827,991 2015 2016 \$ 116,546,225 2.25 % 5,179,832,222 Total five year valuation \$ 25,699,777,372 Five year average full valuation of taxable real property \$ 5,139,955,474 Debt limit - 7% of five year average valuation 359,796,883 Outstanding Town debt: 22,744,889 Serial bonds Bond anticipation notes 22,744,889 Less: Exclusion for water and sewer districts 15,539,841 Net indebtedness subject to debt limit 7,205,048 Net debt contracting margin 352,591,835

## **Demographic Statistics Last Ten Fiscal Years**

Fiscal Year	Population (1)		<u>Personal Income</u>			Capital <u>Income</u> (2)	Unemployment Rate (3)	
2011	10,849		\$	875,460,055	\$	80,695	7.40	%
2012	11,841	(3)	\$	942,768,579	\$	79,619	7.10	%
2013	11,841		\$	983,691,075	\$	83,075	7.30	%
2014	11,841		\$	996,858,267	\$	84,187	6.30	%
2015	11,841		\$	1,039,367,457	\$	87,777	5.10	%
2016	11,841		\$	1,103,924,589	\$	93,229	4.60	%
2017	11,841		\$	1,146,196,959	\$	96,799	4.60	%
2018	11,841		\$	1,156,735,449	\$	97,689	4.10	%
2019	12,212		\$	1,182,158,236	\$	96,803	3.90	%
2020	12,231		\$	1,208,826,423	\$	98,833	3.80	%

<sup>(1)</sup> Source: U.S. Department of Commerce, Bureau of Census

<sup>(2)</sup> Source: U.S. Department of Commerce. Per capita income not available for the Town.

As such, the information reflected represent data for the County.

<sup>3)</sup> New York State Department of Labor - Unemployment statistics are not available for the Town. As such, the information reflected represent data for the County.

## Principal Employers Current Year and 10 Years Ago

	2020	
<u>Employer</u>	<u>Employees</u>	Percent of Total Employment
IBM	3,000	31.79%
Byram Hills School System	586	6.21%
Breezemont Day Camp	267	2.83%
Production Resources Group	150	1.59%
Swiss Re	150	1.59%
Town of North Castle	144	1.53%
Moderne Barn	80	0.85%
Brynwood Golf and Country Club	60	0.64%
Armonk Limousine	50	0.53%
Cheezwhse	50	0.53%
Total	4,537	48.09%
	2010	
<u>Employer</u>	<u>Employees</u>	Percent of Total <u>Employment</u>
IBM	850	12.04%
Byram Hills School System	471	6.67%
Breezemont Day Camp	267	3.78%
Mariani Gardens	250	3.54%
Trinity Packaging	240	3.39%
MBIA Inc	200	3.23%
Carquest Auto Parts	150	2.12%
Cine Magnetics Inc.	150	2.12%
Town of North Castle	130	1.84%
Semiconductor Packaging	100	1.42%
Total	2,808	40.15%

## Full-Time Equivalent Town Government Employees By Function Last Ten Fiscal Years

<u>Function</u>	<u>2011</u>	2012	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>
General government	49	52	53	52	56	59	60	60	63	61
Public safety	39	43	45	45	46	41	41	41	38	35
Culture and recreation	57	46	46	44	49	50	46	46	18	18
Home and community services	11	7	7	7	7	8	8	8	13	11
Total	156	148	151	148	158	158	155	155	132	125

Source: Town's Finance Department

TOWN OF NORTH CASTLE, NEW YORK

## Operating Indicator By Function/Program Last Ten Fiscal Years

		<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	2017	<u>2018</u>	2019	<u>2020</u>
GENERAL	GOVERNMENT SUPPORT:										
Building p	ermit issued	513	579	611	511	670	611	637	976	1,165	1,190
PUBLIC SA	AFETY:										
Police -	Dhariad annata	427	00	452	442	102	452	4.60	126	424	60
	Physical arrests	127 587	98 395	153 384	112 669	102 484	152 357	168 598	136 621	134 942	60
	Parking violations Traffic violations	752	956	1,505	720	484 855	799	894	825	942 842	586 238
	Traffic violations	752	950	1,505	720	855	799	894	823	842	238
CULTURE	AND RECREATION:										
Recreation	n -										
	Adult programs	110	53	51	54	47	36	32	31	26	17
	Children's programs	142	153	160	168	146	150	128	134	125	65
	Camp	13	17	14	14	8	8	9	8	7	4
	Senior citizen's programs	5	2	6	8	8	8	10	11	14	7
	Pre-school classes	45	28	31	33	46	53	44	40	40	16
	Special events	3	3	3	3	3	6	9	8	7	4
Library -											
	Volumes in collections	85,947	84,692	108,265	138,714	102,284	106,376	102,341	116,529	54,794	51,602
	Circulation	195,000	178,000	137,785	143,336	153,235	183,160	172,790	167,673	155,790	84,255
HOME AN	D COMMUNITY SERVICES:										
	trict No. 1 -										
	Average daily consumption	451,900	335,100	352,100	327,443	322,013	315,871	339,653	358,371	292,510	271,451
	Peak daily consumption	634,000	441,968	428,000	418,000	412,782	431,772	380,154	456,600	339,728	371,200
Water dis	trict No. 2 -	•	•	•	•	•	•	,	,	•	,
	Average daily consumption	137,000	168,798	159,288	205,525	225,450	147,717	133,615	125,402	125,700	147,346
	Peak daily consumption	350,000	364,832	357,714	382,804	364,860	294,500	309,000	299,809	304,460	327,343
Water dis	trict No. 4 -										
	Average daily consumption	334,000	357,400	348,000	369,359	386,404	369,519	351,283	345,001	357,011	318,105
	Peak daily consumption	673,000	670,400	622,744	653,000	639,916	662,280	603,000	702,192	636,600	302,000
Water dis	trict No. 5 -										
	Average daily consumption	58,800	54,530	59,457	58,090	74,454	72,428	65,328	62,024	67,045	95,203
	Peak daily consumption	157,600	170,600	150,100	131,070	153,900	138,390	151,612	142,100	133,200	211,800

Source: Various Town's Departments

TOWN OF NORTH CASTLE, NEW YORK

## Capital Asset Statistics By Function/Program Last Ten Fiscal Years

	<u>2011</u>	2012	2013	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	2020
GENERAL GOVERNMENT SUPPORT: Number of general government buildings	5	5	5	5	5	5	5	5	5	5
PUBLIC SAFETY:										
Number of police stations	1	1	1	1	1	1	1	1	1	1
Patrol cars	20	20	19	17	17	16	17	17	17	17
TRANSPORTATION:										
Miles of streets	94	94	94	94	94	90	92	92	92	92
Number of street lights	659	659	659	659	659	659	659	659	659	659
Number of traffic lights	1	1	1	1	1	1	1	1	1	1
CULTURE AND RECREATION:										
Number of community centers	3	3	2	2	2	2	2	2	2	2
Number of parks/playgrounds	12	12	12	12	12	12	12	12	12	12
Acres of parks	341	341	341	341	341	341	341	341	341	341
Baseball/softball diamonds	10	10	10	10	10	10	10	10	10	10
Outdoor tennis courts	10	10	10	10	10	10	10	10	10	10
Soccer fields	5	5	5	5	5	5	5	5	5	5
Nature trails	1	1	1	1	1	1	1	1	1	1
Picnic areas	2	2	2	2	2	2	2	2	2	2
Libraries	2	2	2	2	2	2	2	2	2	2
HOME AND COMMUNITY SERVICES:										
Miles of water mains	31	31	31	31	32	32	32	32	32	32
Fire hydrants	278	282	282	282	303	303	303	303	303	303
Miles of sanitary sewers	23	23	23	23	23	23	23	23	23	23

Source: Various Town's Departments